ANNUAL BUDGET OF West Coast District Municipality

2018/19 TO 2020/21

MEDIUM TERM REVENUE AND

EXPENDITURE FORECASTS

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ABBREVIATIONS AND ACRONYMS

AMR ASGISA	Automated Meter Reading Accelerated and Shared Growth Initiative	ℓ LED MEC	litre Local Economic Development Member of the Executive Committee
BPC CBD	Budget Planning Committee Central Business District	MFMA	Municipal Financial Management Act Programme
CFO	Chief Financial Officer	MIG	Municipal Infrastructure Grant
CM	City Manager Consumer Price Index	MMC MPRA	Member of Mayoral Committee
CPI CRRF	Capital Replacement Reserve Fund	MSA	Municipal Properties Rates Act Municipal Systems Act
DBSA	Development Bank of South Africa	MTEF	Medium-term Expenditure
DORA	Division of Revenue Act		Framework
DWA	Department of Water Affairs	MTREF	Medium-term Revenue and
EE	Employment Equity		Expenditure Framework
EEDSM	Energy Efficiency Demand Side Management	NERSA	National Electricity Regulator South Africa
EM	Executive Mayor	NGO	Non-Governmental organisations
FBS	Free basic services	NKPIs	National Key Performance Indicators
GAMAP	Generally Accepted Municipal	OHS	Occupational Health and Safety
	Accounting Practice	OP	Operational Plan
GDP	Gross domestic product	PBO	Public Benefit Organisations
GDS	Gauteng Growth and Development	PHC	Provincial Health Care
GFS	Strategy Government Financial Statistics	PMS PPE	Performance Management System Property Plant and Equipment
GRAP	General Recognised Accounting	PPP	Public Private Partnership
GITA	Practice	PTIS	Public Transport Infrastructure
HR	Human Resources		System
HSRC	Human Science Research Council	RG	Restructuring Grant
IDP	Integrated Development Strategy	RSC	Regional Services Council
IT	Information Technology	SALGA	
kl	kilolitre		Association
km	kilometre	SAPS	South African Police Service
KPA	Key Performance Area	SDBIP	Service Delivery Budget
KPI kWh	Key Performance Indicator kilowatt	SMME	Implementation Plan Small Micro and Medium Enterprises
LAAII	NIIOWall	SIVIIVIE	oman whore and weditin Enterphses

Part 1 - Annual Budget

1.1 Mayor's Report / Speech

Please refer to Annexure F for the Mayor's Report / Speech

1.2 Council Resolutions

On 23 May 2018 the Council of West Coast District Municipality met in the Council Chambers to consider the annual budget of the municipality for the financial year 2018/19. The Council approved and adopted the following resolutions:

- 1. The Council of the West Coast District Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
 - 1.1. The annual budget of the municipality for the financial year 2018/19 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 10 on page 22;
 - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 11 on page 23;
 - 1.1.3. Budgeted Financial Performance (revenue and expenditure) as contained in Table 12 on page 24; and
 - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 13 on page 26.
 - 1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
 - 1.2.1. Budgeted Financial Position as contained in Table 14 on page 28;
 - 1.2.2. Budgeted Cash Flows as contained in Table 15 on page 30;
 - 1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in Table 16 on page 30;
 - 1.2.4. Asset management as contained in Table 17 on page 32; and
 - 1.2.5. Basic service delivery measurement as contained in Table 18 on page 34.
- 2. The Council of the West Coast District Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect the policies.
 - 2.1. All related policies as set out in Annexure A
- 3. The Council of the West Coast District Municipality, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2018 the tariffs for services rendered.

- 4. To give proper effect to the municipality's annual budget, the Council of the West Coast District Municipality approves:
 - 4.1. That cash backing is implemented through the utilisation of a portion of the revenue from the RSC Levy Replacement Grant and water services to ensure that all provisions and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.

1.3 Chief Financial Officer - Executive Summary

1. Introduction

The implementation of the Integrated Development Plan is largely reliant on the efficiency of the financial management system, and a strategy to enhance this capacity is necessary.

The principles, Strategic Financial Framework, the Medium Term Expenditure and Revenue Framework (for the next three years) and Capital Investment Programme, are outlined in this section. The emphasis for the initial year, i.e. 2018/2019, is on projects receiving committed funding, and priority projects.

The emphasis will fall on basic service delivery (bulk water supply & road agency services), social well-being (firefighting services, disaster management and health services) and good governance. Local economic development shall be encouraged as it could have a spillover effect, which will be beneficial to the municipality as a whole, triggering more investment.

2. Arrangements

The following arrangements regarding Resources and Guidelines will receive attention:

2.1 Inventory of Resources

2.1.1 Staff

- a) An organizational structure exist for the finance department.
- b) Training of staff will be performed in terms of a Skills Development Plan.

2.1.2 Supervisory Authority

The Finance Committee deals with all financial issues. The Municipal Manager is the Accounting Officer, and is therefore responsible for financial management. The Chief Financial Officer will however be tasked with the day-to-day management of the finance directorate in terms of his/her Performance agreement. The Audit Committee will perform a monitoring and evaluation function of external, internal and performance audit procedures and control systems.

2.1.3 Systems

SAMRAS (DB4) Data Processing System are used to perform the following financial transactions within the municipality. The compatibility of the system with Council's specifications will be regularly reviewed, inclusive of support services (hardware and software), and training for staff on the applications utilized.

- a) Debtor's billings, receipting, creditors and main ledger transactions.
- b) Payroll function.
- c) Assets management system or asset register. Reconciliations are performed on a monthly basis.
- d) Grant management, investments and cash at bank (reconciliation).

2.1.4 Accommodation

- a) Offices: This space is restricted.
- b) Registry: Is shared with the other Departments in close proximity to Finance.
- c) Archives: An archiving system in place and conforms to legislation.

2.2 Management Guidelines

The formulation and adoption by Council of Policies and Bylaws to guide management towards the attainment of the vision and mission of the Municipality is a crucial aspect. The following policies will be reviewed on a regular basis:

- a) Supply Chain Management Policy conforming to National legislation (including the Preferential Procurement Policy Framework Act, Broad Based Black Economic Empowerment Act, and Municipal Finance Management Act) and Council's own vision:
- b) Investment Policy conforming to the guidelines supplied by the Institute of Municipal Finance Officers and the Municipal Finance Management Act;
- c) Tariff Policy conforming to the principles contained in the Municipal Systems Act;
- d) Rates Policy conforming to the principles outlined in the Property Rates Act, regulations;
- e) Credit Control and Debt Collection Policy in accordance with the Municipal Systems Act and Case studies in this respect;
- f) Indigent Policy from the National guidelines on this aspect;
- g) Asset Management Policy to promote the efficient use and effective control over Municipal assets, in terms of the Guidelines supplied by the Institute of Municipal Finance Officers, Local Government Capital Asset Management Guidelines and the Accounting Standards Board.

Legislation requires that certain policies e.g. Credit control and Debt collection be supported by Bylaws, to assist enforcement.

3. Strategy

Strategies to be employed to improve the financial management efficiency are as follows:

3.1 Financial Guidelines and Procedures

Accounting policies will be reviewed to conform to the provisions contained in the Municipal Finance Management Act, and the guidelines supplied by National and Provincial Treasuries and the Accounting Standards Board. Standard operating procedures (SOP's) to give effect to these policies will be compiled on an ongoing basis. These procedures will be aligned with Council's policies regarding the various aspects.

3.2 Financing

3.2.1 Operating:

Revenue to finance the operating budget is mainly attributed to bulk water supply, interest from investments, RSC Levy Replacement Grant and Equitable Share and agency services in respect of road maintenance.

3.2.2 Capital:

Capital expenditure is funded through revenue contributions.

3.3 Revenue raising

3.3.1 Tariffs:

Tariffs for all services will be reviewed to conform to the principles contained in the Tariff policy, implementation of water restriction measures, the Indigent policy and National guidelines in respect of the provisions of Free Basic Services.

3.3.2 RSC Levy Replacement Grant:

The municipality grant increases over the MTREF, this is due to the combined efforts of all district municipalities' relevant stakeholders such as National and Provincial Treasuries. This increase forms part of the revenue budget for transfers and subsidies.

3.4 Asset Management:

All assets will be managed in terms of the applicable policy from Council. The municipality has a GRAP compliant Asset Register and will utilize internal sources to perform the yearly asset counts, revision of useful lives, condition assessments of assets. The Asset Register is updated on a monthly basis. The above procedures is done to mitigate risks and to segregate duties. The obsolescence and redundancy of assets are regularly monitored, with adequate replacement cycles being instituted, where applicable and affordable.

3.5 Cost-effectiveness

All departments or divisions will be tasked to perform cost cutting measures as per Circular 82 from National Treasury on major expenditure, goods and services, in respect of projects and continuous contracts, to ensure Council obtains maximum benefit. The applicable policies will provide the guidelines in this respect.

4. Ensuring Financial Viability and Sustainability

Infrastructure Asset and Liability Transfer – 30 June 2018

Infrastructure assets and liabilities or borrowings related to the water services department will be transferred to the respective local municipalities as at 30 June 2018. The net transfer will have a negative effect on the financial position especially within non-current assets as well as equity (accumulated surplus) of this municipality. I must emphasize that the transfers are not cash flow transactions but will affect our credit rating as well as our ability to obtain credit or borrowings in future. This budget informs that the daily operations within the water services department will be conducted by this municipality as per a set service level agreement between municipalities with an administration charge payable to this municipality.

Drought

Due to the worst draught experienced by the Western Cape in a century, municipalities including this municipality implemented water restrictions which had an effect on revenue and expenditure projections made during the last budget cycle and this MTREF. Due to the seriousness of this situation this municipality will ensure that our most valuable resource at this point (water) be monitored continually and used sparingly because every drop counts.

This municipality are committed to work closely with the respective local municipalities to ensure that an efficient and effective service are provided to our communities.

4.1 Financial Position

4.1.1 Cash Position:

Council has sufficient cash resources available to meet its medium to long term needs. Certain resources / cash are representative of provisions set aside for specific purposes e.g. bad debts, post — employment health care benefits and employee benefit accruals (performance bonuses and bonuses), current portion of long term liabilities and unspent funds held by Council in respect of Government Grants. The utilization of these monies to finance operating expenses, and projects other than their directed use is not permissible.

4.1.2 Accumulated Surplus:

Due to the transfer of water services infrastructure assets and liabilities or borrowings on average ninety one percent (89.10%) of the accumulated surplus represent cash and cash equivalents over the MTREF. This budget forecast cash surpluses in years one, two and three after deducting non-cash items such as depreciation, debt impairment and adding capital expenditure or investing activities to the operating budget. Capital expenditure financed from accumulated surplus will be continually monitored to ensure that this resource will remain mostly cash-backed.

4.1.3 Debtors:

The implementation of the procedures in terms of the Credit control and Debt collection Policy has facilitated the management of cash flow, and place Council in a position to finance operation expenses.

4.1.4 Rates and Tariffs

The structure of Tariffs will be implemented in accordance with the applicable Council Policy documents.

4.1.5 Equitable Share Allocation

One of Council's sources of revenue to finance its operating budget is the RSC Levy Replacement Grant. Increased allocations in terms of the Division of Revenue Act were published for the next three years.

4.2 Operating Expenses

The following table details the operating expenditure for the medium term revenue and expenditure framework:

Description	2014/15	2015/16	2016/17		Current Ye	ear 2017/18		2018/19 Medium Term Revenue & Expenditure Framework			
R thousands	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year	
It inousailus	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2018/19	+1 2019/20	+2 2020/21	
Employ ee costs	132 635	145 541	155 983	168 071	168 220	160 185	160 185	176 750	188 182	200 969	
Remuneration of councillors	5 883	6 153	5 633	6 003	6 003	5 703	5 703	6 405	6 822	7 248	
Depreciation & asset impairment	12 695	13 598	14 254	13 919	13 919	13 223	13 223	7 427	7 503	7 503	
Finance charges	10 454	8 943	7 276	8 455	8 455	8 032	8 032	165	173	182	
Materials and bulk purchases	66 706	97 951	68 125	73 392	74 011	70 071	70 071	69 589	71 801	76 378	
Transfers and grants	-	-	-	350	2 616	2 233	2 233	2 675	2 421	2 532	
Other expenditure	65 271	82 373	70 116	83 799	91 180	326 921	326 921	90 834	95 743	100 888	
Total Expenditure	293 644	354 559	321 387	353 989	364 404	586 367	586 367	353 845	372 646	395 701	

4.3 Operating Revenue

The following table details the operating revenue less capital transfers for the medium term revenue and expenditure framework:

Description	2014/15	2015/16	2016/17		Current Ye	ear 2017/18	2018/19 Medium Term Revenue & Expenditure Framework			
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Financial Performance										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges	107 439	113 875	114 321	123 020	115 689	115 689	115 689	99 089	104 859	111 740
Investment revenue	13 526	17 176	20 727	13 885	13 885	13 885	13 885	18 030	18 029	18 030
Transfers recognised - operational	80 847	88 127	88 917	90 115	93 603	93 603	93 603	92 612	93 612	96 861
Other own revenue	126 627	156 685	138 305	127 544	142 269	142 269	142 269	142 890	150 159	159 827
Total Revenue (excluding capital transfers	328 439	375 863	362 270	354 564	365 446	365 446	365 446	352 621	366 659	386 458
and contributions)										

4.4 Grant Receivable

The following table details the grants receivable for the medium term revenue and expenditure framework:

Description R thousand		2014/15	2015/16	2016/17	Cur	rent Year 2017	/18		2018/19 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Yea +2 2020/21		
RECEIPTS:	1, 2											
Operating Transfers and Grants												
National Government:		80 010	86 138	86 658	89 875	89 875	89 875	93 010	96 005	99 69		
Local Government Equitable Share		75 984	80 458	82 194	84 972	84 972	84 972	88 405	92 295	95 82		
Finance Management		1 250	1 250	1 250	1 250	1 250	1 250	1 000	1 000	1 00		
Municipal Systems Improvement		934	787	143	-	-	-	-	-			
EPWP Incentive		1 000	1 000	1 036	1 100	1 100	1 100	1 047	-			
Rural asset management system		-	2 199	1 980	2 553	2 553	2 553	2 558	2 710	2 8		
fresh water tanks		842	444	55	-	-	_	-	_			
Other				_								
Provincial Government:		837	603	1 168	240	2 718	2 718	2 160	317			
Finance Management Capacity Building		837	551	271	-	498	498	360	-			
Capacity Building Health Services		-	51	129	-	264	264	-	_			
Finance Management Support		-	-	744	240	1 280	1 280	280	280			
Greenest Municipality Competition		-	-	25	-	75	75	-	-			
Finance Management Spacial Development		-	-	-	-	600	600					
Community Development Workers Support		-	-	-	-	-	_	37	37			
Fire Services Capacity Building								1 483				
District Municipality:		_	_	_	_	_	_	_	_			
[insert description]		-	-	_	-	-	_	-	-			
				_		_		_	_			
Other grant providers:		_	1 386	1 091	_	1 010	1 010	_	_			
Other		_	748	112	_	_		_	_			
Working for water		-	638	979	_	1 010	1 010	_	_			
Total Operating Transfers and Grants	5	80 847	88 127	88 917	90 115	93 603	93 603	95 170	96 322	99 7:		
Capital Transfers and Grants												
National Government:		3 571	_	_	_	_	_	_	_			
Regional Bulk Infrastructure		3 571	_	_	_	_		_	_			
		_	_	_	_	_	_	_	_			
		-	-	_	-		_	-	_			
	-	-	-	_	-	-	-	-	-			
		-	-	_	-	-	-	-	-			
Other capital transfers/grants [insert desc]		-	-	_	-	_		_	_			
Provincial Government:		_	_	_	1 450	1 450	1 450	_	_			
Fire Services Capacity Building Grant		-	_	_	1 450	1 450	1 450	_	_			
District Municipality:	-						-					
[insert description]		_		_				_	_			
Other grant providers:									_			
Other grant providers:												
Other	-				_	_			_			
	2 -	- 1										
Total Capital Transfers and Grants	5	3 571			1 450	1 450	1 450	_				

5. Capital Investment Programme

R thousand									ledium Term I enditure Fram	
Function	Project Description	Project Number	Туре	MISF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Budget Year 2018/19	Budget Year +1 2019/20	Budget Yea +2 2020/21
Parent municipality:										
List all capital projects grouped by Function										
ADMINISTRATION	Ums	PC002003005 00062	New	10	1	10 Ensuring Environmenta, Inlegitly for the West Coast	Furniture and Office Equipment	7		
ADMINISTRATION	Steel Cabinets	PC002003005 00062	New	10	1	10 Ensuring Environmenta, Integrity for the West Coast	Furniture and Office Equipment	41		
ADMINISTRATION	Chairs Archives	PC002003005 00062	New	10	1	10 Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	3	10	1
LAND & BUILDINGS	Arrondifioner	PC002003009 00064	New	6	2	7 Providing Essential Bulk services to the District	Machinery and Equipment	89	50	
LAND & BUILDINGS	Newe whee chair ft	PC002003009 00063	New	3	2	11 Social Well Being of the District	Machinery and Equipment	254		
ADM.NISTRATION	Laptop Council Chambers	PC002003004 00065	New	3	2	11 Socia, Well Being of the District	Computer Equipment	16		
TOURISM	Arconditioner	PC002003009 00064	New	6	2	7 Providing Essential Bulk services to the District	Machinery and Equipment	20		
ENVIRONMENTAL HEALTH	Cooling Box	PC002003009 00063	New	3	2	11 Socia, Well Being of the District	Machinery and Equipment	2		
ENVIRONMENTAL HEALTH	Chars	PC002003005 00062	New	10	1	10 Ensuring Environmenta Integrity for the West Coast	Furniture and Office Equipment	1		
ENVIRONMENTAL HEALTH	Desk	PC002003005 00062	New	10	1	10 Ensuring Environmenta Integrity for the West Coast	Furniture and Office Equipment	17		
ENVIRONMENTAL HEALTH	Cabinet	PC002003005 00062	New	10		10 Ensuring Environmenta, Integrity for the West Coast	Furniture and Office Equipment	2		
ENVIRONMENTAL HEALTH	Microwaves	PC002003009 00063	New	3	2	11 Social Well Being of the District	Machinery and Equipment	4		
ENVIRONMENTAL HEALTH	Fing cabinet	PC002003005 00062	New	10	1	10 Ensuring Environmenta, Integrity for the West Coast	Furniture and Office Equipment	9		
ENVIRONMENTAL HEALTH	Credenza	PC002003005 00062	New	10	1	10 Ensuring Environmental integrity for the West Coast	Furniture and Office Equipment	3		
ENVIRONMENTAL HEALTH	Gasblaasviam	PC002003009 00062	New	3	2	11 Socia, Well Being of the District		4		
	Gasblaasviam Deskinn Computer			3	2	· ·	Machinery and Equipment	50		
ENVIRONMENTAL HEALTH	addition anniham	PC002003004 00065	New	3	-	11 Socia, Well Being of the District	Computer Equipment			
ENVIRONMENTAL HEALTH	Doxide and Particular matter anaiseerder	PC002003007003 00090	New	9	4	Good Governance and Financial Viabitity	Licences and Rights	800		
ENVIRONMENTAL HEALTH	Arconditioner	PC002003009 00064	New	6	2	7 Providing Essential Bulk services to the District	Machinery and Equipment	10		
GANZEKRAAL	High Pressure Gun	PC002003009 00063	New	3	2	11 Socia, Well Being of the District	Machinery and Equipment	8		
GANZEKRAA		000000000000000000000000000000000000000			3	To Pursue Economic Growth and Fac litation of Job	Markana and Farmana	8		
GANZERRAAL	Microwaves	PC002003009 00066	New	4	3	Opportunities 9. To Pursue Economic Growth and Facilitation of Job	Machinery and Equipment	8	8	
GANZEKRAA.	Mini Ovens	PC002003009 00066	New	4	3	Opportunities	Machinery and Equipment	6	5	
		1 000200000				9. To Pursue Economic Growth and Fac litation of Job	masimely and adoption			
GANZEKRAAL	Fridges	PC002003009 00066	New	4	3	Opportunities	Machinery and Equipment	15	15	1
						9. To Pursue Economic Growth and Facilitation of Lob				
GANZEKRAAL	2 Plate stove / oven	PC002003009 00066	New	4	3	Opportunities	Machinery and Equipment	15	5	
GANZEKRAAL	3 Piece Lounge Surts	PC002003005 00062	New	10	1	10 Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	10	10	1
GANZEKRAA.	Office Chair	PC002003005 00062	New	10	1	10. Ensuring Environmenta. Integrity for the West Coast	Furniture and Office Equipment	3		
FIRE SERVICES	Complete steel structure at Clarwilliam Fire Station	PC002003003001001 00088	New	6	2	7 Providing Essential Bulk services to the District	Operational Buildings	180		
FIRE SERVICES	Build new structure at Malmesbury	PC002003003001001 00088	New	6	2	7 Providing Essential Bulk services to the District	Operational Buildings	380		
FIRE SERVICES	Paving Clarwilliam Fire Station	PC002003003001001 00088	New	6	2	7 Providing Essential Bulk services to the District	Operational Buildings	155		
FIRE SERVICES	Laptop	PC002003004 00065	New	3	2	11 Social Well Being of the District	Computer Equipment	17		
FIRE SERVICES	Desktop Computer (Admin / Fire Stations)	PC002003004 00065	New	3	2	11 Socia. Well Being of the District	Computer Equipment	28		
FIRE SERVICES	Scanners (Fire Stations)	PC002003004 00065	New	3	2	11 Socia, Well Being of the District	Computer Equipment	28		
FIRE SERVICES	F retruck (Completing new Fire Truck)	PC002003010 00067	New	6	2	7 Providing Essential Bulk services to the District	Transport Assets	600	1 000	1 00
FIRE SERVICES	Completing work on new Iveco	PC002003010 00067	New	6	2	7 Providing Essential Bulk services to the District	Transport Assets	25		
FIRE SERVICES	Radio equipment and infrastructure	PC002003004 00069	New	6	2	7 Providing Essential Bulk services to the District	Computer Equipment	100	100	10
DISASTER MANAGEMENT	Shredder machine	PC002003009 00063	New	3	2	11 Social Well Being of the District	Machinery and Equipment	2		
DISASTER MANAGEMENT	Wind sock pole	PC002003009 00063	New	3	2	11 Social Well Being of the District	Machinery and Equipment	4		
DISASTER MANAGEMENT	F pchart	PC002003005 00062	New	10	1	10 Ensuring Environmenta, Integrity for the West Coast	Furniture and Office Equipment	1		
HUMAN RESOURCES	Chars	PC002003005 00062	New	10	1	10. Ensuring Environmenta, integrity for the West Coast	Furniture and Office Equipment	3		
HUMAN RESOURCES	Office Desks	PC002003005 00062		10	1			7		
HUMAN RESOURCES LAND & BUILDINGS	Ollide Books		New		1	10 Ensuring Environmenta. Integrity for the West Coast	Furniture and Office Equipment			
	Ambulance station Reptace motor	PC002003009 00063	New	3	2	11 Social Well Being of the District	Machinery and Equipment	29		
INFORMATION TECHNOLOGY	Server Room Backup Server (W/H)	PC002003004 00065	New	3	2	11 Socia, Well Being of the District	Computer Equipment	400	100	10

6. Long-term financial plan 2015/2024

INCA drafted a long-term financial plan for the municipality with funds provided by Provincial Treasury. The recommendations were taken into consideration when this budget was compiled.

7. Conclusion

This budget contains realistic and credible revenue and expenditure forecasts (especially in the current economic environment) which should provide a sound basis for improved financial management and institutional development. This budget strategically informs the municipality's cash flow over the medium to long-term to ensure effective and efficient services that are affordable and on a proper level to all our communities.

R thousand	Adjustment Budget 2017/18	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Total Operating Revenue	366,895,996	355,178,557	369,369,041	389,323,555
Total Operating Expenditure	364,404,171	353,844,542	372,645,968	395,700,561
Surplus / (Deficit for the year)	2,491,825	1,334,015	(3,276,927)	(6,377,006)
Total Capital Expenditure	9,334,500	3,354,590	1,303,000	1,250,000

Table 1 Consolidated Overview of the 2018/19 MTREF

Total operating revenue has decreased by R11 million for the 2018/19 financial year when compared to the 2017/18 Adjustments Budget. This can be directly attributed to the drought and road agency service allocations. For the outer year, operational revenue will increase by R23 million over the MTREF when compared to the 2017/18 financial year.

Total operating expenditure for the 2018/19 financial year has been appropriated at R353.8 million and translates into a budget surplus of R1.3 million. When compared to the 2017/18 adjustments budget, operational expenditure has decreased by R12 million in the 2018/19 budget, increased by R7 million in 2019/20 and increased by R31 million for 2020/21 of the MTREF. The operating deficit for the two outer years are R3.2 million and R6.3 million. Expenditure on water and roads agency services for the 2018/19 financial year was adjusted downwards in line with a decrease in revenue to be received.

The capital budget was R9.8 million for 2017/18. The capital programme decreases to R3.3 million in 2018/19. Capital expenditure in each of the MTREF years will be funded from internally generated funds or own revenue.

1.4 Operating Revenue Framework

For West Coast to continue improving the quality of services provided to its customers it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The expenditure required to address challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy:
- Growth in the municipal area and continued economic development;
- Efficient revenue management, which aims to ensure a 97 per cent annual collection rate for service charges;
- Achievement of full cost recovery of specific user charges especially in relation to trading services:
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- Increase ability to extend new services and recover costs;
- Tariff policies of the Municipality.

The following table is a summary of the 2018/19 MTREF (classified by main revenue source):

Table 2 Summary of revenue classified by main revenue source excluding capital transfers.

Description	2014/15	5 2015/16 2016/17 Current Year 2017/18						2018/19 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Financial Performance										

Financial Performance										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges	107 439	113 875	114 321	123 020	115 689	115 689	115 689	99 089	104 859	111 740
Investment revenue	13 526	17 176	20 727	13 885	13 885	13 885	13 885	18 030	18 029	18 030
Transfers recognised - operational	80 847	88 127	88 917	90 115	93 603	93 603	93 603	92 612	93 612	96 861
Other own revenue	126 627	156 685	138 305	127 544	142 269	142 269	142 269	142 890	150 159	159 827
Total Revenue (excluding capital transfers	328 439	375 863	362 270	354 564	365 446	365 446	365 446	352 621	366 659	386 458
and contributions)										

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Grants and service charge revenues comprise fifty eight percent (54.69%) of the total revenue mix. In the 2018/19 financial year, revenue from grants and services charges totaled R194.2 million. This increases to R202.3 million in 2019/20 and R212.6 million in 2020/21. The third largest sources is 'other revenue' which consists of various items such as income received from permits and licenses, building plan fees, connection fees and agency services (roads).

Operating grants and transfers totals R95.1 million in the 2018/19 financial year and steadily increases to R99.7 million by 2020/21.

The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

DC1 West Coast - Supporting Table SA B Transfers and o 2018/19 Medium Term Revenue & Original Audited Audited Audited Adjusted Euli Voor RECEIPTS Operating Transfers and Grants Incentive improvement insert management system rater tanks 2 710 2 866 240 317 37 280 280 District Municipality: 1 010 1 386 638 88 127 apital Transfers and Grants Provincial Government: Fire Services Capacity District Municipality: Other grant providers: fotal Capital Transfers and Grants FOTAL RECEIPTS OF TRANSFERS & GRANTS

Table 3 Operating and Capital Transfers and Grant Receipts

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality.

Municipalities must justify in their budget documentation all increases in excess of the 6 per cent upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

The percentage increases of Water bulk tariffs are beyond the mentioned inflation target. Given that these tariff increases are determined by external agencies, the impacts they have on the municipality's bulk water supply are largely outside the control of the municipality.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilized for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of water, petrol, diesel, chemicals, cement etc. The current challenge facing the municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions.

1.4.1 Sale of Water and Impact of Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

 Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;

- Water tariffs are structured to protect basic levels of service and ensure the provision water; and
- Water tariffs are designed to encourage efficient and sustainable consumption.

Table 4 Proposed Water Tariffs

CATEGORY	CURRENT TARIFFS 2017/18	PROPOSED TARIFFS 2018/19
	Rand per kℓ	Rand per kℓ
Bulk Sales		
Water Sales - All Municipalities (Water Restrictions 0%)	5.31	6.12
Water Sales - All Municipalities (Water Restrictions 5%)	5.50	
Water Sales - All Municipalities (Water Restrictions 10%)	5.73	
Water Sales - All Municipalities (Water Restrictions 15%)	5.96	
Water Sales - All Municipalities (Water Restrictions 20%)	6.24	
Water Sales - All Municipalities (Water Restrictions 25%)	6.55	
Water Sales - All Municipalities (Water Restrictions 30%)	6.90	
Water Sales - All Municipalities (Water Restrictions 35%)	7.31	
Private users		
Water Sales - All Municipalities (Water Restrictions 0%)	6.64	7.65
Water Sales - All Municipalities (Water Restrictions 5%)	6.88	8.03
Water Sales - All Municipalities (Water Restrictions 10%)	7.16	8.42
Water Sales - All Municipalities (Water Restrictions 15%)	7.46	8.80
Water Sales - All Municipalities (Water Restrictions 20%)	7.82	9.18
Water Sales - All Municipalities (Water Restrictions 25%)	8.19	9.56
Water Sales - All Municipalities (Water Restrictions 30%)	8.63	9.95
Water Sales - All Municipalities (Water Restrictions 35%)	9.13	10.33
Water Sales - All Municipalities (Water Restrictions 40%)	-	10.71
Water Sales - All Municipalities (Water Restrictions 50%)	-	11.48
Water Sales - All Municipalities (Water Restrictions 60%)	-	12.24
Water Sales - All Municipalities (Water Restrictions 70%)	-	13.66
Water Sales - All Municipalities (Water Restrictions 80%)	-	15.15

1.5 Operating Expenditure Framework

The municipality's expenditure framework for the 2018/19 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit:
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA:
- The capital programme is aligned to the asset renewal strategy;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherences to the principle of no project plan *no budget*. If there is no business plan no funding allocation can be made.
- Long-term financial plan.

The following table is a high level summary of the 2018/19 budget and MTREF (classified per main type of operating expenditure):

Table 5 Summary of operating expenditure by standard classification item

Description	2014/15	2015/16	2016/17		Current Ye	ear 2017/18			edium Term R nditure Frame	
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Employee costs	132 635	145 541		168 071	168 220	160 185	160 185	176 750	188 182	:
Remuneration of councillors	5 883	6 153	5 633	6 003	6 003	5 703	5 703	6 405	6 822	7 248
Depreciation & asset impairment	12 695	13 598	14 254	13 919	13 919	13 223	13 223	7 427	7 503	7 503
Finance charges	10 454	8 943	7 276	8 455	8 455	8 032	8 032	165	173	182
Materials and bulk purchases	66 706	97 951	68 125	73 392	74 011	70 071	70 071	69 589	71 801	76 378
Transfers and grants	- {	-	-	350	2 616	2 233	2 233	2 675	2 421	2 532
Other expenditure	65 271	82 373	70 116	83 799	91 180	326 921	326 921	90 834	95 743	100 888
Total Expenditure	293 644	354 559	321 387	353 989	364 404	586 367	586 367	353 845	372 646	395 701

The budgeted allocation for employee related costs for the 2018/19 financial year totals R177.1 million, which equals 49.95 per cent of the total operating expenditure. As part of the municipality's cost reprioritization and cash management strategy vacancies have been

significantly rationalized. In addition provisions against overtime are made only for emergency services and other critical functions.

The cost associated with the remuneration of councilors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the municipality's budget.

The provision of debt impairment was determined based on an annual collection rate of 97 per cent and the Credit Control and Debt Management Policy of the municipality. For the 2018/19 financial year this amount equates to R0.80 million and stays flat at R0.80 million by 2020/21.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Budget appropriations in this regard total R7.4 million for the 2018/19 financial year and equates to 2.1 per cent of the total operating expenditure.

Bulk purchases are directly informed by the purchase of water from The Department of Water Affairs and Forestry. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

Other material comprises of inventory consumed. For 2018/19 the appropriation against this expenditure is R57.3 million and increases to R61.5 million by 2020/21.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. For 2018/19 the appropriation against this group of expenditure is R66.6 million and continues to grow to R78.3 million by 2020/21. Further details relating to contracted services can be seen in Table 55 MBRR SA1 (see pages 86-88).

The following table gives a percentage breakdown of the main expenditure categories for the 2018/19 financial year.

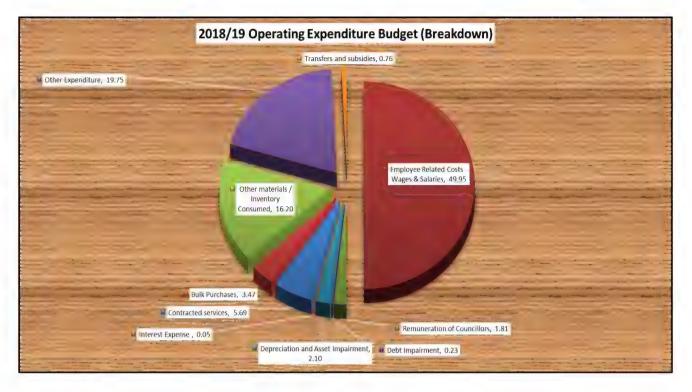


Figure 1 Main operational expenditure categories for the 2018/19 financial year

1.5.1 Priority given to repairs and maintenance

In terms of the Municipal Budget and Reporting Regulations and MSCOA, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, inventory consumed and contracted services. Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance:

Table 6 Operational materials and bulk purchases

Description	201415	2015/16	2016/17		Current Ye	ear 2017/18		2018/19 M ediu	m Term Revenue Framework	& Expenditure
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
Financial Performance										
Materials and bulk purchases	66,706	97,951	68,125	73,392	74,011	70,071	70,071	69,589	71,801	76,377

During the compilation of the 2018/19 MTREF operational materials and bulk purchases will increase from R69.5 million to R76.3 million.

1.6 Capital expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 7 2018/19 Medium-term capital budget per vote

DC1 West Coast - Table A5 Budgeted Co	apital	Expenditure	by vote, fun	ctional class	ification and	d funding					
Vote Description	Ref	2014/15	2015/16	2016/17		Current Ye	ar 2017/18			edium Term R nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL Vote 2 - FINANCE		-	_	-	_	8	8	8	454	143	140
Vote 3 - ADMINISTRATION		_		_		317	317	317	703	1 110	1 110
Vote 4 - TECHNICAL		_	_	_		5 395	5 202	5 202	89	50	-
Vote 5 - AGENCIES		_	_ 1	_	_	-	_	-	_	_	_
Vote 6 - [NAME OF VOTE 6]		_	_	_	_	_	_	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	_	_	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	_	-	-	-	-	_
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	_	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	_	-	_	_
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	_	_	_	_
Vote 13 - [NAME OF VOTE 13] Vote 14 - [NAME OF VOTE 14]		- 1	-	-	_	_	- 1	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_	_		_			_	_	
Capital multi-year expenditure sub-total	7	_	_		_	5 720	5 527	5 527	1 246	1 303	1 250
		_	-	-	-	3 , 20	3 321	3 321	1 246	1 303	1 250
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		- 470	-	8	168	160	152	152	26	-	_
Vote 2 - FINANCE		173	240	677	225	223	213	213	11	_	_
Vote 3 - ADMINISTRATION Vote 4 - TECHNICAL		4 417 11 566	2 197 4 003	2 714 7 452	3 903 4 669	3 085 145	3 220 222	3 220 222	1 787 284	_	_
Vote 5 - AGENCIES		11 300	4 003	7 452	4 669	145		_	204	_	_
Vote 6 - [NAME OF VOTE 6]		_	_	_	_	_	_	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		_	_	_	_	_	_	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_	_	_	_	_
Vote 9 - [NAME OF VOTE 9]		- 1	_	-	-	_	-	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	_	-	-	_	_	_
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	_	-	-	_
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	_	-	_	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	_	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	_	-	-	-
Vote 15 - [NAME OF VOTE 15]				_			_			_	_
Capital single-year expenditure sub-total	+	16 155	6 440	10 852	8 965	3 614	3 808	3 808	2 108	-	-
Total Capital Expenditure - Vote	\vdash	16 155	6 440	10 852	8 965	9 335	9 335	9 335	3 355	1 303	1 250
Capital Expenditure - Functional											
Governance and administration		1 599	99	570	339	311	322	322	1 565	160	110
Executive and council		76	7.	8	150	150	143	143	16		_
Finance and administration		1 524	99	562	189	161	179	179	1 549	160	110
Internal audit			-	-	- 470	- 700	- 700	0.700	4 700	- 4 440	-
Community and public safety Community and social services		3 017 97	2 338	2 830 116	4 173 327	3 700 328	3 700 328	3 700 328	1 790 36	1 143	1 140
Sport and recreation		51	141	110	148	174	174	174	65	43	40
Public safety		2 872	2 178	2 689	3 047	3 047	3 047	3 047	798	1 100	1 100
Housing		_	_	_	_	-	-	-	-		
Health		49	19	25	651	151	151	151	891	_	_
Economic and environmental services		-	-	-	10	10	10	10	-	-	-
Planning and development		-	-	-	10	10	10	10	-	-	-
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	_	-	-	-
Trading services		11 539	4 003	7 452	4 435	5 305	5 304	5 304	-	-	-
Energy sources		-	-	7.455	- 1 105	-	-	-	-	-	-
Water management		11 539	4 003	7 452	4 435	5 305	5 304	5 304	-	_	-
Waste water management Waste management		-	-	-	-	_	_	_	_	_	_
vvaste management Other			_	_	8	8		_	_		_
Total Capital Expenditure - Functional	3	16 155	6 440	10 852	8 965	9 335	9 335	9 335	3 355	1 303	1 250
	3	10 105	0 440	10 002	0 900	a 222	2 222	9 335	3 335	1 303	1 250
Funded by:											
National Government		3 571	-	-	- 4.55	- 450	- 4.50	4 455	-	-	-
Provincial Government		-	-	-	1 450	1 450	1 450	1 450	-	-	-
District Municipality		-	-	-	-	-	-	_	_	-	-
Other transfers and grants Transfers recognised - capital	4	3 571			1 450	1 450	1 450	1 450			_
manaiera recogniseu - capital		3 3/1	-	-	1 430	1 450	1 450	1 430		_	_
Public contributions & donations	5	_	_	_	_	_	[_		
Public contributions & donations Borrowing	5	-	-	-	-	_	_	_	_	_	_
Public contributions & donations Borrowing Internally generated funds	5 6	- - 12 584	1	- - 10 852	- - 7 515	- - 7 885	- - 7 885	- 7 885		- 1 303	1 250

For 2018/19 an amount of R3.3 million has been appropriated and will decrease to R1.2 million in 2020/21.

Further detail relating to asset classes and proposed capital expenditure is contained in Table 17 MBRR A9 (Asset Management) on page 32. In addition to the MBRR Table A9, MBRR Tables SA34a, b, c, d and e provides a detailed breakdown of the capital programme relating to new asset construction, as well as operational repairs and maintenance by asset class (refer to pages 77,78,79 and 80). Some of the capital projects to be undertaken over the medium-term includes, amongst others:

R thousand									ledium Term F enditure Frame	
Function	Project Description	Project Number	Туре	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Budget Year 2018/19	Budget Year +1 2019/20	Budget Yea +2 2020/21
Parent municipality:										
List all capital projects grouped by Function										
ADMINISTRATION	Ums	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	7	-	-
ADMINISTRATION	Steel Cabinets	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	41	-	-
ADMINISTRATION	Chairs: Archives	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	3	10	1
LAND & BUILDINGS	Airconditioner	PC002003009_00064	New	6	2	7. Providing Essential Bulk services to the District	Machinery and Equipment	89	50	_
LAND & BUILDINGS	New e wheel chair ift	PC002003009_00063	New	3	2	11. Social Well Being of the District	Machinery and Equipment	254	-	-
ADMINISTRATION	Laptop Council Chambers	PC002003004_00065	New	3	2	11. Social Well Being of the District	Computer Equipment	16	_	-
TOURISM	Airconditioner	PC002003009_00064	New	6	2	7. Providing Essential Bulk services to the District	Machinery and Equipment	20	_	-
ENVIRONMENTAL HEALTH	Cooing Box	PC002003009_00063	New	3	2	11 Social Well Being of the District	Machinery and Equipment	2		
ENVIRONMENTAL HEALTH	Chairs	PC002003005_00062	New	10	1	10 Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	1		
ENVIRONMENTAL HEALTH	Desk	PC002003005 00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	17	_	_
ENVIRONMENTAL HEALTH	Cabnet	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	2	_	_
ENVIRONMENTAL HEALTH	Microwaves	PC002003009_00063	New	3	2	11 Socia. Well Being of the District	Machinery and Equipment	4		
ENVIRONMENTAL HEALTH	F ng cabinet	PC002003005 00062	New	10	1	10. Ensuring Environmenta, Integrity for the West Coast	Furniture and Office Equipment	9		
ENVIRONMENTAL HEALTH	Credenza	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	3		
ENVIRONMENTAL HEALTH	Gasplaasviam	PC002003009 00063	New	3	2	11. Social Well Being of the District	Machinery and Equipment	4	Ù	
ENVIRONMENTAL HEALTH	Desktop Computer	PC002003004 00065	New	3	2	11. Social Well Being of the District	Computer Equipment	50		
ENVIRONMENTAL HEALTH	Dox de and Particular matter 'anaiseerder	PC002003007003_00090	New	0	4	Good Governance and Financial Viability	Licences and Rights	800	_	_
ENVIRONMENTAL HEALTH	Airconditioner	_		6	2	Providing Essential Bulk services to the District			_	-
GANZEKRAAL	1 10 011 10110 101	PC002003009_00064	New	3	2		Machinery and Equipment	10	-	_
GANZEKKAAL	High Pressure Gun	PC002003009_00063	New	3	2	Socia, Well Being of the District To Pursue Economic Growth and Facilitation of Job	Machinery and Equipment	8	-	-
GANZEKRAA	Microwaves	PC002003009 00066	New	4	3	Opportunities	Machinery and Equipment	8	8	
						9. To Pursue Economic Growth and Fac litation of Job	,			
GANZEKRAAL	Mini Ovens	PC002003009_00066	New	4	3	Opportunities	Machinery and Equipment	6	5	
						To Pursue Economic Growth and Facilitation of Job				
GANZEKRAA.	Fndges	PC002003009_00066	New	4	3	Opportunities	Machinery and Equipment	15	15	1:
GANZEKRAA	2 Plate stove / oven	PC002003009_00066	New		3	To Pursue Economic Growth and Fac litation of Job Opportunities	Manhana and Faranasi	15	5	
GANZEKRAAL	3 Piece Lounge Suits	PC002003005_00062	New	10	,	10. Ensuring Environmenta, Integrity for the West Coast	Machinery and Equipment Furniture and Office Equipment	10	10	
	Office Chair	_		10	1		1.7	3	10	. "
GANZEKRAAL FIRE SERVICES		PC002003005_00062	New New	10	2	10. Ensuring Environmenta, Inlegrity for the West Coast	Furniture and Office Equipment	180	-	-
	Comprete steel structure at Clarwilliam Fire Station	PC002003003001001_00088		6	-	7. Providing Essential Bulk services to the District	Operational Buildings		-	-
FIRE SERVICES	Build new structure at Malmesbury	PC002003003001001_00088	New		2	7. Providing Essential Bulk services to the District	Operational Buildings	380	-	-
FIRE SERVICES	Paving Clarwilliam Fire Station	PC002003003001001_00088	New	6	2	7. Providing Essential Bulk services to the District	Operational Buildings	155	-	-
FIRE SERVICES	Laptop	PC002003004_00065	New	3	2	11. Social Well Being of the District	Computer Equipment	17	-	-
FIRE SERVICES	Desklop Computer (Admin / Fire Stations)	PC002003004_00065	New	3	2	11. Socia. Well Being of the District	Computer Equipment	28	-	-
FIRE SERVICES	Scanners (Fire Stations)	PC002003004_00065	New	3	2	11. Socia. Well Being of the District	Computer Equipment	28	-	-
FIRE SERVICES	Firetruck (Completing new Fire Truck)	PC002003010_00067	New	6	2	7, Providing Essential Bulk services to the District	Transport Assets	600	1 000	1 000
FIRE SERVICES	Completing work on new liveco	PC002003010_00067	New	6	2	7. Providing Essential Bulk services to the District	Transport Assets	25	-	-
FIRE SERVICES	Radio equipment and infrastructure	PC002003004_00069	New	6	2	7, Providing Essential Bulk services to the District	Computer Equipment	100	100	100
DISASTER MANAGEMENT	Shredder machine	PC002003009_00063	New	3	2	11 Socia. Well Being of the District	Machinery and Equipment	2	-	-
DISASTER MANAGEMENT	Wind sock pole	PC002003009_00063	New	3	2	11 Socia, Well Being of the District	Machinery and Equipment	4	-	-
DISASTER MANAGEMENT	F pchart	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	1	-	-
HUMAN RESOURCES	Chairs	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	3	-	-
HUMAN RESOURCES	Office Desks	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	7	-	-
LAND & BUILDINGS	Ambulance station : Reprace motor	PC002003009_00063	New	3	2	11. Socia. Well Being of the District	Machinery and Equipment	29	-	-
INFORMATION TECHNOLOGY	Server Room :Backup Server (W/H)	PC002003004_00065	New	3	2	11. Socia, Well Being of the District	Computer Equipment	400	100	10
Parent Capital expenditure								3 355	1 303	1 25

The following graph provides a breakdown of the capital budget to be spent per service related projects over the MTREF. 2018/19 Budget year capital expenditure program per vote below:

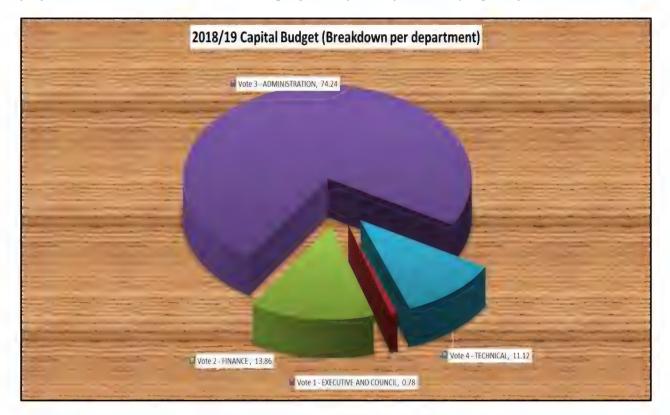


Figure 2 Capital Infrastructure Programme per service

1.6.1 Future operational cost of new infrastructure

The future operational costs and revenues associated with the capital programme have been included in Table 52 MBRR SA35 on page 82. The costs associated with the capital programme for services totals R3.3 million in 2017/18.

1.7 Annual Budget Tables - Parent Municipality

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2018/19 budget and MTREF as approved by the Council. Each table is accompanied by *explanatory notes* on the facing page.

Table 8 MBRR Table A1 - Budget Summary

Description 201415 201516 2016171 Current Vertical Vertical Politics Forestead	DC1 West Coast - Table A1 Budget Sumn								2018/19 M	edium Term R	levenue &
Commons	Description	2014/15	2015/16	2016/17		Current Ye	ear 2017/18				
Financial Performance	R thousands					-			_	-	Budget Year +2 2020/21
Service charges 107 449 113 675 114 527 123 000 115 689 115 689 115 689 30 689 116 459 110 77 100 77	Financial Performance				9						
Investment nerveure 13 926 17 176 20 277 1 1865 13 885 13 885 13 885 13 885 12 900 11 90.09 1 90.09 1 90.00 1 10.00 1	Property rates	-		-	-	-	-	-	-	-	-
Transfers recognised - coparional Policy 12 88 127 88 177 9 1015 9 1003 9 503 9 503 9 503 9 503 9 503 9 505 12 9 508 12 9 508 12 9 500 12	Service charges	107 439	113 875	114 321	123 020	115 689	115 689	115 689	99 089	104 859	111 740
Chete ron revenue 186 RZ 156 RSS 138 SSS 127 S44 142 ZSS 142 ZSS 142 ZSS 142 ZSS 142 ZSS 145 RSS 25 REPRETAIRMENT AND	Investment revenue	13 526	17 176	20 727	13 885	13 885	13 885	13 885	18 030	18 029	18 030
Transfers and submitted in the submitted	Transfers recognised - operational	80 847	88 127	88 917	90 115	93 603	93 603	93 603	92 612	93 612	96 861
Part	Other own revenue	126 627	156 685	138 305	127 544	142 269	142 269	142 269	142 890	150 159	159 827
Employe costs 132 635 145 94 156 983 168 077 169 220 160 185 160 185 176 750 180 182 200 200 Experiencion & asset impairment 12 685 15 586 14 254 13 919 13 220 13 222 7 427 7 503 7 505 Materias and bulk purchases 66 706 97 951 68 125 7 3 90 7 410 7 0 071 70 071 69 589 7 1 901 75 37 Materias and bulk purchases 66 706 97 951 68 125 7 3 90 7 410 7 0 071 70 071 69 589 7 1 901 75 37 Materias and bulk purchases 65 706 97 951 68 125 7 3 90 7 410 7 0 071 7 0 071 69 589 7 1 901 75 37 Materias and bulk purchases 65 706 97 951 68 125 7 3 90 7 410 7 0 071 7 0 071 7 0 071 7 0 071 Materias and bulk purchases 65 701 62 373 7 1 16 83 799 9 1160 36 221 223 2233 235 24 9 9 345 9 7 54 10 071 Materias and bulk purchases 65 721 62 373 7 0 16 83 799 9 1160 36 221 20 282 9 9 345 9 7 54 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Total Revenue (excluding capital transfers	328 439	375 863	362 270	354 564	365 446	365 446	365 446	352 621	366 659	386 458
Employe costs 132 635 145 94 156 983 168 077 169 220 160 185 160 185 176 750 180 182 200 200 Experiencion & asset impairment 12 685 15 586 14 254 13 919 13 220 13 222 7 427 7 503 7 505 Materias and bulk purchases 66 706 97 951 68 125 7 3 90 7 410 7 0 071 70 071 69 589 7 1 901 75 37 Materias and bulk purchases 66 706 97 951 68 125 7 3 90 7 410 7 0 071 70 071 69 589 7 1 901 75 37 Materias and bulk purchases 65 706 97 951 68 125 7 3 90 7 410 7 0 071 7 0 071 69 589 7 1 901 75 37 Materias and bulk purchases 65 706 97 951 68 125 7 3 90 7 410 7 0 071 7 0 071 7 0 071 7 0 071 Materias and bulk purchases 65 701 62 373 7 1 16 83 799 9 1160 36 221 223 2233 235 24 9 9 345 9 7 54 10 071 Materias and bulk purchases 65 721 62 373 7 0 16 83 799 9 1160 36 221 20 282 9 9 345 9 7 54 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	and contributions)										
Dependencian & assest Impairment 12 695 13 986 14 254 13 919 13 929 13 229 17 427 7 503 7 503 7 505 7	· ·	132 635	145 541	155 983	168 071	168 220	160 185	160 185	176 750	188 182	200 969
Finance Junges 10 454 8 843 7 276 8 455 8 0.80 2 8 0.02 1 65 173 188 Maksinia and bulk purchases 670 9 7951 6 8155 7 3392 7 40 111 70 70 71 70 70 70 71 70 70 71 70 70 70 70 70 70 70 70 70 70 70 70 70	Remuneration of councillors	5 883	6 153	5 633	6 003	6 003	5 703	5 703	6 405	6 822	7 248
Materials and Fulk purchases	Depreciation & asset impairment	12 695	13 598	14 254	13 919	13 919	13 223	13 223	7 427	7 503	7 503
Transfers and grams	Finance charges	10 454	8 943	7 276	8 455	8 455	8 032	8 032	165	173	182
Other expenditure 23 46 38 45 98 43 8 45 49 18 18 0 328 921 38 921 98 934 95 49 98 38 94 98 934 99 38 98 93 94 99 38 98 98 98 98 98 98 98 98 98 98 98 98 98	Materials and bulk purchases	66 706	97 951	68 125	73 392	74 011	70 071	70 071	69 589	71 801	76 378
Total Expenditure 203 644 394 595 1 321 387 333 898 1384 404 585 37 586 867 586 87 378 648 397 246 395 77 395 241 305 40 883 575 75 10 42 (220 922) (1224) (1224) (15887) (15	Transfers and grants	-	-	-	350	2 616	2 233	2 233	2 675	2 421	2 532
Surplus/Deficity 34 785 21 305 40 883 575 10 42 (20 922) (22 922) (22 94) (5 887) (9 24 1 markers and subsidies - capital (monetary alloc Contributions recognised - capital (monetary alloc Contributions recognised - capital 4 markers & contributions 3 571	Other ex penditure		82 373							95 743	100 888
Transfers and subsidies - capital (contribud a Contribudions recognised - capital & Contribudions recognised - capital & Contribudions & Sanda	Total Expenditure	293 644	354 559	321 387	353 989	364 404	586 367	586 367	353 845	372 646	395 701
Combinations recognised - capital transfers & 38 866 21 305 40 883 2 025 2 492 (219 472) (219 472) 1 334 (3 277) (6 377)	Surplus/(Deficit)	34 795	21 305	40 883	575	1 042	(220 922)	(220 922)	(1 224)	(5 987)	(9 243)
Sarplus/(Deficity) after capital transfers & 38 386	Transfers and subsidies - capital (monetary alloc	3 571	-	-	1 450	1 450	1 450	1 450	2 558	2 710	2 866
Share of Surplus/ (deficit) of associate	Contributions recognised - capital & contributed a	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	Surplus/(Deficit) after capital transfers &	38 366	21 305	40 883	2 025	2 492	(219 472)	(219 472)	1 334	(3 277)	(6 377)
Share of surplus/ (deficit) of associate	contributions							,			
Surplus (Deficit) for the year 38 3866 21 305 40 883 2 025 2 492 (219 472) (219 472) 1 334 (3 277) (6 37) (6 37)		_	_	_	_	_	_	_	_	_	_
Capital expanditure	Surplus/(Deficit) for the year	38 366		40 883			(219 472)		1 334		(6 377)
Transfers recognised - capital Public contributions & donations &	Capital expenditure & funds sources	16 155	6 440	10 852	8 965	9 335	9.335	9 335	3 355	1 303	1 250
Public contributions & donations Borrow ing Hermally generated funds 12 584 6 440 10 852 7 515 7 885 7 885 7 885 3 355 1 303 1 256 Total sources of capital funds 16 155 6 440 10 852 8 965 9 335 9 335 9 335 3 355 1 303 1 256 Total course assets 218 393 245 479 273 996 239 995 289 170 268 170 278 771 279 885 283 04 Total coursent assets 373 761 352 284 348 194 334 122 334 492 103 856 103 856 99 784 93 206 88 598 Total coursent liabilities 52 774 42 307 43 974 84 931 15 608 1608 24 157 19 919 22 79 Total coursent liabilities 137 433 128 125 110 000 115 334 115 343 115 343 67 432				10 002						1	
Borrowing				_			i				
Internally generated funds 12 584 6 440 10 852 7 515 7 885 7 885 7 885 3 355 1 303 1 257 Total sources of capital funds 16 155 6 440 10 852 8 965 9 335 9 335 9 335 3 355 1 303 1 257 Filancial position		_	_	_	_	_	_	-	_	_	_
Total courses of capital funds 16 155 6 440 10 852 8 965 9 335 9 335 9 335 3 355 1 303 1 256	•	12 584	6 440	10 852	7 515	7 885	7 885	7 885	3 355	1 303	1 250
Total current assets	Total sources of capital funds						!			1	1 250
Total non current assets 373 761 352 284 348 194 334 122 334 492 103 856 103 856 99 784 93 206 86 599 701 701 101 101 101 101 101 101 101 101	Financial position										
Total current liabilities 137 483 128 125 110 100 115 343 15 608 15 608 24 157 19 919 22 79	Total current assets	218 393	245 479	273 996	239 905	239 905	268 170	268 170	278 771	279 885	283 047
Total non current liabilities	Total non current assets	373 761	352 284	348 194	334 122	334 492	103 856	103 856	99 784	93 206	86 595
Community wealth/Equity 401 897 427 330 468 216 373 754 374 124 288 986 288 986 286 966 285 740 279 414	Total current liabilities	52 774	42 307	43 974	84 931	84 931	15 608	15 608	24 157	19 919	22 794
Net cash from (used) operating S8 904 49 113 33 671 22 870 23 240 44 379 44 379 10 309 5 027 1 921	Total non current liabilities	137 483	128 125	110 000	115 343	115 343	67 432	67 432	67 432	67 432	67 432
Net cash from (used) operating 58 904 49 113 33 671 22 870 23 240 44 379 44 379 10 309 5 027 1 920	Community wealth/Equity	401 897	427 330	468 216	373 754	374 124	288 986	288 986	286 966	285 740	279 416
Net cash from (used) investing (15 460) (6 168) (10 660) (8 965) (9 335) (9 343) (9 343) (3 355) (1 303) (1 260 1) (1 4 998) (1 4 998) (1 4 998) (1 4 999) (1 7 004) (Cash flows										
Net cash from (used) financing (13 516) (14 998) (15 492) (9 299) (9 299) (17 004) (17 004) — — — — — — — — — — — — — — — — — — —	Net cash from (used) operating	58 904	49 113	33 671	22 870	23 240	44 379	44 379	10 309	5 027	1 926
Cash loss register surmary (WDV) 358 120 333 539 328 832 322 325 322 695 84 496 80 228 73 844 67 23 75 50	Net cash from (used) investing	(15 460)	(6 168)	(10 660)	(8 965)	(9 335)	(9 343)	(9 343)	(3 355)	(1 303)	(1 250)
Cash backing/surplus reconciliation 198 967 226 915 234 434 231 521 231 521 252 467 264 248 261 094 261 82 Application of cash and investments 69 309 66 987 49 239 123 218 156 305 56 305 66 120 56 530 56 473 Balance - surplus (shortfall) 129 659 159 928 185 195 108 303 108 303 196 162 196 162 198 128 204 564 205 35 Asset management Asset register summary (WDV) 358 120 333 539 328 832 322 325 322 695 84 496 80 228 73 844 67 23 Depreciation 12 695 13 598 14 254 13 919 13 919 13 223 7 427 7 503 7 503 Renewal of Existing Assets - - - - 3345 3 345 3 170 - - - - - - - - - - - - - - - - - - <td< td=""><td>Net cash from (used) financing</td><td>(13 516)</td><td>(14 998)</td><td>(15 492)</td><td>(9 299)</td><td>(9 299)</td><td>(17 004)</td><td>(17 004)</td><td>-</td><td>-</td><td>-</td></td<>	Net cash from (used) financing	(13 516)	(14 998)	(15 492)	(9 299)	(9 299)	(17 004)	(17 004)	-	-	-
Cash and investments available Application of cash and investments 69 309 66 987 49 239 123 218 123 22	Cash/cash equivalents at the year end	198 967	226 915	234 434	231 521	231 521	252 467	252 467	259 421	263 144	263 821
Cash and investments available Application of cash and investments 69 309 66 987 49 239 123 218 123 22	Cash backing/surplus reconciliation										
Application of cash and investments 69 309 66 987 49 239 123 218 123 218 56 305 56 305 66 120 56 530 56 477 Balance - surplus (shortfall) 129 659 159 928 185 195 108 303 108 303 196 162 196 162 198 128 204 564 205 357 Asset management Asset register summary (WDV) 358 120 333 539 328 832 322 325 322 695 84 496 80 228 73 844 67 233 Depreciation 12 695 13 598 14 254 13 919 13 919 13 223 7 427 7 503 7 503 Renewal of Existing Assets 3 345 3 345 3 170		198 967	226 915	234 434	231 521	231 521	252 467	252 467	264 248	261 094	261 823
Saset management Asset register summary (WDV) 358 120 333 539 328 832 322 325 322 695 84 496 80 228 73 844 67 233	Application of cash and investments	69 309	66 987	49 239	123 218	123 218	56 305	56 305	66 120	56 530	56 472
Asset register summary (WDV) 358 120 333 539 328 832 322 325 322 695 84 496 80 228 73 844 67 233 Depreciation 12 695 13 598 14 254 13 919 13 919 13 223 7 427 7 503 7 503 Renew at of Existing Assets -	Balance - surplus (shortfall)	129 659	159 928	185 195		108 303	196 162	196 162	198 128	204 564	205 351
Asset register summary (WDV) 358 120 333 539 328 832 322 325 322 695 84 496 80 228 73 844 67 233 Depreciation 12 695 13 598 14 254 13 919 13 919 13 223 7 427 7 503 7 503 Renew at of Existing Assets -	Asset management										
Depreciation		358 120	333 539	328 832	322 325	322 695	84 496		80 228	73 844	67 233
Renewal of Existing Assets	, , ,									l .	7 503
Repairs and Maintenance 56 091 87 268 59 402 10 598 10 598 10 068 10 054 10 311 10 676		_	_	-					-	-	_
Cost of Free Basic Services provided	Repairs and Maintenance	56 091	87 268	59 402	10 598	10 598	10 068		10 054	10 311	10 670
Revenue cost of free services provided	Free services										
Households below minimum service level -			-	-		-	-				-
Water: - <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>_</td> <td>211</td> <td>211</td> <td>5</td> <td>5</td>		-	-	-	-	-	_	211	211	5	5
Sanitation/sewerage:											
Energy:			-							I	_
	-		-								_
reliuse:				-			i	-			
	neluse.		_	-			_		_		_

Explanatory notes to MBRR Table A1 - Budget Summary

- 1. Table A1 is a budget summary and provides a concise overview of the municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
- 2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
- 3. A financial management reform emphasizes the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognized is reflected on the Financial Performance Budget:
 - ii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
- 4. The Cash backing/surplus reconciliation shows Council as well as managements continued efforts to make this municipality financially viable and sustainable in the medium to long-term.

Table 9 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Functional Classification Description	Ref	2014/15	2015/16	2016/17	Cur	rent Year 2017	/18		ledium Term F enditure Frame	
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yea
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
Revenue - Functional										
Governance and administration		88 687	89 382	96 618	88 669	89 474	89 474	105 766	108 328	110 855
Executive and council		1 877	1 423	1 437	240	273	273			
Finance and administration		86 810	87 959	95 180	88 428	89 201	89 201	105 766	108 328	110 855
Internal audit		_					_			
Community and public safety		19 062	22 082	25 545	26 637	23 611	23 611	23 793	23 286	25 077
Community and social services		-	-	-	-		- 4 500	- 4.070	-	-
Sport and recreation		3 001	3 036	3 655	4 503	4 503	4 503	4 270	4 526	4 797
Public safety		9 466	10 848	12 765	13 380	9 081	9 081	10 087	9 488	10 248
Housing			0.400	- 0.400	0.754	40.007	40.007			10.000
Health		6 595	8 199	9 126	8 754	10 027	10 027	9 436	9 273	10 033
Economic and environmental services		110 815	147 972	122 339	118 543	138 106	138 106	127 302	133 904	142 655
Planning and development		140.045	147.070	57	2 553	1 408	1 408	37	37	37
Road transport		110 815	147 972	122 282	115 990	136 698	136 698	127 265	133 867	142 618
Environmental protection		113 447	116 428	117 768	122 165	115 704	115 704	98 318	103 852	110 736
Trading services		113 447	110 420	117 700	122 100	115 / 04	115 704	90 310	103 052	110 /30
Energy sources		113 447	116 428	117 768	122 165	115 704	115 704	98 318	103 852	110 736
Water management		113 447	110 420	117 700	122 100	115 704	115 704	90 310	103 652	110 / 30
Waste water management		_	_	_	_	-	_	_	_	_
Waste management Other	4	_	-	_	_	-	_	_	_	_
Total Revenue - Functional	2	332 010	375 863	362 270	356 014	366 896	366 896	355 179	369 369	389 324
	+-	332 010	373 303	302 210	330 014	300 030	300 030	300 113	303 303	303 324
Expenditure - Functional										
Governance and administration		49 215	50 535	46 598	21 906	56 179	53 370	55 616	57 296	60 226
Executive and council		12 821	14 571	16 032	15 221	11 950	11 352	10 616	11 208	11 847
Finance and administration		35 111	34 567	29 160	6 684	42 621	40 490	43 239	44 196	46 350
Internal audit		1 283	1 397	1 405	-	1 609	1 529	1 761	1 892	2 029
Community and public safety		51 926	56 055	66 521	85 849	65 811	62 520	70 188	73 909	78 258
Community and social services		838	799	2 031	2 863	2 241	2 129	2 352	2 445	2 546
Sport and recreation		4 197	4 335	4 619	6 802	5 325	5 059	5 872 37 001	6 241 39 799	6 624
Public safety		29 508	32 440	38 153	46 227	33 333	31 666	37 001	39 /99	42 156
Housing Health		17 384	18 481	21 718	29 957	24 911	23 666	24 962	25 424	26 931
		102 548	133 778	114 127	130 554	134 964	128 216	136 751	143 976	153 305
Economic and environmental services		3 083	3 213	3 151	12 078	10 865	10 321	9 487	10 109	10 688
Planning and development		99 465	130 565	110 976	118 476	124 099	117 894	127 265	133 867	142 618
Road transport Environmental protection		33 403	130 303	110 970	110 470	124 099	111 034	127 205	133 007	142 010
Trading services		87 515	111 911	91 270	111 536	104 205	312 693	88 056	94 014	100 323
Energy sources		01 010	111 311	31 210	111 330	104 203	312 033	00 030	94 014	100 323
Water management		87 515	111 911	91 270	111 536	104 205	312 693	88 056	94 014	100 323
Waste water management		07 313	- 111911	91 270	111 330	104 205	312 093	00 030	94 014	100 323
Waste management							_			
Other	4	2 440	2 280	2 871	4 145	3 245	29 568	3 233	3 451	3 588
Total Expenditure - Functional	3	293 644	354 559	321 387	353 989	364 404	586 367	353 845	372 646	395 701
Surplus/(Deficit) for the year	-	38 366	21 305	40 883	2 025	2 492	(219 471)	1 334	(3 277)	(6 377

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

- 1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
- 2. Note the Total Revenue on this table includes capital revenues (Transfers recognized capital) and so does not balance to the operating revenue shown on Table A4.
- 3. Note that as a general principle the revenues for the Trading Services should exceed their expenditure. The table highlights that this is the case for the water function.
- 4. Other functions that show a deficit between revenue and expenditure are being financed from grants and other revenue sources reflected under the Budget and Treasury office.

Table 10 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2014/15	2015/16	2016/17	Сиг	rent Year 2017	/18		edium Term R nditure Frame	
		A	Audited	Audited	0-1-11	A	Full Year		p	p
R thousand		Audited Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full fear Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		2 714	1 971	1 570	240	1 357	1 357	397	37	37
Vote 2 - FINANCE		87 961	87 785	96 294	89 835	90 257	90 257	106 609	109 492	112 224
Vote 3 - ADMINISTRATION		16 074	19 056	22 174	22 158	19 208	19 208	19 544	18 781	20 301
Vote 4 - TECHNICAL		114 447	119 079	119 949	127 790	121 929	121 929	103 922	109 903	117 010
Vote 5 - AGENCIES		110 815	147 972	122 282	115 990	134 145	134 145	124 707	131 157	139 752
Vote 6 - [NAME OF VOTE 6]		_	_	_	_	_	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		_	-	_	_	-	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	-	_	_	_	_
Vote 9 - [NAME OF VOTE 9]		_	_	_	_	-	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	-	_	_	_	_
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		-	_	_	_	-	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_	_	-	-	_	_	-	_
Total Revenue by Vote	2	332 010	375 863	362 270	356 014	366 896	366 896	355 179	369 369	389 324
Expenditure by Vote to be appropriated	1									
Vote 1 - EXECUTIVE AND COUNCIL		22 004	23 788	26 204	34 436	29 686	28 202	27 972	29 451	30 976
Vote 2 - FINANCE		30 340	27 734	22 011	2 129	31 371	29 803	31 830	32 403	34 058
Vote 3 - ADMINISTRATION		53 373	57 947	68 726	79 071	67 610	64 230	71 656	75 469	79 863
Vote 4 - TECHNICAL		88 462	114 524	93 470	122 430	114 062	348 543	97 680	104 166	111 052
Vote 5 - AGENCIES		99 465	130 565	110 976	115 923	121 674	115 590	124 707	131 157	139 752
Vote 6 - [NAME OF VOTE 6]		_	-	_	_	-	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	_	-	_	_
Vote 9 - [NAME OF VOTE 9]		-	_	-	-	-	_	_	-	_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_	_	_
Vote 11 - [NAME OF VOTE 11]		_	-	_	_	-	-	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	-	_	_	-	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		-	-	_	_	-	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	_	_	-	-
Total Expenditure by Vote	2	293 644	354 559	321 387	353 989	364 404	586 367	353 845	372 646	395 701
Surplus/(Deficit) for the year	2	38 366	21 305	40 883	2 025	2 492	(219 472)	1 334	(3 277)	(6 377)

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote. The following table is an analysis of the surplus or deficit for the electricity and water trading services.

Table 11 Surplus/ (Deficit) calculations for the technical services

Vote Description	2014/15	2015/16	2016/17		Current Year 2017,	18	2018/19 Mediu	m Term Revenue & Expe	nditure Framework
R thousand	Audited	Audited	Audited	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue by Vote									
Vote 4-TECHNICAL	114446516	119078967	119 948 988	127 790 290	121 929 290	121 929 290	103 921 760	109 902 549	117 010 222
Total Revenue by Vote	114446516	119078967	119 948 988	127 790 290	121 929 290	121 929 290	103 921 760	109 902 549	117010222
Expenditure by Vote to be appropriated									
Vote 4-TECHNICAL	88 461 921	114524068	93 470 478	122 430 280	114 062 450	348 542 862	97 680 469	104 166 464	111 052 025
Total Expenditure by Vote	88 461 921	114524068	93 470 478	122 430 280	114 062 450	348 542 862	97 680 469	104 166 464	111 052 025
Surplus/(Deficit) for the year	25 984 595	4554899	26 478 510	5360010	7866840	-226 613 572	6241291	5 736 085	5 958 197

^{2.} The surplus on this account increases over the MTREF translating into a surplus of R6.2 million, R5.7 million and R5.9 million for each of the respective financial years.

^{3.} Note that the surpluses are and are not used to cross-subsidized other municipal services.

Table 12 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2014/15	2015/16	2016/17		Current Ye	ar 2017/18			ledium Term R Inditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Ye: +2 2020/21
Revenue By Source											
Property rates	2	- 1	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	2	-	-	-	728	728	728	728	620	858	85
Service charges - water revenue	2	107 439	113 875	114 321	122 149	114 818	114 818	114 818	98 327	103 860	110 74
Service charges - sanitation revenue	2	-	-	-	83	83	83	83	83	82	8
Service charges - refuse revenue	2	-	_	_	60	60	60	60	60	60	6
Service charges - other		-	-	_	-	-	_	_	-	-	
Rental of facilities and equipment		3 001	3 036	3 503	2 450	2 450	2 450	2 450	2 674	2 764	2.8
Interest earned - external investments		13 526	17 176	20 727	13 885	13 885	13 885	13 885	18 030	18 029	18 0
Interest earned - outstanding debtors		_	_	_	57	33	33	33	33	33	
Dividends received		_	_	_		_	_	_			
Fines, penalties and forfeits		_	_	_	6	6	6	6	1	1	
Licences and permits		_	_	_	211	211	211	211	310	311	3
Agency services		110 516	145 936	120 593	115 923	134 078	134 078	134 078	124 660	131 110	139 7
Transfers and subsidies		80 847	88 127	88 917	90 115	93 603	93 603	93 603	92 612	93 612	96 8
Other revenue	2	13 109	7 713	14 210	8 895	5 490	5 490	5 490	15 211	15 939	16 9
Gains on disposal of PPE	2	13 109	1113	14 210	0 093	3 450	3 490	3 430	13 211	10 909	10 9
	+	328 439	375 863	362 270	354 564	365 446	365 446	365 446	352 621	366 659	386 4
Total Revenue (excluding capital transfers and contributions)		320 439	3/3 003	302 270	334 304	303 440	303 440	303 440	332 621	300 039	300 4
·	+					000000000000000000000000000000000000000		************************	***************************************		
Expenditure By Type		400.005	445.544	455.000	100.074	400.000	400 405	400 405	470 750	400 400	000.0
Employee related costs	2	132 635	145 541 6 153	155 983 5 633	168 071 6 003	168 220 6 003	160 185 5 703	160 185	176 750	188 182	200 9 7 2
Remuneration of councillors Debt impairment	3	5 883	0 100	5 633	1 547	1 547	1 469	5 703 1 469	6 405 800	6 822 800	8
Depreciation & asset impairment	2	12 695	13 598	14 254	13 919	13 919	13 223	13 223	7 427	7 503	7 5
Finance charges	-	10 454	8 943	7 276	8 455	8 455	8 032	8 032	165	173	1
Bulk purchases	2	10 615	10 683	8 723	11 148	11 148	10 590	10 590	12 262	13 489	14 8
Other materials	8	56 091	87 268	59 402	62 244	62 864	59 481	59 481	57 326	58 312	61 5
Contracted services		-	-	-	20 118	28 497	26 488	26 488	20 141	20 923	21 4
Transfers and subsidies		-	-	-	350	2 616	2 233	2 233	2 675	2 421	2.5
Other expenditure	4, 5	64 510	62 088	68 971	56 755	61 137	56 613	56 613	69 893	74 020	78 6
Loss on disposal of PPE		761	20 285	1 145	5 380	-	242 352	242 352	-	_	
Total Expenditure	\vdash	293 644	354 559	321 387	353 989	364 404	586 367	586 367	353 845	372 646	395 7
Surplus/(Deficit) Transfers and subsidies - capital (monetary		34 795	21 305	40 883	575	1 042	(220 922)	(220 922)	(1 224)	(5 987)	(9 2
allocations) (National / Provincial and District)		3 571	-	-	1 450	1 450	1 450	1 450	2 558	2 710	28
Transfers and subsidies - capital (monetary											
allocations) (National / Provincial Departmental											
Agencies, Households, Non-profit Institutions,											
Private Enterprises, Public Corporatons, Higher	6	-	-	_	-	_	_	_	_	_	
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers &		38 366	21 305	40 883	2 025	2 492	(219 472)	(219 472)	1 334	(3 277)	(6 3
contributions											
Taxation		-	-	-	-	-	-	-	-	_	
Surplus/(Deficit) after taxation Attributable to minorities		38 366	21 305 -	40 883	2 025	2 492	(219 472)	(219 472)	1 334	(3 277)	(6.3
Surplus/(Deficit) attributable to municipality		38 366	21 305	40 883	2 025	2 492	(219 472)	(219 472)	1 334	(3 277)	(6.3
Share of surplus/ (deficit) of associate	7	_	_	_	_	_	′	_	_	′	
Surplus/(Deficit) for the year	1	38 366	21 305	40 883	2 025	2 492	(219 472)	(219 472)	1 334	(3 277)	(6.3

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

- 1. Total revenue is R355.1 million in 2018/19 and increases to R389.3 by 2020/21.
- 2. Agency service constitutes the biggest component of the revenue basket of the municipality totaling R124.6 million for the 2018/19 financial year and increases to R139.7 million by 2020/21.
- 3. Transfers recognized operating includes the local government equitable share and other operating grants from national and provincial government. It needs to be noted that in real terms the grants receipts from national government are growing slightly over the MTREF.

4. The following graph illustrates the major expenditure items per type.

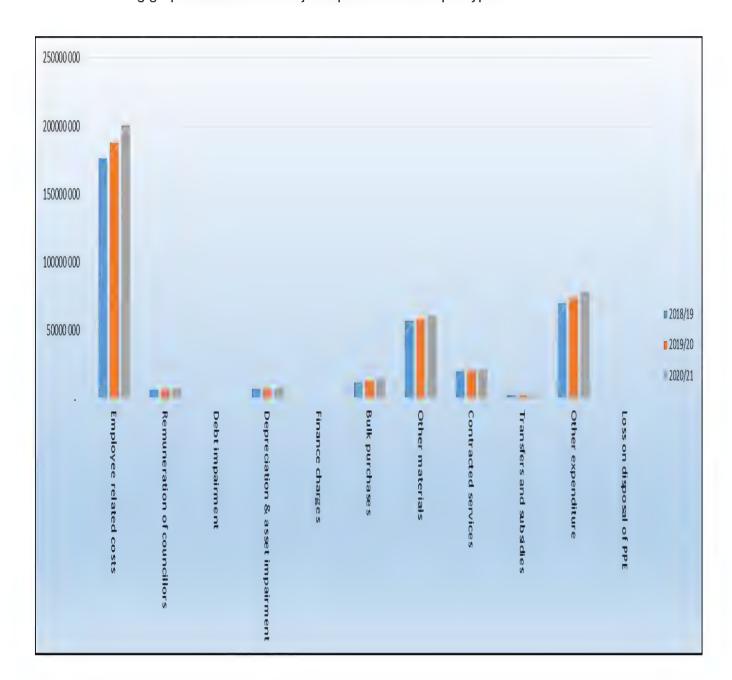


Figure 3 Expenditure by major type

- 5. Other materials increased over the 2018/19 to 2020/21 period escalating from R57.3 million to R61.5 million.
- 6. Employee related costs, contracted services, other expenditure are also main cost drivers within the municipality.

Table 13 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Voto Donnintin	D-4	2014/15	2045/46	2046147		Current Ye	2017/40		2018/19 N	ledium Term F	levenue &
Vote Description	Ref	2014/15	2015/16	2016/17		Current Ye	ar 2017/18		Expe	enditure Frame	work
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Yea +2 2020/21
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	8	8	8	-	-	-
Vote 2 - FINANCE		-	-	-	-	-	-	-	454	143	140
Vote 3 - ADMINISTRATION		- 1	- 1	-	- 1	317	317	317	703	1 110	1 110
Vote 4 - TECHNICAL		- 1	_	-	_	5 395	5 202	5 202	89	50	-
Vote 5 - AGENCIES		- 1	_	_	-	-	_	_	_	-	-
Vote 6 - [NAME OF VOTE 6]		- 1	_	_	_	_	_	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		_	_	_	_	_	-	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_	_	_	_	_
Vote 9 - [NAME OF VOTE 9]		_	_	_	_	_	_	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_	_	_	_
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_		_
Vote 15 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_		_
	1,					~~~~~~~~~~					
Capital multi-year expenditure sub-total	7	-	-	-	-	5 720	5 527	5 527	1 246	1 303	1 25
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE AND COUNCIL		- 1	-	8	168	160	152	152	26	-	-
Vote 2 - FINANCE		173	240	677	225	223	213	213	11	_	_
Vote 3 - ADMINISTRATION		4 417	2 197	2 714	3 903	3 085	3 220	3 220	1 787	_	_
Vote 4 - TECHNICAL		11 566	4 003	7 452	4 669	145	222	222	284	_	_
Vote 5 - AGENCIES		_	_	_	_	_		_		_	_
Vote 6 - [NAME OF VOTE 6]		_	_	_	_	_	_	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		_	_	_	_	_	_	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_	_	_	_	_
Vote 9 - [NAME OF VOTE 9]		_			_	_					
		_	_	_		_	_	_	_		
Vote 10 - [NAME OF VOTE 10]		-	-			_	-		_	_	_
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	_	_	-	_	_	_
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	_	_	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	_	_	_	-
Vote 14 - [NAME OF VOTE 14]		- 1	-	_	-	-	-	-	_	_	-
Vote 15 - [NAME OF VOTE 15]			-		_	_	-	_	_		_
Capital single-year expenditure sub-total	4	16 155	6 440	10 852	8 965	3 614	3 808	3 808	2 108		
Total Capital Expenditure - Vote	\perp	16 155	6 440	10 852	8 965	9 335	9 335	9 335	3 355	1 303	1 250
Capital Expenditure - Functional Governance and administration		1 599	99	570	339	311	322	322	1 565	160	110
Executive and council		76	_	8	150	150	143	143	16	100	-
Finance and administration		1 524	99	562	189	161	179	179	1 549	160	110
Internal audit		1 024	55	302	103	101	170	113	1 043	100	110
		3 017	2 338	2 830	4 173	3 700	3 700	3 700	1 790	1 143	1 140
Community and public safety Community and social services		97	141	116	327	328	328	328	36	1 143	1 140
Sport and recreation		91	141	110	148	174	328 174	326 174	65	43	40
·		2 872	2 178	2 689	3 047	3 047	3 047	3 047	798	1 100	1 100
Public safety		2012	2 1/8	2 689	3 047	3 047	3 047	3 047	798	1100	1 100
Housing Health		40	- 19		054		151	151			_
Economic and environmental services		49		25	651	151	101	151 10	891		_
		-	-	_	10	10					_
Planning and development		-	_	_	10	10	10	10	_	-	_
Road transport		-	-	-	-	-	-	_	-	-	
Environmental protection		44 500	4.000	- 450		-	-		_	-	-
Trading services		11 539	4 003	7 452	4 435	5 305	5 304	5 304	-	-	-
Energy sources		_	-		_	_	_	_	-	-	-
Water management		11 539	4 003	7 452	4 435	5 305	5 304	5 304	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-		-	-	-	-	-
Other Total Capital Expenditure - Functional	3	46.455	- C 440	40.052	9.005	0.225	- 0.225	0.225	2 255	4 202	4 250
	3	16 155	6 440	10 852	8 965	9 335	9 335	9 335	3 355	1 303	1 25
Funded by:		A 574									
National Government		3 571	-	-		_		_	-	_	-
Provincial Government		-	-	-	1 450	1 450	1 450	1 450	-	_	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		_		_	_	_	_	_	_	_	_
Transfers recognised - capital	4	3 571	-	-	1 450	1 450	1 450	1 450	-	-	-
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	_	-	-	-	-	_	-	-	_
Internally generated funds		12 584	6 440	10 852	7 515	7 885	7 885	7 885	3 355	1 303	1 25
				10 852	8 965		9 335	9 335			

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

- 1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
- 2. Single-year capital expenditure has been appropriated at R2.1 million for 2018/19.
- 3. Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.
- 4. The capital program is funded from internally generated funds from current year surpluses. These funding sources are further discussed in detail in 2.6 (Overview of Budget Funding).

Table 14 MBRR Table A6 - Budgeted Financial Position

Description	Ref	2014/15	2015/16	2016/17		Current Ye	ar 2017/18			edium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
ASSETS					-						
Current assets											
Cash		198 967	226 915	234 434	231 521	231 521	252 467	252 467	264 248	261 094	261 823
Call investment deposits	1	-	-	-	-	-	-	-	-	-	-
Consumer debtors	1	9 654	3 687	3 951	4 204	4 204	8 169	8 169	6 989	12 257	15 18
Other debtors		6 289	8 773	28 077	-	-	-	-	-	-	-
Current portion of long-term receivables		674	1 128	1 196	607	607	1 196	1 196	1 196	1 196	1 19
Inv entory	2	2 809	4 976	6 338	3 573	3 573	6 338	6 338	6 338	5 338	4 83
Total current assets		218 393	245 479	273 996	239 905	239 905	268 170	268 170	278 771	279 885	283 04
Non current assets											
Long-term receiv ables		15 641	18 745	19 362	11 797	11 797	19 362	19 362	19 362	19 362	19 36
Investments		_	_	-	_	_	_	_	_	-	_
Investment property		4 639	4 605	4 572	4 438	4 438	4 539	4 539	4 506	4 473	4 43
Investment in Associate		-	_	-	_	-	_	_	_	_	_
Property, plant and equipment	3	352 000	327 905	323 739	317 180	317 550	79 447	79 447	75 146	69 076	62 79
Agricultural		-	-	-	-	-	-	_	-	-	0210
Biological		_	_	_	_	_	_	_	_	_	_
Intangible		1 481	1 029	520	707	707	509	509	770	295	_
Other non-current assets		- 1	1 020	_	_	_	_	_	_	_	_
Total non current assets		373 761	352 284	348 194	334 122	334 492	103 856	103 856	99 784	93 206	86 59
TOTAL ASSETS		592 154	597 763	622 190	574 027	574 397	372 027	372 027	378 555	373 092	369 64
LIABILITIES											
Current liabilities											
Bank overdraft	4										
	1 4	14 107	45 402	47.004	40.050	40.050	-		_	_	_
Borrowing Consumer describe	4	14 127	15 493	17 004	12 853	12 853	-	_	_	_	_
Consumer deposits	4	31 113	19 367	18 245	64 114	64 114	7 316	7 316	15 865	11 627	14 50
Trade and other payables Provisions	4	7 534	7 447	8 725	7 963	7 963	8 292	8 292	8 292	8 292	8 29
Total current liabilities		52 774	42 307	43 974	84 931	84 931	15 608	15 608	24 157	19 919	22 79
		JZ 114	42 301	70 017	04 201	04 931	13 000	13 000	24 131	10 010	22 13
Non current liabilities											
Borrowing		72 738	57 245	40 243	40 242	40 242	-	_	-	-	-
Provisions		64 745	70 880	69 758	75 101	75 101	67 432	67 432	67 432	67 432	67 43
Total non current liabilities		137 483	128 125	110 000	115 343	115 343	67 432	67 432	67 432	67 432	67 43
TOTAL LIABILITIES		190 257	170 433	153 974	200 273	200 273	83 040	83 040	91 589	87 351	90 22
NET ASSETS	5	401 897	427 330	468 216	373 754	374 124	288 986	288 986	286 966	285 740	279 41
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		401 897	427 330	468 216	373 754	374 124	288 986	288 986	290 320	287 043	280 66
Reserves	4	_	_	-	-	_	-	-	(3 355)	(1 303)	(1 25
									(3.234)	(
TOTAL COMMUNITY WEALTH/EQUITY	5	401 897	427 330	468 216	373 754	374 124	288 986	288 986	286 966	285 740	279 41

Explanatory notes to Table A6 - Budgeted Financial Position

- 1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
- 2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
- 3. Table 14 is supported by an extensive table of notes (SA3 which can be found on page 90) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - · Changes in net assets; and
 - Reserves
- 4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
- 5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 15 MBRR Table A7 - Budgeted Cash Flow Statement

Description	Ref	2014/15	2015/16	2016/17		Current Ye	ar 2017/18			edium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Yea +2 2020/21
CASH FLOW FROM OPERATING ACTIVITIES						-					
Receipts	Ì										
Property rates	l	-	- 1	-	-	-	-	-	-	-	_
Service charges	į	107 439	113 875	114 321	123 020	115 689	115 689	115 689	100 637	104 859	111 740
Other revenue		129 173	144 420	111 869	127 486	142 212	142 255	142 255	140 542	150 125	159 792
Gov ernment - operating	1	84 418	88 624	88 917	90 115	93 603	93 559	93 559	92 612	96 322	99 727
Government - capital	1	_	_	_	1 450	1 450	1 450	1 450	2 558	_	_
Interest	-	13 526	17 176	20 727	13 942	13 942	13 942	13 942	18 030	18 062	18 065
Dividends	- 1	-	_	-	_	_	_	_	_	_	_
Payments	į										
Suppliers and employees	i	(265 199)	(306 038)	(294 886)	(324 339)	(332 585)	(312 252)	(312 252)	(341 230)	(361 748)	(384 684
Finance charges		(10 454)	(8 943)	(7 276)	(8 455)	(8 455)	(8 032)	(8 032)	(165)	(173)	(182
Transfers and Grants	1		` _ `	` _ '	(350)	(2 616)	(2 233)	(2 233)	(2 675)	(2 421)	(2 532
NET CASH FROM/(USED) OPERATING ACTIVIT	ES	58 904	49 113	33 671	22 870	23 240	44 379	44 379	10 309	5 027	1 926
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts	į										
Proceeds on disposal of PPE	i	695	251	176	_	_	_	_	_ :	_	_
Decrease (Increase) in non-current debtors	1	_	_	_	_	_	_	_	_	_	_
Decrease (increase) other non-current receiv ables	s	_	_ 1	_	_	_	_	_	_	_	_
Decrease (increase) in non-current investments		_	_	_	_	_	_	_	_	_	_
Payments											
Capital assets	i	(16 155)	(6 419)	(10 836)	(8 965)	(9 335)	(9 343)	(9 343)	(3 355)	(1 303)	(1 250
NET CASH FROM/(USED) INVESTING ACTIVITIE	S	(15 460)	(6 168)	(10 660)	(8 965)	(9 335)	(9 343)	(9 343)	(3 355)	(1 303)	(1 250
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts		į									
Short term loans		-	-	-	-	-	-	_	_	_	_
Borrowing long term/refinancing	1	_	_	_	_	-	_	_	_	_	_
Increase (decrease) in consumer deposits		_	_	_	_	_	_	_	_	_	_
Payments	İ										
Repay ment of borrowing		(13 516)	(14 998)	(15 492)	(9 299)	(9 299)	(17 004)	(17 004)	_ :	-	_
NET CASH FROM/(USED) FINANCING ACTIVITI	ES	(13 516)	(14 998)	(15 492)	(9 299)	(9 299)	(17 004)	(17 004)	_	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		29 929	27 948	7 519	4 606	4 606	18 033	18 033	6 954	3 724	676
Cash/cash equivalents at the year begin:	2	169 038	198 967	226 915	226 915	226 915	234 434	234 434	252 467	259 421	263 144
Cash/cash equivalents at the year end:	2	198 967	226 915	234 434	231 521	231 521	252 467	252 467	259 421	263 144	263 82

Table 16 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

DC1 West Coast - Table A8 Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2018/19	+1 2019/20	+2 2020/21
Cash and investments available											
Cash/cash equivalents at the year end	1	198 967	226 915	234 434	231 521	231 521	252 467	252 467	259 421	263 144	263 821
Other current investments > 90 days		-	-	-	-	-	-	-	4 827	(2 051)	(1 998)
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		198 967	226 915	234 434	231 521	231 521	252 467	252 467	264 248	261 094	261 823
Application of cash and investments											
Unspent conditional transfers		366	1 484	1 713	-	-	-	_	-	_	-
Unspent borrowing		-	_	-	-	-	-		-	_	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	(3 336)	(12 824)	(30 956)	48 117	48 117	(20 213)	(20 213)	(10 398)	(19 988)	(20 046)
Other provisions		72 279	78 327	78 483	75 101	75 101	76 518	76 518	76 518	76 518	76 518
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:		69 309	66 987	49 239	123 218	123 218	56 305	56 305	66 120	56 530	56 472
Surplus(shortfall)		129 659	159 928	185 195	108 303	108 303	196 162	196 162	198 128	204 564	205 351

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

- 1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
- 2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
- 3. It can be seen that the cash levels are stable over the 2018/19 to 2020/21 financial years.
- 4. The 2018/19 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium-term.
- 5. Cash and cash equivalents totals R259.4 million as at the end of the 2018/19 financial year and increases to R263.8 million by 2020/21.

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

- 1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 64 Funding a Municipal Budget.
- 2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
- The outcome of this exercise would either be a surplus or deficit. A deficit would indicate
 that the applications exceed the cash and investments available and would be indicative of
 non-compliance with the MFMA requirements that the municipality's budget must be
 "funded".
- 4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
- 5. From the table it can be seen that for the period 2018/19 to 2020/21 the surplus increases from R198.1 million to R205.3 million.

Table 17 MBRR Table A9 - Asset Management

DC1 West Coast - Table A9 Asset Management Description	Ref	2014/15	2015/16	2016/17	Cur	rent Year 2017	718		ledium Term I enditure Fram	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yea
CAPITAL EXPENDITURE		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
Total New Assets Roads Infrastructure	1	16 155	6 440	10 852	5 620	5 990	6 165	3 355	1 303	1 25
Storm water Infrastructure Electrical Infrastructure									-	
Water Supply Infrastructure Sanitation Infrastructure		8 978	2 896	3 753				-	-	
Solid Waste Infrastructure Rail Infrastructure								-		
Coastal Infrastructure Information and Communication Infrastructure								-		
Infrastructure Community Facilities		8 978	2 896	3 753 373					=	
Sport and Recreation Facilities Community Assets				373				-	-	-
Heritage Assets Revenue Generating			17				-	-	-	-
Non revenue Generating			17							
Investment properties Operational Buildings Housing		1	**	92 120	86	86	82	715		-
Other Assets		1		212	86	86	82	715	-	-
Biological or Cultivated Assets Servitudes										
Licences and Rights Intangible Assets			31 31	_	500 500		475 475	800 800		
Computer Equipment Furniture and Office Equipment		410 41	495 37	314 73	337 109	337 109	320 104	639 107	200 20	20
Machinery and Equipment Transport Assets		1 856 4 869	2 278 685	4 566 1 562	2 387 2 200	2 387 3 070	2 268 2 917	469 625	83 1 000	1 00
Land Zoo's, Marine and Non-biological Animals						-		-	_	-
Total Renewal of Existing Assets	2				3 345	3 345	3 170			·
Roads Infrastructure Storm water Infrastructure										-
Electrical Infrastructure Water Supply Infrastructure					3 255	3 255	3 085	-	-	
Sanitation Infrastructure Solid Waste Infrastructure						-	-	-	-	
Rail Infrastructure Coastal Infrastructure								-	-	-
Information and Communication Infrastructure Infrastructure					3 255	3 255	3 085	-		
Community Facilities					3 233	3 255	3 083		-	-
Sport and Recreation Facilities Community Assets								_	=	-
Heritage Assets Revienue Generating									-	
Non revenue Generating Investment properties								-		
Operational Buildings Housing					90	90	86		-	
Other Assets Biological or Cultivated Assets					90	90	86	_		
Servitudes Licences and Rights								-	=	-
Intangible Assets										
Computer Equipment Furniture and Office Equipment									-	
Machinery and Equipment Transport Assets							-		-	-
Land Zoo's, Marine and Non-biological Animals						-	-	-	=	
Total Upgrading of Existing Assets Roads Infrastructure	6						40			
Storm water Intrastructure										
Electrical Infrastructure Water Supply Infrastructure										
Sanitation Infrastructure Solid Waste Infrastructure							-	-	-	
Rail Infrastructure Coastal Infrastructure								-		
Information and Communication Infrastructure Infrastructure				-			-			
Community Facilities Sport and Recreation Facilities										
Community Assets Heritage Assets								-		
Revenue Generating Non-revenue Generating										
Investment properties										<u> </u>
Operational Buildings Housing										
Other Assets Biological or Cultivated Assets								-		
Servitudes Licences and Rights										
Intangible Assets Computer Equipment						_		_	_	
Furniture and Office Equipment Machinery and Equipment							-		-	
Transport Assets Land				-				-	-	-
Zoo's, Marine and Non-biological Animals						-	-	-	-	
Total Capital Expenditure Roads Infrastructure	4									
Storm water Infrastructure Electrical Infrastructure										
Water Supply Infrastructure Sanıtatıon Infrastructure		8 978	2 896	3 753	3 255	3 255	3 085			
Samearon infrastructure Solid Waste Infrastructure Rail Infrastructure										
Coastal Infrastructure										
Information and Communication Infrastructure Infrastructure		8 978	2 896	3 753	3 255	3 255	3 085			-
Community Facilities Sport and Recreation Facilities				373						
Community Assets Heritage Assets				373						
Revenue Generating Non-revenue Generating			17							
Investment properties Operational Buildings		1	17	92	86	86	82	715		
Housing Other Assets				120 212	90	90 176	86 167	715		
Biological or Cultivated Assets		7		272	7/6	-	767	/15	-	
Servitudes Licences and Rights			31		500		475	800		
Intangible Assets Computer Equipment		410	31 495	314	500 337	337	475 320	800 639	200	20
Furniture and Office Equipment Machinery and Equipment		41 1 856	37 2 278	73 4 566	109 2 387	109 2 387	104 2 268	107 469	20 83	3
Transport Assets		4 869	685	1 562	2 200	3 070	2 917	625	1 000	1 00
Land Zoo's, Marine and Non-biological Animals						-	-	-	_	

Table 17 MBRR Table A9 - Asset Management. (Continued)

DC1 West Coast - Table A9 Asset Management										
Description	Ref	2014/15	2015/16	2016/17	Cu	rrent Year 2017	7/18		edium Term R nditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
Kulousaliu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21

ASSET REGISTER SUMMARY - PPE (WDV)	5		Jeans and American							
Roads Infrastructure	5	135	ALCON	_						
Storm water Infrastructure		135	-	_	-	_		_		_
Electrical Infrastructure		460	1 628	1 556	1 180	1 180	_	_		
Water Supply Infrastructure		277 066	250 368	237 431	227 517	227 517	_	_	_	_
Sanitation Infrastructure		4 570	4 570	4 493	4 282	4 282	_	_	_	_
Solid Waste Infrastructure		_			_		_	_	_	_
Rail Infrastructure		_	_ 1	_	_	_	_	_	_	_
Coastal Infrastructure		_	- 1	_	_	_ 1	_	_	_	_
Information and Communication Infrastructure		_	-	_	-	_	_	_	_	_
Infrastructure		282 231	256 566	243 480	232 980	232 980	_	_		_
Community Facilities		50 359	52 270	60 421	55 862	55 862	57 994	58 601	58 533	58 46
Sport and Recreation Facilities		4 639	4 605	4 572	4 438	4 438	4 541	4 508	4 474	4 44
Community Assets		54 998	56 875	64 994	60 299	60 299	62 534	63 109	63 007	62 90
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	_	-	-	-
Non-revenue Generating		-	-	-	-	-	_	-	-	-
Investment properties		_	-	_	_	-	_	-	_	_
Operational Buildings		-	-	-	-	-	_	-	-	-
Housing		-	-	-	-	-	_	-	_	_
Other Assets		_	- 1	-	-	-	_	-	_	_
Biological or Cultivated Assets		-	- 1	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		1 481	1 029	520	707	207	509	782	295	
Intangible Assets		1 481	1 029	520	707	207	509	782	295	-
Computer Equipment		1 876	1 821	1 520	753	753	1 297	1 464	1 440	1 52
Furniture and Office Equipment		750	585	430	877	877	224	108	19	3
Machinery and Equipment		4 803	6 285	8 892	17 530	17 530	9 916	6 648	1 390	10
Transport Assets		11 982	10 378	8 996	9 178	10 048	10 017	8 118	7 693	2 65
Land		-	- 1	_	-	-	_	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	_	-	_	_	-	-	_
OTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	358 120	333 539	328 832	322 325	322 695	84 496	80 228	73 844	67 23
XPENDITURE OTHER ITEMS										
Depreciation	7	12 695	13 598	14 254	13 919	13 919	13 223	7 427	7 503	7 50
Repairs and Maintenance by Asset Class	3	56 091	87 268	59 402	10 598	10 598	10 068	10 054	10 311	10 67
Roads Infrastructure		41 852	74 988	46 760	200	200	190	- 1	-	-
Storm water Infrastructure		- 1	-	-	-	-	_	- 1	-	-
Electrical Infrastructure		- 1	-	-	-	-	-	-	-	-
Water Supply Infrastructure		3 450	7 914	8 830	2 940	2 940	2 793	3 425	3 480	3 61
Sanitation Infrastructure		-	- [-	-	- 1	_	- 1	-	-
Solid Waste Infrastructure			- [-	- 1	-	_	- 1	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure				_	-	_				
Infrastructure		45 302	82 902	55 590	3 140	3 140	2 983	3 425	3 480	3 61
Community Facilities		-	-	-	267	267	253	278	290	30
Sport and Recreation Facilities		-			-					
Community Assets		-	- 1	-	267	267	253	278	290	36
Heritage Assets		442	- 1	-	-	-	_	-	-	
Revenue Generating		442	- *************************************	-	-	-	-	- 1	-	_
Non-revenue Generating		-	- 1	_		_			-	
Investment properties Operational Buildings		442 456	1 953	1 438	2 782	2 782	2 643	2 235	2 301	2 35
Operational Buildings Housing		400	1 903	1 438	2 /82	2 /82	∠ 043	∠ ∠35	∠ 301	2 30
Other Assets		J56	1 953	1 438	2 782	2 782	2 643	2 235	2 301	2 35
Biological or Cultivated Assets		-	7 953	1 430	2 / 62	2 / 02	2 043	2 235	2 307	2 35
Servitudes		_			_	_	_	_		_
Licences and Rights							_	_		
Intangible Assets		-		- -				-		
Computer Equipment		_	-	6			4	10	10	1
Furniture and Office Equipment			53	46	52	52	49	41	42	
		2 453	671	1 365	1 222	1 222	1 161	1 128	1 165	1 22
Machinery and Equipment		7 438	1 690	956	3 132	3 132	2 976	2 938	3 024	3 11
Machinery and Equipment Transport Assets		7 430	1 030	550	3 132	3 132	2 3/0	2 5 3 0	3 024	3 11
Transport Assets		-	- 1	_			_			
Transport Assets Land		_	- 1							
Transport Assets Land Zoo's, Marine and Non-biological Animals										
Transport Assets Land Zoo's, Marine and Non-biological Animals		68 786	100 866	73 656	24 517	24 517	23 291	17 481	17 815	18 17
Transport Assets Land Zoo's, Marine and Non-biological Animals OTAL EXPENDITURE OTHER ITEMS	capex	68 786		73 656 0.0%	24 517 37.3%	24 517 35.8%	23 291 34.0%	17 481 0.0%	17 815 0.0%	18 17 0 0%
Transport Assets Land Zoo's, Marine and Non-biological Animals OTAL EXPENDITURE OTHER ITEMS tenewal and upgrading of Existing Assets as % of total tenewal and upgrading of Existing Assets as % of depre		68 786	100 866 0.0% 0.0%				34.0% 24 0%			18 17 0 0% 0 0%
Transport Assets Land Zoo's, Marine and Non-biological Animals OTAL EXPENDITURE OTHER ITEMS Renewal and upgrading of Existing Assets as % of total		68 786 0.0%	100 866	0.0%	37.3%	35.8%	34.0%	0.0%	0.0%	0 0%

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

Table 18 MBRR Table A10 - Basic Service Delivery Measurement

DC1 West Coast - Table A10 Basic service delivery measurement								2018/10 14	edium Term R	A auraya
Depart-42	P-4	2014/15	2015/16	2016/17	Cui	rrent Year 2017	7/18		edium Term R nditure Frame	
Description	Ref	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Household service targets	1					9				
Water:										
Piped water inside dwelling		-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	_	_	-
Using public tap (at least min.service level)	2 4	_	_	_	_	_	_	_	_	_
Other water supply (at least min.service level) Minimum Service Level and Above sub-total	4									
Using public tap (< min.service level)	3	_	_	_	_	_	_	_	_	_
Other water supply (< min.service level)	4	_	_	_	_	_	_	_	_	_
No water supply		-	-	-	_	-	_	_	_	-
Below Minimum Service Level sub-total		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:										
Flush tollet (connected to sewerage)		-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	_	-	_	_	-	-
Other toilet provisions (> min.service level) Minimum Service Level and Above sub-total										
Bucket toilet		_	_	_	_	_	_	_	_	_
Other toilet provisions (< min.service level)		_	_	_	_	_	_	_	_	_
Ne toilet provisions		-	-	-	-	-	_	_	-	-
Below Minimum Service Level sub-total		_	_	_	_	_	_		_	_
Total number of households	5	-	-	-	-	-	-	-	-	-
Energy:										
Electricity (at least min service level)		-	-	-	-	-	_	_	-	-
Electricity - prepaid (min.service level)		-	-	-	-	_	_	_	_	_
Minimum Service Level and Above sub-total		-	-	-	-	-	-	-	-	-
Electricity (< min service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level) Other energy sources		_	_	_	_	_	_	_	_	-
Other energy sources Below Minimum Service Level sub-total						_		_		
Total number of households	5								 	
	"									
Refuse: Removed at least once a week										
Minimum Service Level and Above sub-total		_	_		_	_	_	_	_	
Removed less frequently than once a week		_	_		_	_	_	_	_	
Using communal refuse dump		_	_	_	_	_	_	_	_	_
Using own refuse dump		_	_	_	_	_	_	_	_	_
Other rubbish disposal		-	-	-	-	_	_	_	-	_
No rubbish disposal		_	-	-	_	_	-	_	_	_
Below Minimum Service Level sub-total				_	_	-	-	_	_	
Total number of households	5	-	-	-	-	-	-	-	-	-
Households receiving Free Basic Service	7					i				
Water (6 kilolitres per household per month)	1.1	_	_	_	_	_	_	_	_	_
Sanitation (free minimum level service)		_	_	-	_	_	_	_	_	_
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	_	-	-	-
Refuse (removed at least once a week)		_	_	_	_	_	_		_	
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	_	_	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed once a week for indigent households)		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)					_	_	_	_	-	-
Total cost of FBS provided	+	_	_	_	_	_	_	_		
Highest level of free service provided per household										
Property rates (R value threshold) Water (kilolitres per household per month)		-	_	_	-	_	_	_	_	
Water (kilolitres per household per month) Sanitation (kilolitres per household per month)				- 1	_	_	_	_	_	
Sanitation (Rand per household per month)		_				_				
Electricity (kwh per household per month)		_	_	_	_	_	_	_	_	_
Refuse (average litres per week)		_	_	-	-	_	_	_	-	-
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)		_	_		_			_	_	_
Property rates exemptions, reductions and rebates and impermissable values in										
excess of section 17 of MPRA)		_	_	_	_		_	_	_	_
Water (in excess of 6 kilolitres per indigent household per month)		_	_	_	_	_	_	5	5	5
Sanitation (in excess of free sanitation service to indigent households)		_	-	-	_	-	_	15	_	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	25	-	-
Refuse (in excess of one removal a week for indigent households)		_	-	-	-	_	-	11	_	-
Municipal Housing - rental rebates		-	-	-	-	-	-	156	-	-
Housing - top structure subsidies	6	-	-	-	-	-	-	-	-	-
Other		_	-	_	_	-	-	-	-	
Total revenue cost of subsidised services provided		-	-	-	-	-	_	211	5	5

Explanatory notes to Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

Part 2 - Supporting Documentation

1.8 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

1.8.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year a time schedule that sets out the process to revise the IDP and prepare the budget. The process plan will be added to this document as an appendix. There were no deviations from the key dates set out in the Budget Time Schedule tabled in Council. This plan is attached as Annexure B.

1.8.2 Integrated Development Plan and Service Delivery and Budget Implementation Plan

The municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to the second revision cycle included the following key IDP processes and deliverables:

- Registration of municipal priorities and community needs:
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public stakeholder engagement process;
- Compilation of the SDBIP, and
- The review of the performance management and monitoring processes.

The IDP has been taken into a business and financial planning process leading up to the 2018/19 MTREF, based on the approved 2017/18 MTREF, Mid-year Review and adjustments budget. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2018/19 MTREF, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2017/18 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

1.8.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2018/19 MTREF extensive financial modelling and the long-term financial plan were taken into account to ensure affordability and sustainability. The following key factors and planning strategies have informed the compilation of the 2018/19 MTREF:

- Policy and expenditure priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e. inflation)
- Performance trends
- Cash Flow Management
- Debtor payment levels
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 78 has been taken into consideration in the planning and prioritisation process.

1.9 Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and co-operative governance. Addressing the inequalities of South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the municipality, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the municipality strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP) and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. The following table highlights the IDP's five strategic objectives for the 2018/19 MTREF and further planning refinements that have directly informed the compilation of the budget:

Table 19 IDP Strategic Objectives

	2018/19 MTREF
1.	Ensuring Environmental Integrity for the West Coast
2.	Pursuing economic growth and the facilitation of job opportunities
3.	Promoting the social wellbeing of the community
4.	Providing essential bulk services to the district
5.	Ensuring good governance and financial viability

In order to ensure integrated and focused service delivery between all spheres of government it was important for the municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The key performance areas can be summarised as follows against the five strategic objectives:

- 1. Ensuring Environmental Integrity for the West Coast:
 - Implement an integrated environmental programme;
 - o Implement the air quality management plan;
 - o Carrying forward the disaster management plan; and
 - Climate change strategy to be developed.
- 2. Pursuing economic growth and the facilitation of job opportunities:
 - o Review of spatial development framework providing a framework;
 - o Implementation of the regional economic development strategy;
 - Technical and capacity support to B-Municipalities;
 - o Revision and updating in collaboration with economic development partners; and
 - Support regional investment promotion.
- 3. Promoting the social wellbeing of the community:
- 4. Providing essential bulk services to the district:
 - Use and update the master plan for bulk water system.
- 5. Ensuring good governance and financial viability:
 - Strategic human resource and building of human capital (internally);
 - Corporate training and development in the district;
 - o Employee wellness and assistance programme; and
 - Each post is linked to a full job description.

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the municipality. The five-year programme responds to the development challenges and opportunities faced by the municipality by identifying the key performance areas to achieve the five the strategic objectives mentioned above.

Lessons learned with previous IDP revision and planning cycles as well as changing environments were taken into consideration in the compilation of the IDP, including:

- Strengthening the analysis and strategic planning processes of the municipality:
- Ensuring better coordination through a programmatic approach and attempting to focus the budgeting process through planning interventions; and
- Strengthening performance management and monitoring systems in ensuring the objectives and deliverables are achieved.

The 2018/19 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table 20 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

Strategic Objective	Goal	Goal		2014/15	2015/16	2016/17	Cui	rent Year 2017	/18		ledium Term F	
		Code	Ref	Audited	Audited	Audited	Original	Adjusted	Full Year	Expe Budget Year	nditure Frame Budget Year	400000000000000000000000000000000000000
R thousand				Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
To ensure the environmental	Environmental sensitive and			6 595	8 199	9 126	8 754	9 018	9 018	9 436	9 273	9 958
integrity of the district is	eco-conserving policies,											
improv ed	stragegies, plans, by-laws											
	and practices improve the											
	environmental integrity of the											
	district over the 5 years											
To pursue economic growth	Over the next 5 years			3 001	3 036	3 750	4 503	4 503	4 503	4 270	4 526	4 797
and the facilitation of job	targeted business and skills											
opportunities	development interventions											
	significantly improve economic development and											
	job opportunities in the district											
To promote the social well-	The social well-being of			9 466	10 848	12 670	13 380	9 197	9 197	10 124	9 525	10 285
being of residents,	inhabitants in the district			3 400	10 040	12 010	10 000	3 137	3 137	10 124	3 525	10 200
communities and targeted	improves generally with											
social groups in the district	significant improvements in											
g	the social well-being of											
	targeted vulnerable social											
	groups over the next 5 years.											
To provide essential bulk	Over the next 5 years the			224 261	264 399	240 031	241 227	253 931	253 931	226 071	238 349	253 896
services to the district	district provides : An adequate											
	supply of portable water											
	compliant with SANS 241											
	requirements. A desalination											
	water supply plant that can be											
	used as an alternative water											
	source, A fully operational											
	regional waste management											
	site serving											
To oncure good governoon	Over the next Every the			88 687	89 382	96 694	88 150	90 248	90 248	105 278	107 697	110 388
To ensure good governance and financial viability	Over the next 5 years the district municipality achieves			00 007	09 302	90 094	00 100	90 240	90 240	100 276	107 097	110 300
and insancial viability	a clean annual audit, builds a											
	satisfied, motivated staff team											
	that is suitably skilled and											
	resourced for their jobs with											
	support provided for											
	continuous and appropriate											
	career development and											
	growth and has a council											
	which exercises its oversight											
	role with due dilligence.											
				-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-
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Allocations to other priorition	es	L	2	_	_	_	_	_		_	_	_
	pital transfers and contributi		1	332 010	375 863	362 270	356 014	366 896	366 896	355 179	369 369	389 324

Table 21 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

Strategic Objective	Goal	Goal Code	Ref	2014/15	2015/16	2016/17		rent Year 2017		Expe	edium Term R nditure Frame	work
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	+1 2019/20	+2 2020/21
To ensure the environmental integrity of the district is improved	Environmental sensitive and eco-conserving policies, stragegies, plans, by-laws			17 384	18 481	21 718	30 039	30 187	28 678	24 962	25 424	26 856
To pursue economic growth and the facilitation of job opportunities	Over the next 5 years targeted business and skills development interventions			6 637	6 615	7 489	10 978	10 947	10 400	9 105	9 692	10 212
To promote the social well- being of residents, communities and targeted	The social well-being of inhabitants in the district improves generally with			33 429	36 452	43 336	53 671	49 848	47 355	42 907	45 990	48 668
To provide essential bulk services to the district	Over the next 5 years the district provides : An adequate supply of portable water			186 980	242 476	202 247	235 820	247 668	475 376	219 829	232 613	248 01:
To ensure good governance and financial viability	Over the next 5 years the district municipality achieves a clean annual audit, builds a			49 215	50 535	46 598	23 481	25 754	24 559	57 041	58 927	61 951
				-	_	-	-	_	-	-	-	_
				-	_	-	-		-	-	-	-
				-	-	-	-	-	-	-	-	-
				-	_	-	-	_	-	-	-	-
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				-	_	-	-		-	-	-	
							••••••					
Allocations to other prioriti	es		1	_	- 354 559	_	_	-	_	-	-	

Table 22 MBRR Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

Strategic Objective	Goal	Goal		2014/15	2015/16	2016/17	Cui	rrent Year 2017	7/18		ledium Term R	
, ,		Code	Ref								nditure Frame	
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	+1 2019/20	+2 2020/21
To ensure the environmental	Environmental sensitive and	Α		49	19	25	31	31	29	938	- 17 2013/20	
integrity of the district is	eco-conserving policies,											
improv ed	stragegies, plans, by-laws											
To pursue economic growth	Over the next 5 years	В		97	141	124	156	156	156	82	43	40
and the facilitation of job	targeted business and skills											
opportunities	dev elopment interventions											
To promote the social well-	The social well-being of	C		2 872	2 178	2 689	3 230	3 230	3 230	1 513	1 100	1 100
being of residents,	inhabitants in the district											
communities and targeted	improves generally with											
To provide essential bulk	Over the next 5 years the	D		11 566	4 003	7 452	4 888	5 758	5 760	219	50	-
services to the district	district provides : An adequate											
	supply of portable water							,				
To ensure good governance	Over the next 5 years the	Е		1 572	99	562	660	160	160	603	110	110
and financial viability	district municipality achieves a clean annual audit, builds a											
		F										
		ľ		_	_	-	-	_	-	-	_	
		G		_	_	_	_	_	_	_	_	_
		_										
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		Р		-	-	-	-	-	-	-	-	-
Allocations to other prioriti	es		3	_	_	-		-	-	-	_	_
Total Capital Expenditure			1	16 155	6 440	10 852	8 965	9 335	9 335	3 355	1 303	1 250

1.10 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality target, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

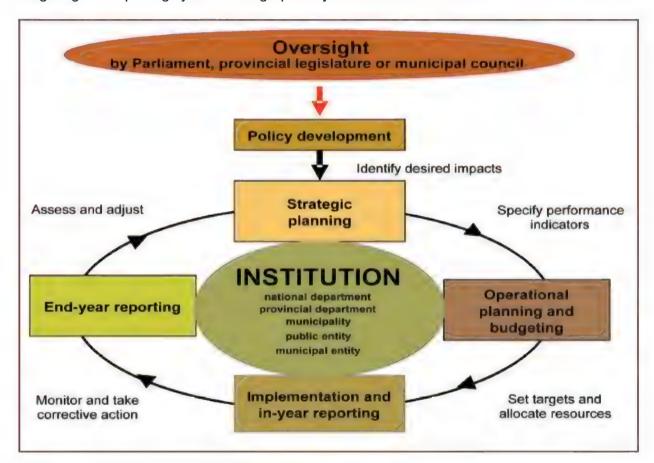


Figure 4 Planning, budgeting and reporting cycle

The performance of the municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the municipality in its integrated performance management system are aligned to the *Framework of Managing Programme Performance Information* issued by the National Treasury:

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 23 MBRR Table SA7 – Measurable performance objectives.

Audited Audited Audited Audited Outcome Budget Full Year Budget Year 2016/19 viz. 2016/19	Description	Unit of measurement	2014/15	2015/16	2016/17	Cu	rrent Year 2017	7/18		ledium Term R enditure Frame	
Value Friedlich Community and Social Services Sub-function Friedlich Community and Social Services Sub-function Friedlich	Description	Unit of measurement	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yea
The third is an analysis of the discrete form of the control of th							Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
Sub-function 1 - Population Development incided development in the debted principal of social development in the debted principal of social development in the MAYCO by 31 Indianary 2019 Sub-function 2 - Executive and Country Function 3 - Executive and Country Function 4 - Function 3 - Executive and Country Function 4 - Function 3 - Executive and Country Function 4 - Function 4 - Function 3 - Executive and Country Function 4 - Function 4 - Function 3 - Executive and Country Function 4 - Function 4 - Function 3 - Executive and Country Function 4 - Function 4 - Function 3 - Executive and Country Function 4 - Fu			THE PARTY OF THE P		central and a second	verver and the second s					
Druch the exercised considered operational principles of the dishibit of 2019 28 and submit to MAYCO by 31 annuary 2019 **Tunction 2 - Executive and Council Tribute of the dishibit of 2019 28 and submit to MAYCO by 31 annuary 2019 **Sub-function 2 - Manual Council Tribute of the Council Submit to Council By 31 October 2019 (Putting to Putting Submit to Council By 31 October 2018 **Number of proposite of the municipality's approved the presentation of the municipality's approved to the presentation of the municipality approved to the presentation of the presentation							***************************************	***************************************			
accidated wedgement in the district of 2 standard accidance of the control of 2 standard and submit to MAYCO by 31 and 2019 (Andrew of 1 standard accidance) and 2 standard accidance of 2 standard ac	Droft the applied concelled to departitional plan for	сопѕопоаней ореганопаг	Sub-l	iunction 1 - Po	pulation bever	iopinent					
the 201930 and submit to MAYCO by 31 pursuary 2019 included and committed in the remotion in the interventions in the intervention in the interventions in the interventions in the intervention in the interventions in the intervention in the	· · ·	plan for social									
January 2019 Inside the meeting of the dark committed by 30 June 2019 in the three highest levels of management or implementation for the dark committee of the dark committee of the dark committee of the dark committee of the RAPP of 2018/19 shancial statistics. Foundation 3 - Human Resources Sub-function 3 - Human Resources The property of the dark committee of the three highest levels of management or managem		dev elopment	1	1	1	1	1	1	1	1	1
This is the meeting of the district coordinating town (Technical) during the 2018/19 financial without (Technical) during the 2018/19 financial with (Technical) during the 2018/19		interventions in the									
Sub-function 2. Municipal Manager, Town Secretary and Chief Executive found (Ichahaa) during the 2018/19 famacial found (Ichahaaa) during the 2018/19 famacial year found (Ichahaaaa) during the 2018/19 famacial year found (Ichahaaaa) during the 2018/	January 2015	diatriat deaffact and	Fı	unction 2 - Eve	cutive and Co	uncil	1	L		I	
Number of meetings of the district coordinating will be a control of the district coordinated will be a coordinated will be	**************************************	Sub-fu	CONTRACTOR AND	NAME OF THE OWNER	*************************	CONTRACTOR	xecutive	TANTON TANTON TANTON TANTON	*******************		********************
Function 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4											
Function 3 - Finance and Administration Sub-function 3 - Finance and Administration 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	forum (Technical) during the 2018/19 financial		4	4	4	4	4	4	4	4	4
Sub-function 3 - Human Resources Sub-function 3 - Human Resources Sub-function 3 - Human Resources	vear		Func	tion 3 - Finan	o and Admini	stration					
Number of papels and supported by 30 June 2019 in the free highest levels of management in complance with the municipality's approved with the municipality's amount spent on implementing its workplace askills plan by 30 June 2019 (Number of budgeted actually spent on implementing its workplace askills plan by 30 June 2019 (Number of budgeted actually spent on implementing its workplace askills plan in the vestancy rate to less than 15% of budgeted posts its Bled Number of budgeted pos		***************************************						***************************************			
appointed in the three highest levels of management in compliance with the municipality's approved Highest levels of management in compliance with the municipality's approved Highest levels of management workplace actually spent on implementing its workplace skills plan by 30 June 2019 ((Actual manusur) spent on skilling/level personnel budget actually spent on implementing its workplace skills plan by 30 June 2019 ((Actual manusur) spent on skilling/level personnel budget actually spent on implementing its workplace skills plan by 30 June 2019 ((Actual manusur) spent on skilling/level personnel budget actually spent on implementing its workplace skills plan by 30 June 2019 (Mumber of budgeted posts on the organizational structure submitted to actual to actual budget actually spent on implementing its workplace skills plan by 30 June 2019 (Mumber of budgeted posts in the organizational structure submitted to actual sent budget actually spent on implementation of being dependent posts in the organizational structure submitted to Council by 31 October 2018 Review the risk management policy strategy with the implementation of being the progress reports on the implementation of the RRAP of 2018/19 to the Audit Committee of Council by 31 October 2018 Submit progress reports on the implementation of the RRAP of 2018/19 to the Audit Committee and submit the port with management policy strategy with submitted to Audit Committee and submit report with management policy strategy with submitted to Audit Committee and submit report with management policy strategy with submitted to Audit Committee and submit report with management policy strategy with submitted to Audit Committee and submit report with management policy submitted to Audit		Number of people									
In the three highest levis of management in compliance with the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2019 ((Actual amount spent on furnishmenting its workplace skills plan by 30 June 2019 ((Actual amount spent on furnishmenting its workplace skills plan by 30 June 2019 ((Actual amount spent on furnishing/total personnel budget actually spent on implementing its workplace skills plan by 30 June 2019 ((Actual amount spent on furnishing/total personnel budget actually spent on implementing its workplace skills plan budget doubted by 30 June 2019 ((Number of budgeted posts the Number of budgeted posts the organizational structure submitted to Council by 31 October 2018 Review and update the organisational structure submitted to Council by 31 October 2018 Review and update the organisational structure submitted to Council by 31 October 2018 Review and update the organisational structure submitted to Council by 31 October 2018 Review and update the organisational structure submitted to Council by 31 October 2018 Review and update the organisational structure submitted to Council by 31 October 2018 Review and update the organisational structure submitted to 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1											
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## Sub-function 4 - Risk Management policy strategy with the implementation plan and submit to the Audit Committee for consideration by 30 June 2019 (Nouther of progress implementation Plan and submit report with amendments to the risk committee by 2018/19 financial year reports submitted to another port of progress and submit report with amendments to the risk committee by 18 assessments performed and report submitted to 2018/19 financial year report of 201		-									
personnel budget actually spent on implementing is workplace skills plan budget actually spent on training/fotal personnel budget actually spent on training/fotal personnel budget actually spent on training/fotal personnel budget actually spent on implementing is workplace skills plan budgets does by 30 June 2019 (Number of budgeted posts by 30 June 2019 (Number of budgeted posts by 30 June 2019 (Number of activities amount spent on budgeted posts by 30 June 2019 (Number of activities amount spent on budgeted posts by 30 June 2019 (Number of activities amount spent on budgeted posts by 30 June 2019 (Number of activities amount spent on budgeted posts by 30 June 2019 (Number of activities amount spent on budgeted posts by 30 June 2019 (Number of activities amount spent on budgeted posts by 30 June 2019 (Number of activities amount spent policy strategy with the implementation plan and submit to Council by 31 October 2018 (Number of progress reports on the implementation plan and submit to the Audit Committee during the 2018/19 financial year report submitted to an exploration by 30 June 2019 (Number of progress reports submitted to budget posts by 30 June 2019 (Number of activities and submit to the Audit Committee during the 2018/19 financial year report submitted to budget posts budget posts budget posts budget posts by 31 June 2019 (Number of activities posts budget posts	The percentage of the filtunicipality is personner										
workplace skills plan by 30 June 2019 ((Number of budgeted posts on implementing its workplace skills plan budgeted posts ship of budgete	budget actually spent on implementing its										
workplace skills plan Limit the vacancy rate to less than 15% of budgeted posts than 15% of budgeted posts by 30 June 2019 (Number of budgeted posts shan 15% of budgeted posts shan 15% of budgeted posts shan 40 June 2018 (Number of budgeted posts shon the organogram)x 100) Review and update the organisational structure and submit to Council by 31 October 2018 Review do organisational structure and submit to Council by 31 October 2018 Review the risk management policy strategy with fire implementation plan and submit to the stake committee by 31 May 2019 Review the risk wanagement policy strategy with implementation plan and submit to the fisk committee of consideration by 30 June 2019 RBAP submitted to Audit Committee RBAP submitted to Audit Committee The RBAP for 2018/19 to the Audit Committee The RBAP for 2018/19	workplace skills plan by 30 June 2019 ((Actual		n/a	1%	1.18%	1%	1%	1%	1%	1%	1%
Intil the vacancy rate to less than 15% of budgeted posts by 30 June 2019 ((Number of budgeted posts by 30 June 2019 (and budgeted posts by 30 June 2019 (and budgeted posts by 30 June 2019 (budgeted posts by 30 June 2019 (and budgeted posts by 30 June 2019 (budgeted posts budgeted p											
budgeted posts by 30 June 2019 ((Number of budgeted posts budgeted posts budgeted posts bliefd/Number of budgeted posts b		Workplace skillo plan									
Available posts filled/Number of budgeted posts on the organogram ix 100) Review and update the organisational structure and submit to Council by 31 October 2018 Review and update the organisational structure submitted to Council by 31 October 2018 Review and update the organisational structure submitted to Council by 31 October 2018 Review do first management policy strategy with the implementation plan and submit to the strake based audit plan for 2019/20 and submit to the Audit Committee for consideration by 30 June 2019 Submit progress reports on the implementation of the RBAP for 2018/19 to the Audit Committee during the 2018/19 financial year renorm quarrery risk assessments per me kisk management policy strategy with an advantage of the review of the	*										
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Review and update the organisational structure and submit to Council by 31 October 2018 Review the risk management policy strategy with the implementation plan and submit to the risk based audit plan for 2019/20 and submit to the Audit Committee for consideration by 30 June 2019 Submit progress reports on the implementation of the RBAP for 2018/19 to the Audit Committee during the 2018/19 financial year Perioding the 2018/19 financial year Number of meetings during the 2018/19 financial year Function 4 - Internal Audit Sub-function 1 - Tourism Function 5 - Other Sub-function 1 - Tourism Function 5 - Other Sub-function 1 - Tourism Number of activities by Number of activities by June 2019											
structure submitted to Council by 31 October 2018 Council by 31 October 2018 Structure submitted to Council by 31 October 2018 Sub-function 4 - Risk Management		Reviewed organisational									
Review the risk management policy strategy with the implementation plan and submit to the risk committee by 31 May 2019 Compile the risk based audit plan for 2019/20 and submit to the Audit Committee for consideration of the RBAP for 2018/19 to the Audit Committee during the 2018/19 financial year remove mentation of the risk committee during the 2018/19 financial year Function 4 - Risk Management REVIEWED TISK Management policy strategy I		-	1	1	1	1	1	1	1	1	1
Review the risk management policy strategy with the implementation plan and submit to the risk committee by 31 May 2019 Compile the risk based audit plan for 2019/20 and submit to the Audit Committee for consideration plan and submit to the Audit Committee for consideration by 30 June 2019 Submit progress reports on the implementation of the RBAP for 2018/19 financial year Function 4 - Internal Audit Sub-function 1 - Governance Function Function 5 - Other Sub-function 1 - Tourism Carry out 24 tourism promotional activities by Number of activities Number of activities Number of activities Number of activities Number of submit promotional activities by Number of activities Number of activities Number of meetings carried out Number of activities	and submit to Council by 31 October 2018										
with the implementation plan and submit to the risk based audit plan for 2019/20 and submit to the Audit Committee for consideration by 30 June 2019 Submit progress reports on the implementation of the RBAP for 2018/19 to the Audit Committee during the 2018/19 financial year renorm quarrenty risk assessments per me kisk management policy strategy with implementation of the RBAP submitted to Audit Committee **Number of progress reports on the implementation of the RBAP for 2018/19 to the Audit Committee during the 2018/19 financial year renorm quarrenty risk assessments per me kisk reports submitted and report submitted to the risk committee during the 2018/19 financial year **Function 4 - Internal Audit** **Function 1 - Governance Function** **Function 5 - Other** **Sub-function 1 - Tourism** **Carry out 24 tourism promotional activities by Number of activities carried out **Number of activities carried ou			S	ub-function 4	- Risk Manager	ment	***************************************	***************************************			
strategy with implementation plan and submit to the risk committee by 31 May 2019 Compile the risk based audit plan for 2019/20 and submit to the Audit Committee for consideration by 30 June 2019 Submit progress reports on the implementation of the RBAP for 2018/19 to the Audit Committee Number of progress reports submitted as assessments per the RISK Implementation Plan and submit report with amendments to the risk committee during the 2018/19 financial year Function 4 - Internal Audit Sub-function 1 - Governance Function Co-ordinate the functioning of the audit committee during the 2018/19 financial year Sub-function 1 - Tourism Function 5 - Other Sub-function 1 - Tourism Carry out 24 tourism promotional activities by 30 June 2019 Number of activities or n/a 58 56 32 32 32 32 24 24	Review the risk management policy strategy										
Compile the risk based audit plan for 2019/20 and submit to the Audit Committee for consideration by 30 June 2019 RBAP submitted to Audit Committee for consideration of the RBAP for 2018/19 to the Audit Committee Number of progress reports on the implementation of the RBAP for 2018/19 to the Audit Committee Number of progress reports submitted Number of progress reports submitted and report submitted to the risk committee during the amendments to the risk committee during the 2018/19 financial year Function 1 - Function 1 - Governance Function Function 1 - Tourism Carry out 24 tourism promotional activities by 30 June 2019 Number of progress reports submitted to the risk committee during the 2018/19 financial year Function 5 - Other Sub-function 1 - Tourism Carried out Number of activities Number of meetings corried out Number of meetings coordinated Number of meetings coordinated The risk committee to report submittee to the risk committee during the 2018/19 financial year Number of meetings coordinated Number of meetings coordinated The risk committee to report submittee to report submittee to the risk committee during the 2018/19 financial year Number of meetings coordinated Number of meetings coordinat	with the implementation plan and submit to the		1	1	1	1	1	1	1	1	1
Compile the risk based audit plan for 2019/20 and submit to the Audit Committee for consideration by 30 June 2019 Submit progress reports on the implementation of the RBAP for 2018/19 to the Audit Committee during the 2018/19 financial year reports submitted and report submitted and report submitted to the risk committee during the 2018/19 financial year Function 1 - Governance Function 2 - Other Sub-function 1 - Governance Function 5 - Other Sub-function 1 - Tourism Carry out 24 tourism promotional activities by 30 June 2019 RBAP submitted to Audit Committee Committee of Commit	risk committee by 31 May 2019										
and submit to the Audit Committee for consideration by 30 June 2019 Submit progress reports on the implementation of the RBAP for 2018/19 to the Audit Committee Number of progress reports on the implementation of the RBAP for 2018/19 financial year reports submitted A	Compile the risk based audit plan for 2019/20										
Committee Committee Commi	· ·		1	1	1	1	1	1	1	1	1
Submit progress reports on the implementation of the RBAP for 2018/19 to the Audit Committee during the 2018/19 financial year Periorm quarienty risk assessments per rite kisk implementation Plan and submit report with amendments to the risk committee during the audit committee of the risk committee during the amendments to the risk committee during the session of the audit committee of the risk committee of the r		Committee									
Number of progress reports submitted variety from quanterly risk assessments per me kisk. Number of progress reports submitted variety for quanterly risk assessments per me kisk. Number of submitted to the risk committee of the risk committee of the risk committee. **Function 4 - Internal Audit** **Sub-function 1 - Governance Function** **Co-ordinate the functioning of the audit committee of underlined by a coordinated of the risk committee											
during the 2018/19 financial year reports submitted reports submit		Number of progress	6	6	6	6	6	6	6	6	6
Implementation Plan and submit report with amendments to the risk committee during the and report submitted to the risk committee during the and report submitted to the risk committee during the sassessments performed and report submitted to the risk committee during the sassessments performed and report submittee to the risk committee of the risk co		reports submitted	U	0	U	0	0	U	0	0	U
Implementation Plan and submit report with amendments to the risk committee during the and report submitted to the risk committee during the and report submitted to the risk committee during the and report submitted to the risk committee to the risk committee of the risk committee to the risk committee of the risk committee to the risk committee of t		Number of risk									
amendments to the risk committee during the 2018/19 financial year Tendition 4 - Internal Audit Sub-function 1 - Governance Function Co-ordinate the functioning of the audit committee during the 2018/19 financial year Sub-function 1 - Governance Function Function 5 - Other Sub-function 5 - Other Sub-function 1 - Tourism Carry out 24 tourism promotional activities by Number of activities carried out Number of activities on n/a 58 56 32 32 32 24 24											
2018/19 financial year the risk committee Tunction 4 - Internal Audit Sub-function 1 - Governance Function Co-ordinate the functioning of the audit committee during the 2018/19 financial year coordinated 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4		·	4	4	4	4	4	4	4	4	4
Sub-function 1 - Governance Function Co-ordinate the functioning of the audit committee during the 2018/19 financial year Coordinated the functioning of the audit committee coordinated The sub-function 1 - Governance Function Function 5 - Other Sub-function 1 - Tourism Carry out 24 tourism promotional activities by Carried out											
Co-ordinate the functioning of the audit committee during the 2018/19 financial year vortice the 2018/19 financial year v											
during the 2018/19 financial year coordinated 4 <td>Constitute the functioning of the guilti-</td> <td>Number of modi-</td> <td>Sub</td> <td>p-runction 1 - (</td> <td>overnance Fu</td> <td>nction</td> <td></td> <td></td> <td>.,</td> <td>T</td> <td></td>	Constitute the functioning of the guilti-	Number of modi-	Sub	p-runction 1 - (overnance Fu	nction			.,	T	
Function 5 - Other			4	4	4	4	4	4	4	4	4
Sub-function 1 - Tourism Carry out 24 tourism promotional activities by Number of activities n/a 58 56 32 32 32 24 24 30 June 2019 carried out 58 56 32 32 32 24 24	adming are 2010/15 intariolal year	Coordinated	***********************	Eupotio	n 5 - Other			<u></u>	1	L	
Carry out 24 tourism promotional activities by Number of activities n/a 58 56 32 32 32 24 24 30 June 2019 carried out 58 56 32 32 32 24 24											
30 June 2019 carried out 10/a 58 56 32 32 32 24 24 24	Carry out 24 tourism promotional activities by	Number of activities									
			n/a	58	56	32	32	32	24	24	24
Assist 12 Tourism BEE entrepreneurs with Number of Tourism BEE	Assist 12 Tourism BEE entrepreneurs with										
starting and growing businesses e.g. research, starting and growing businesses e.g. research, entrepreneurs assisted Number of Tourism BEE entrepreneurs assisted 13 15 12 12 12 12 12	starting and growing businesses e.g. research,		n/a	13	15	12	12	12	12	12	12

Table 23 MBRR Table SA7 - Measurable performance objectives. (Continued)

		2014/15	2015/16	2016/17	Cu	rrent Year 201	7/18		ledium Term R nditure Frame	
Description	Unit of measurement	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year 2018/19	p	Budget Yea
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
	Sul		ction 6 - Planni Corporate Wid			LEDs)			***************************************	
tost 8 sessions to promote skills development and support the Tourism SMME business sector by 30 June 2019	Number of sessions hosted	8	11	8	8	8	8	8	8	8
Review the District Economic Development Strategy and submit to Council by 31 March 2019	District Economic Dev elopment Strategy reviewed and submitted	1	1	1	1	1	1	1	1	1
	to Council by 31 March		Vote 2 -	FINANCE			L	<u> </u>	L	
			tion 1 - Financ							
The percentage of the municipal capital budget		Sub-function	n 1 - Administr	ative and Corp	orate Suppor	t		1	·	
actually spent on capital projects by 30 June 2019 {(Actual (including commitments) amount spent on projects /Total amount budgeted for	% of capital budget spent	101.0%	96.13%	95.99%	95%	95%	95%	95%	95%	95%
inancial viability measured in terms of the			Sub-function	n 2 - Finance						***********
nunicipality's ability to meet it's service debt obligations as at 30 June 2019 ((Short Term Borrowing + Bank Overdraft + Short Term Lease - Long Term Borrowing + Long Term Lease) /	% of debt coverage	37.15%	23.34%	21.04%	45%	45%	45%	45%	45%	45%
িনার-নির্বাদিন সাধির বিশ্বনির কিন্তুর্বাদির করেনির বিশ্বনির বিশ্ব	% of outstanding service debtors	3.98%	4.70%	3.48%	5%	5%	5%	3.8%	3.8%	3.8%
exemined for environe VATON innancial viaility measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2019 ((Cash and cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly itsed Operational Expenditure excluding Depreciation, Amortisation, and Provision for	Number of months it takes to cover fix operating expenditure with available cash	8	6	8.63	3	3	3	8.7	8.7	8.7
Bopreciation, 74moreodeon, date 1 104 isless to			Vote 3 - ADI	MINISTRATION						
	***************************************		ction 1 - Planni							
Create full time equivalent (FTE's) through	Number of full time	Sup-runci	tion 1 - Econor	nic Developme	entrelanning	1	T	Ţ		
expenditure with the EPWP job creation by 30 June 2019	equivalent (FTE's) created by 30 June 2019	75	57.3	59.64	30	30	30	30	30	30
			ction 2 - Envir				~~~	***************************************		~~~~
Fake quarterly samples of bacternal levels of cotable water in towns, farms and communities within in the district during the 2018/19 financial	Number of samples taken and monitored	1027	1010	1052	800	800	800	900	900	900
Review a Climate Change Plan and submit to Council for approval by the end of May 2019	Plan submitted to Council for approval by the end of May 2019	1	1	1	1	1	1	1	1	1
Review the Coastal Management Plan and submit to Council for approval by the end of May 2019	Plan submitted to Council for approval by the end of May 2019 Reviewed Air Quality	1	1	1	1	1	1	1	1	1
Review the Air Quality Management Plan and submit to Council for approval by the end of May 2019	Management Plan submitted to Council for	1	1	1	1	1	1	1	1	1
Take quarteny samples regarding bacterial evels in final sewerage effluent during the 2018/19 financial year	Number of samples taken and monitored	275	277	276	210	210	210	250	250	250
				1 3 - Health						
Take quarterly samples in terms of Foodstuffs,			Sub-function 1	- Health Servi	ces	Ţ	T	T		
Cosmetics and Disinfectants Act during the 0.018/19 financial year	Number of samples taken and monitored	1119 Fund	1751	1676	1080	1080	1080	900	900	900
			n 1 - Administr			t				
Compile and submit the draft Annual Report for 2017/18 to Council by the end January 2019	Compile and submit the draft Annual Report by the end of January 2019	1	1	1	1	1	1	1	1	1
			on 5 - Commu o-function 1 - D							
Deview and submit the Disease Manager	Disaster Management	Suc	ancuon 1 - D	reaster manag	cirioni	T	T	T		
Review and submit the Disaster Management Plan to Council by the end of May 2019	Framework reviewed and submitted	1	1	1	1	1	1	1	1	1

Table 23 MBRR Table SA7 - Measurable performance objectives. (Continued)

DC1 West Coast - Supporting Table SA	A7 Measureable perfo	mance obje	ctives							
		2014/15	2015/16	2016/17	Cu	rrent Year 2017	7/18		ledium Term R Inditure Frame	
Description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
			Vote 4 - 1	ECHNICAL				artenson (encisticated)		
		Func	tion 1 - Planni	ng and Develo	pment		***************************************			
		Sub-funct	ion 1 - Econon	nic Developme	ent/Planning					
Create temporary job opportunities with man days paid through projects by 30 June 2019	Number of man days paid	7763	7016	5896	1200	1200	1200	1200	1200	1200
			Function 2 - W	ater Managem	ent			1		
		***************************************	b-function 1 -							
Limit average % water loss for last 12 months to	% av erage water loss for last 12 months {(Number of Kiloliters Water Purified - Number of Kiloliters Water Sold) / Number of Kiloliters Water Purified	n/a	8.18%	2.68%	10%	10%	10%	5%	5%	5%
		S	ub-function 2	- Water Treatm	ent	····			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u></u>
Comply 100% with water quality parameters as per SANS 241 physical and micro parameters for West Coast Bulk Water Supply during the 2018/19 financial year	% compliance with the water quality parameters	100%	100%	100%	100%	100%	100%	100%	100%	100%
DON'T LIFT ANY LIFT ANY	CLEVY ADVICED Y LEVY LEVY LEVY LEVY LEVY LEVY LEVY LE	PERSONAL PROPERTY CONTRACTOR CONT	tion 3 - Planni	DE ATE THE TREATMENT AND A P. I	I THAT AT A SALE OF THE SALE O	naayanaayanaayanaay	UVEUVEUVEUVEUVEUREUREE	THAT HAVING HAVING THE OTHER CO.	глаонглаонглаонглао н	VIIIOINIIIOINIIIOINIIIO
	оралеа эрг залишеа	Sub-f	unction 1 - De	velopment Fac	ilitation	guanamanamana	provinciamo de consciono escarso	цианчинишения	qearmanamanam	pouraconnannance
Update the SDF and submit to council by 31 March 2019	to Council by 31 March	1	1	1	1	1	1	1	1	1
BEGINNING PERSONAL PROPERTY OF THE PROPERTY OF	2010	24X.00X.00X.00X.00X.00X.00X.00X	Vote 5 -	AGENCIES				L		
		a	MINITED TO THE PART OF THE PAR	Road Transpor	rt					
<u>20</u> 2201720174117411741174117411741174117411741174	***************************************	***************************************	THE TAX TO SHE WAS TO	on 1 - Roads	***************************************	************************		UMUMUMUMUMUMUMUMUMU	OKOKOKOKOKOKOKO	001X01X01X01X01X01X01X0
budget allocation spent by 30 June 2019 {(Total expenditure divided by the total approved	% of the budget spent	99.57%	94.84%	100.57%	95%	95%	95%	95%	95%	95%
Grade 16 000 kilometers of road by 30 June 2019	Number of kilometers graded	n/a	18084.96	18294.63	16000.00	16000.00	16000.00	16000.00	16000.00	16000.00
Re-gravel 38.84 kilometers of roads by 30 June 2019	Number of kilometers of road re-graveled	n/a	75.25	34.60	26.88	26.88	26.88	38.84	38.84	38.84
Upgrade 9.28 kilometers of roads from gravel to bitumen surface by 30 June 2019	Number of kilometers of road upgraded from gravel to bitumen	n/a	9.79	8.29	6.45	6.45	6.45	9.28	9.28	9.28
Reseal 25.24 kilometers of surfaced roads by 30 June 2019	Number of kilometers of road resealed	n/a	52.04	25.40	27.24	27.24	27.24	25.24	25.24	25.24

The following table sets out the municipalities main performance objectives and benchmarks for the 2018/19 MTREF.

Table 24 MBRR Table SA8 - Performance indicators and benchmarks

December of first the dist	David of a Latin	2014/15	2015/16	2016/17		Current Ye	ear 2017/18			edium Term F nditure Frame	
Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Borrowing Management											
Credit Rating		A-	A-	A-	A-	A-	A-	A-			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	8 2%	6.8%	7.1%	5.0%	4 9%	4 3%	4 3%	0 0%	0 0%	0 0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	9 7%	8.3%	8.3%	6.7%	6.5%	9 2%	9 2%	0 1%	0.1%	0.1%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0 0%	0.0%	0.0%	0.0%	0.0%	0.0%	0 0%	0 0%	0.0%	0.0%
Safety of Capital	-										
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%
Liquidity											
Current Ratio	Current assets/current liabilities	4 1	58	6.2	2.8	2.8	17 2	17 2	11 5	14 1	12 4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	4.1	5.8	6.2	2.8	2.8	17.2	17.2	11.5	14.1	12 4
Liquidity Ratio	Monetary Assets/Current Liabilities	3.8	5.4	5.3	2.7	2.7	16 2	16 2	10 9	13 1	11 5
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		100.0%	100.0%	100 0%	100 0%	100 0%	100.0%	100.0%	101.6%	100.0%
Current Debtors Collection Rate (Cash receipts % of Ratepay er & Other revenue)		100.0%	100 0%	100 0%	100 0%	100 0%	100 0%	100 0%	101 6%	100 0%	100.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	9 8%	8.6%	14.5%	4.7%	4.5%	7.9%	7.9%	7.8%	8.9%	9.3%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0 0%	0 0%	0 0%	0.0%
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))	100.0%	100.0%	100.0%	100 0%	100 0%	100 0%	100 0%	100 0%	100 0%	100.0%
Creditors to Cash and Investments		14.4%	7.5%	6.4%	27.7%	27 7%	2.9%	2 9%	6.1%	4 4%	5 5%
Other Indicators		በ ብ%	n n%	N 0%	ብ በ%	ብ በ%	0.0%	0.0%	0.0%	n n%	0.0%
other marcators	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)	0	0	0	0	0	0	0	0	0	0
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units	_	-	_	-	-	_	_	_	_	_
•	purchased and generated Total Volume Losses (kt)	-	-	-	-	-	-	-	-	-	-
	Total Cost of Losses (Rand '000)		2 115	605	-	-	-	-	-	-	-
Water Distribution Losses (2)	% Volume (units purchased and	0	0	0	5379750	5379750	5379750	5379750	1547500	1624875	1706119
	generated less units sold)/units purchased and generated		0	0	_	_	_	_	_	_	_
Employ ee costs	Employee costs/(Total Revenue - capital revenue)	40.4%	38.7%	43.1%	47.4%	46 0%	43 8%	43 8%	50.1%	51.3%	52.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	42.2%	40.5%	44.6%	49 1%	47 7%	45 4%		51 9%	53 2%	53 9%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	17.1%	23.2%	16.4%	3.0%	2.9%	2.8%		2.9%	2 8%	2.8%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	7 0%	6.0%	5.9%	6.3%	6 1%	5 8%	5 8%	2 2%	2 1%	2 0%
IDP regulation financial viability indicators											
i Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due	77	79	11 8	11.4	11.4	11 4	15 1	14 4	15 1	16 0
ii O/S Service Debtors to Revenue	within financial year) Total outstanding service debtors/annual revenue received for services	15.0%	11.6%	28.2%	3.8%	4 1%	7 9%	7 9%	8 0%	12 5%	14 3%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	9.0	9.0	9.8	8.6	8.2	9.7	9.7	9.1	8.7	8.2

1.10.1 Performance indicators and benchmarks

1.10.1.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position.

1.10.1.2 Liquidity

- For the 2018/19 MTREF the current ratio is 11.5
- The liquidity ratio is a measure of the ability of the municipality to utilize cash and cash
 equivalents to extinguish or retire its current liabilities immediately. Ideally the
 municipality should have the equivalent cash and cash equivalents on hand to meet at
 least the current liabilities, which should translate into a liquidity ratio of 1. Anything
 below 1 indicates a shortage in cash to meet creditor obligations.

1.10.1.3 Revenue Management

 As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, and credit control and debt collection.

1.10.1.4 Creditors Management

 The municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice. This has had a favorable impact on suppliers' perceptions of risk of doing business with the municipality.

1.10.1.5 Other Indicators

- The water distribution losses have been 2.68 per cent in 2016/17. It is planned to further reduce distribution losses in 2017/18 and 2018/19.
- Employee costs as a percentage of operating revenue continues to be stable over the MTREF.

1.10.2 Providing clean water

The municipality provides bulk water services to Local Municipalities per a service level agreement as well as to 876 farmers. The Municipality's bulk water needs are provided by the Department of Water Affairs and Forestry in the form of raw water.

The Department of Water Affairs conducts a bi-annual performance rating of water treatment works within this district, presenting a Blue Drop award for water treatment works that meet certain criteria of excellence.

1.11 Overview of budget related-policies

The municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

1.11.1 Review of credit control and debt collection procedures/policies

The credit and debt collection Policy will be reviewed annually. While the adopted policy is credible, sustainable, manageable and informed by affordability and value for money there has been a need to review certain components to achieve a higher collection rate.

The 2018/19 MTREF has been prepared on the basis of achieving an average debtors' collection rate of 97 per cent on current billings.

1.11.2 Asset Management Policy

A proxy for asset consumption can be considered the level of depreciation each asset incurs on an annual basis. Preserving the investment in new infrastructure needs to be considered a significant strategy in ensuring the future sustainability of infrastructure and the municipality's revenue base. Within the framework, the need for new assets was considered a priority and hence the capital programme was determined based on new asset construction.

The Asset Management Policy is therefore considered a strategic guide in ensuring a sustainable approach to new assets as well as asset renewal, repairs and maintenance. In addition the policy prescribes the accounting and administrative policies and procedures relating to property, plant and equipment (fixed assets).

1.11.3 Supply Chain Management Policy

The Supply Chain Management Policy was adopted by Council in September 2005. An amended policy will be considered by Council on the 23rd of May 2018.

1.11.4 Cash Management and Investment Policy

The aim of the policy is to ensure that the municipality's surplus cash and investments are adequately managed, especially the funds set aside for the cash backing of certain reserves. The policy details the minimum cash and cash equivalents required at any point in time and introduce time frames to achieve certain benchmarks.

1.11.5 Tariff Policies

The municipality's tariff policies provide a broad framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service delivery.

All the above policies are available on the municipality's website, as well as other budget related policies:

1.12 Overview of budget assumptions

1.12.1 External factors

Due to the below inflation increase in the equitable share allocation the municipality has declining cash inflows, which has necessitated restrained expenditure to ensure that cash outflows remain within the affordability parameters of the municipality's finances.

1.12.2 General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2018/19 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook;
- The impact of municipal cost drivers:
- The increase in prices for bulk water; and
- The increase in the cost of remuneration. Employee related costs comprise 50.07 per cent of total operating expenditure in the 2018/19 MTREF.

1.12.3 Credit rating outlook

Table 25 Credit rating outlook

Security class	Currency	Rating	Annual rating 2017/18	Previous Rating
Short term	Rand	A1	Des 2017	A1
Long-term	Rand	Α	Des 2017	Α
Outlook	Rand	Stable	Des 2017	Stable

1.12.4 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions.

1.12.5 Collection rate for revenue services

The base assumption is that tariff and rating increases will increase at a rate slightly higher that CPI over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.

The rate of revenue collection is currently expressed as a percentage (97 per cent) of annual billings. Cash flow is assumed to be 100 per cent of billing.

1.12.6 Salary increases

The assumption is that for the three years an across the board increase of 7 per cent is allowed.

1.12.7 Impact of national, provincial and local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and in this regard various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Creating jobs;
- Enhancing education and skill development;
- Improving Health services;
- Firefighting services; and
- Fighting corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

1.12.8 Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 100 per cent is achieved on operating expenditure and 100 per cent on the capital programme for the 2018/19 MTREF of which performance has been factored into the cash flow budget.

1.13 Overview of budget funding

1.13.1 Medium-term outlook: operating revenue

The following table is a breakdown of the operating revenue over the medium-term:

Table 26 Breakdown of the operating revenue over the medium-term

Description	2014/15	2015/16	2016/17		Current Ye	2018/19 Medium Term Revenue & Expenditure Framework				
R thousands	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
R tilousailus	Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2018/19	+1 2019/20	+2 2020/21
Financial Performance										
Property rates	-	-	-	-	-	-	-	-	-	-
Service charges	107 439	113 875	114 321	123 020	115 689	115 689	115 689	99 089	104 859	111 740
Inv estment rev enue	13 526	17 176	20 727	13 885	13 885	13 885	13 885	18 030	18 029	18 030
Transfers recognised - operational	80 847	88 127	88 917	90 115	93 603	93 603	93 603	92 612	93 612	96 861
Other own revenue	126 627	156 685	138 305	127 544	142 269	142 269	142 269	142 890	150 159	159 827
Total Revenue (excluding capital transfers	328 439	375 863	362 270	354 564	365 446	365 446	365 446	352 621	366 659	386 458
and contributions)										

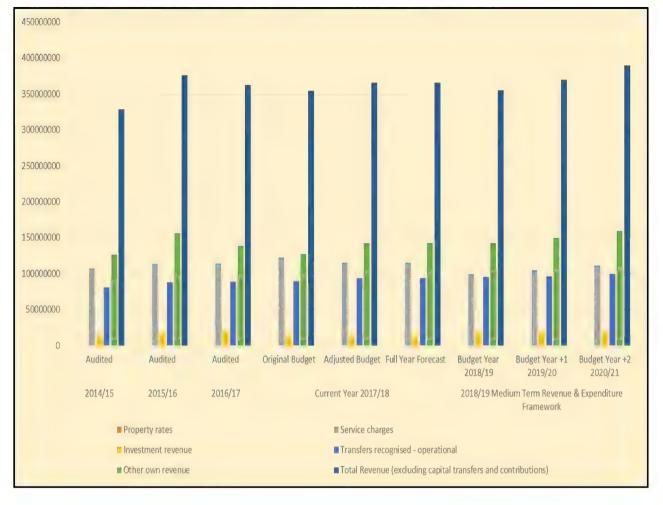


Figure 5 Breakdown of operating revenue over the 2018/19 MTREF

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The municipality derives most of its operational revenue from bulk water services; agency services (Roads), operating grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc.)

The revenue strategy is a function of key components such as:

- Growth in the municipality and economic development;
- Revenue management and enhancement;
- Achievement of a 97 per cent annual collection rate for consumer revenue;
- National Treasury guidelines;
- Achievement of full cost recovery of specific user charges;
- Determining tariff escalation rate by establishing/calculating revenue requirements.

The above principles guide the annual increase in the tariffs charged to the consumers and aligned to the economic forecasts.

The proposed tariff increases for the 2018/19 MTREF on the different revenue categories are:

Table 27 Proposed tariff increases over the medium-term

[otal				991	1,982	99,240
Vater	11.84	8.5	10	991	1,982	99,089
	%	%	%	R'000	R'000	R'000
				increase	increases	
				each 1% tariff	to 2% tariff	
Revenue category	increase	increase	increase	revenue for	revenue owing	revenue
	proposed tariff	proposed tariff	proposed tariff	additional	additional	Budgeted
	2018/19	2019/20	2020/21	2018/19	2018/19	2018/19 Tota

Services charges relating to bulk water constitutes the biggest component of the revenue basket of the municipality totaling R99.0 million for the 2018/19 financial year and increases to R111.7 million by 2020/21.

Operational grants and subsidies amount to R92.6 million, R93.6 million and R96.8 million for each of the respective financial years of the MTREF, or 26.17, 25.12 and 24.48 per cent of operating revenue.

Investment revenue contributes marginally to the revenue base with a budget allocation of R18.0 million for the respective three financial years of the 2018/19 MTREF. It should be noted that all cash are classified under cash and cash equivalents as per GRAP 24.

Table 28 Sources of capital revenue over the MTREF

Vote Description	Ref	2014/15	2015/16	2016/17		Current Ye	ar 2017/18			edium Term R nditure Frame	
IR thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
in tilbusallu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2018/19	+1 2019/20	+2 2020/21
Funded by:											
National Government		3 571	-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	1 450	1 450	1 450	1 450	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	3 571	-	-	1 450	1 450	1 450	1 450	-	-	-
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		12 584	6 440	10 852	7 515	7 885	7 885	7 885	3 355	1 303	1 250
Total Capital Funding	7	16 155	6 440	10 852	8 965	9 335	9 335	9 335	3 355	1 303	1 250

The above table is graphically represented as follows for the 2018/19 financial year.

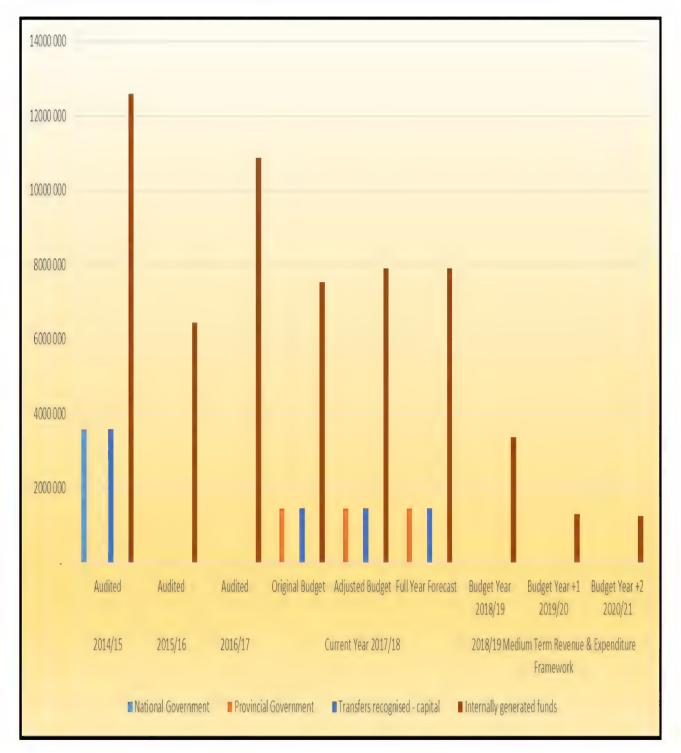


Figure 6 Sources of capital revenue for the 2018/19 financial year

Capital will be financed from internally generated funds.

The following table is a detailed analysis of the municipality's borrowing liability.

Table 29 MBRR Table SA 17 - Detail of borrowings

Borrowing - Categorised by type	Ref	2014/15	2015/16	2016/17	Cui	rrent Year 2017	7/18		ledium Term F Inditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19		Budget Yea +2 2020/21
Parent municipality										
Annuity and Bullet Loans		72 738	57 245	40 243	40 242	40 242	-	-	-	-
Long-Term Loans (non-annuity)		-	_	-	- 1	-	_	-	_	-
Local registered stock		_	_	_	_	_	_	_	_	
Instalment Credit		_	_	_	_	_	_	_	_	
Financial Leases		_	_	_	_		_	_	_	
PPP liabilities					_	_	_	_	_	
		_	_	_	_		_	_	_	
Finance Granted By Cap Equipment Supplier		-	_	-	-	-	_	_		
Marketable Bonds		-	-	-	-	-	-	-	_	
Non-Marketable Bonds		-	-	-	-	-	-	_	_	
Bankers Acceptances		-	-	-	-	-	-	-	-	
Financial derivatives		_	_	_	_	_	_	_	_	
Other Securities		_	_	_	_	_	_	_	_	
Municipality sub-total	1	72 738	57 245	40 243	40 242	40 242			_	
Entities										
Annuity and Bullet Loans		-	_	_	_	-	-	_	_	
Long-Term Loans (non-annuity)		-	-	-	-	-	-	_	-	
Local registered stock		-	-	-	-	-	-	-	-	
Instalment Credit		_	_	-	-	-	-	_	-	
Financial Leases		_	_	_	_	_	_	_	_	
PPP liabilities		_	_	_	_	_	_	_	_	
Finance Granted By Cap Equipment Supplier					_	_		_	_	
Marketable Bonds		_	_	_			_		_	
		-	_	_	-	-	_	_	_	
Non-Marketable Bonds		-	-	-	-	-	-	-	_	
Bankers Acceptances		-	-	-	-	-	-	_	-	
Financial derivatives		-	-	-	- 1	-	-	-	-	
Other Securities		_	_	-	_	_	-	_	-	
Entities sub-total	1	-	_	_	_	-	-	_	_	
Total Borrowing	1	72 738	57 245	40 243	40 242	40 242	_		-	
									1	
Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)		_	-	-	-	-	_	_	_	
Long-Term Loans (non-annuity)		-	-	-	- 1	-	_	-	-	
Local registered stock		-	-	-	-	-	-	-	-	
Instalment Credit		-	-	-	-	-	-	-	-	
Financial Leases		-	-	-	- 1	-	-		-	
PPP liabilities		-	-	-	- 1	-	-		-	
Finance Granted By Cap Equipment Supplier Marketable Bonds		-	-	-	-	_	-	-	_	
		-	-	-	-	-	-	-	-	
Non-Marketable Bonds Bankers Acceptances		-	-	-	_	-	-	-	_	
Financial derivatives		_	_	_		_	_		_	
Other Securities			_	_		_	_	_	_	
Municipality sub-total	1				-	-	-		-	
<u>Entities</u>										
Long-Term Loans (annuity/reducing balance)		_	_			_	_	_	_	
Long-Term Loans (non-annuity)				_	_	_	_	_		
Local registered stock					_	_		_	_	
Instalment Credit						_		_	_	
Financial Leases				_	_	_			1	
PPP liabilities		_		_	_	_				
Finance Granted By Cap Equipment Supplier		_		_		_	_	_		
Marketable Bonds		_	_	_	_	_	_	_	_	
Non-Marketable Bonds						_				
Bankers Acceptances			_			_			_	
Financial derivatives										
Other Securities					_					
Entities sub-total	1						-	_		

The following graph illustrates the decrease in outstanding borrowing for the 2014/15 to 2020/21 period.

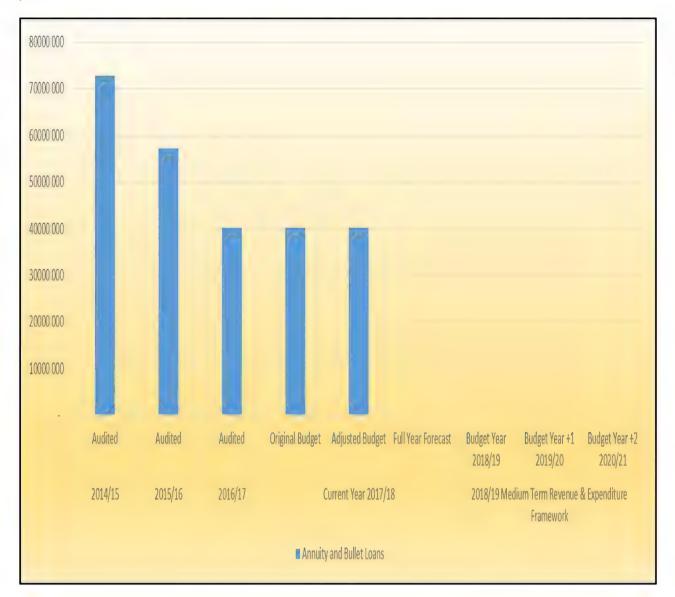


Figure 7 Growth in outstanding borrowing (long-term liabilities)

Due to the transfer of water services infrastructure assets and liabilities or borrowings to the respective local municipalities as at 30 June 2018 this budget does not provide for borrowings over the MTREF.

Table 30 MBRR Table SA 18 - Capital transfers and grants receipts

Description	Ref	2014/15	2015/16	2016/17	Cur	rent Year 2017	/18		edium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Yes +2 2020/21
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		80 010	86 138	86 658	89 875	89 875	89 875	93 010	96 005	99 69
Local Government Equitable Share		75 984	80 458	82 194	84 972	84 972	84 972	88 405	92 295	95 82
Finance Management		1 250	1 250	1 250	1 250	1 250	1 250	1 000	1 000	10
Municipal Systems Improvement		934	787	143	-	-	-	-	-	
EPWP Incentive		1 000	1 000	1 036	1 100	1 100	1 100	1 047	-	
Rural asset management system		-	2 199	1 980	2 553	2 553	2 553	2 558	2 710	28
fresh water tanks		842	444	55	-	-	-	-	-	
Other		-	-	_	-	-	_	_	-	
Provincial Government:		837	603	1 168	240	2 718	2 718	2 160	317	
Finance Management Capacity Building		837	551	271	-	498	498	360	-	
Capacity Building Health Services		-	51	129	-	264	264	-	-	
Finance Management Support		-	-	744	240	1 280	1 280	280	280	
Greenest Municipality Competition		-	-	25	-	75	75	-	-	
Finance Management Spacial Development		-	-	-	-	600	600	-	-	
Community Development Workers Support		-	-	-	-	-	-	37	37	
Fire Services Capacity Building			-	-	-	-	_	1 483	-	
District Municipality:		-	-	-	-	-	-	-	-	
[insert description]		-	-	-	-	-	-	-	-	
		-	-	-	-	-	_	_	-	
Other grant providers:		_	1 386	1 091	_	1 010	1 010	_	_	
Other Other		_	748	112		1 010	-			
Working for water		_	638	979	_	1 010	1 010	_	_	
Total Operating Transfers and Grants	5	80 847	88 127	88 917	90 115	93 603	93 603	95 170	96 322	99 7
Capital Transfers and Grants										
National Government:		3 571								
Regional Bulk Infrastructure		3 571	_	_	-	-	_		_	
Regional Bulk Illiastructure		3 37 1	-	_	_	_	_	_		
			_	_	_	_	_		_	
		_	_	_	_	_	_	_	_	
		_	_	_	_	_	_	_	_	
Other capital transfers/grants [insert desc]		-	-	-	_	_	_	_	_	
Provincial Government:		_	_	_	1 450	1 450	1 450	_	_	
Fire Services Capacity Building Grant		_	-	_	1 450	1 450	1 450	_	-	
District Municipality:		_		_	_		_	_		
[insert description]					-					
Import accombining		_	_	_	_	_	_	_	_	
Other grant providers:		_	_	_	-	_	_	_	_	
Other		_	-	_	-	-	_	_	-	
		-	-	-	-	-	-	-	-	
Total Capital Transfers and Grants	5	3 571	-	_	1 450	1 450	1 450	_	-	
TOTAL RECEIPTS OF TRANSFERS & GRANTS		84 418	88 127	88 917	91 565	95 053	95 053	95 170	96 322	99 7

1.13.2 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understanding for councilors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the actual collection rate of billed revenue., and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Table 31 MBRR Table A7 - Budget cash flow statement

				201211					2018/19 M	edium Term R	evenue &
Description	Ref	2014/15	2015/16	2016/17		Current Ye	ar 2017/18		Expe	nditure Frame	work
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
K tilotisanu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2018/19	+1 2019/20	+2 2020/21
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		-	-	-	-	-	-	-	-	-	-
Service charges		107 439	113 875	114 321	123 020	115 689	115 689	115 689	100 637	104 859	111 740
Other revenue		129 173	144 420	111 869	127 486	142 212	142 255	142 255	140 542	150 125	159 792
Gov emment - operating	1	84 418	88 624	88 917	90 115	93 603	93 559	93 559	92 612	96 322	99 727
Gov emment - capital	1	- 1	-	-	1 450	1 450	1 450	1 450	2 558	-	-
Interest		13 526	17 176	20 727	13 942	13 942	13 942	13 942	18 030	18 062	18 065
Dividends		-	-	_	-	-	-	_	_	-	-
Payments											
Suppliers and employees		(265 199)	(306 038)	(294 886)	(324 339)	(332 585)	(312 252)	(312 252)	(341 230)	(361 748)	(384 684)
Finance charges		(10 454)	(8 943)	(7 276)	(8 455)	(8 455)	(8 032)	(8 032)	(165)	(173)	(182)
Transfers and Grants	1	-	-	-	(350)	(2 616)	(2 233)	(2 233)	(2 675)	(2 421)	(2 532)
NET CASH FROM/(USED) OPERATING ACTIVIT	ES	58 904	49 113	33 671	22 870	23 240	44 379	44 379	10 309	5 027	1 926
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		695	251	176	_	-	-	_	_	_	_
Decrease (Increase) in non-current debtors		_	_	_	-	_	-	_	_	_	_
Decrease (increase) other non-current receivable	s	-	_	_	-	-	_	_	_	_	-
Decrease (increase) in non-current investments		-	-	_	-	-	-	_	-	_	-
Payments											
Capital assets		(16 155)	(6 419)	(10 836)	(8 965)	(9 335)	(9 343)	(9 343)	(3 355)	(1 303)	(1 250)
NET CASH FROM/(USED) INVESTING ACTIVITIE	S	(15 460)	(6 168)	(10 660)	(8 965)	(9 335)	(9 343)	(9 343)	(3 355)	(1 303)	(1 250)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		_	_	_	_	_	_	_	_	_	_
Borrowing long term/refinancing		_	_	_	_	_			_		_
Increase (decrease) in consumer deposits						_			_		
Payments											
Repay ment of borrowing		(13 516)	(14 998)	(15 492)	(9 299)	(9 299)	(17 004)	(17 004)	_	_	_
NET CASH FROM/(USED) FINANCING ACTIVITI	ES	(13 516)	(14 998)	(15 492)	(9 299)	(9 299)	(17 004)	(17 004)	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		29 929	27 948	7 519	4 606	4 606	18 033	18 033	6 954	3 724	676
Cash/cash equivalents at the year begin:	2	169 038	198 967	226 915	226 915	226 915	234 434	234 434	252 467	259 421	263 144
Cash/cash equivalents at the year begin:	2	198 967	226 915	234 434	220 915	231 521	252 467	252 467	252 467	263 144	263 144

The above table shows that cash and cash equivalents of the municipality equals a positive cash balance of R259.4 million in 2014/15 to R263.8 million in 2020/21.

1.13.3 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 64 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget vear?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected).

Table 32 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

DC1 West Coast - Table A8 Cash backet	rese	rves/accumu	lated surplus	reconciliati	on						
Description	Ref	Ref 2014/15 2015/16 2016/17 Current Year 2017/18				of 2014/15 2015/16 2016/17 Current Year 2017/18 2018/19 Medium Term Ri					
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
n tilousaitu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2018/19	+1 2019/20	+2 2020/21
Cash and investments available											
Cash/cash equivalents at the year end	1	198 967	226 915	234 434	231 521	231 521	252 467	252 467	259 421	263 144	263 821
Other current investments > 90 days		-	-	-	-	-	-	-	4 827	(2 051)	(1 998)
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		198 967	226 915	234 434	231 521	231 521	252 467	252 467	264 248	261 094	261 823
Application of cash and investments											
Unspent conditional transfers		366	1 484	1 713	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-		-	-	_
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	(3 336)	(12 824)	(30 956)	48 117	48 117	(20 213)	(20 213)	(10 398)	(19 988)	(20 046)
Other provisions		72 279	78 327	78 483	75 101	75 101	76 518	76 518	76 518	76 518	76 518
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
Total Application of cash and investments:		69 309	66 987	49 239	123 218	123 218	56 305	56 305	66 120	56 530	56 472
Surplus(shortfall)		129 659	159 928	185 195	108 303	108 303	196 162	196 162	198 128	204 564	205 351

From the above table it can be seen that the cash available total R198.1 million in the 2018/19 financial year and increases to R205.3 million by 2020/21. The following is a breakdown of the application of this funding:

Unspent conditional transfers (grants) are automatically assumed to be an obligation as
the municipality has received government transfers in advance of meeting the
conditions. Ordinarily, unless there are special circumstances, the municipality is
obligated to return unspent conditional grant funds to the national revenue fund at the
end of the financial year. In the past these have been allowed to 'roll-over' and be spent
in the ordinary course of business, but this practice has been discontinued.

- There is no unspent borrowing from the previous financial years. In terms of the municipality's Borrowing and Investments Policy, borrowings are only drawn down once the expenditure has been incurred against the particular project. Unspent borrowing is ring-fenced and reconciled on a monthly basis to ensure no unnecessary liabilities are incurred.
- Against other provisions an amount R76.5 million has been provided for the MTREF.
 This liability is informed by, amongst others, the supplementary post-retirement medical liability. The actuarial valuations are done at each reporting date

It can be concluded that the municipality has a surplus against the cash backed and accumulated surpluses reconciliation. The 2018/19 MTREF has been informed by ensuring the financial plan meets the minimum requirements of the MFMA.

The following graph supplies an analysis of the activities relating cash and cash equivalent over a seven year perspective.

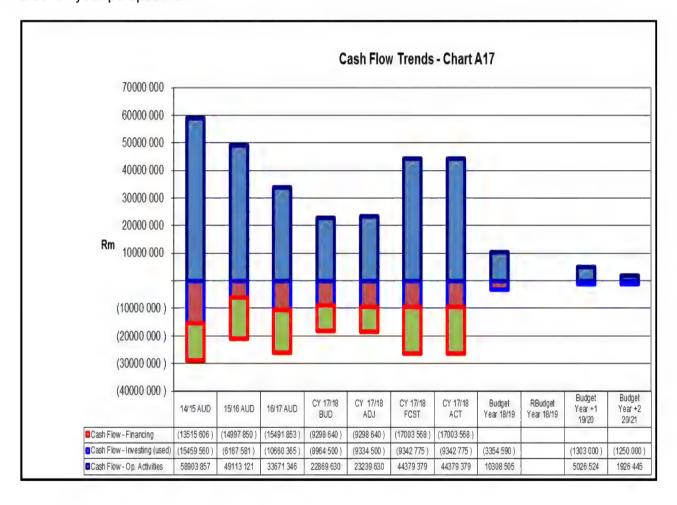


Figure 8 Cash and cash equivalents activities

1.13.4 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the

municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 33 MBRR SA10 – Funding compliance measurement

Description	MFMA	Ref	2014/15	2015/16	2016/17		Current Ye	ar 2017/18			edium Term R nditure Frame	
DESCRIPTION	section	Kei	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Funding measures			Outcome	Outcome	Outcome	Duuget	Duuyet	ruiecasi	outcome	2010/15	T1 2015/20	TZ ZUZU/Z!
Cash/cash equivalents at the year end - R'000	18(1)b	1	198 967	226 915	234 434	231 521	231 521	252 467	252 467	259 421	263 144	263 82
Cash + investments at the yr end less applications - R'000	18(1)b	2	129 659	159 928	185 195	108 303	108 303	196 162	196 162	198 128	204 564	205 351
Cash year end/monthly employee/supplier payments	18(1)b	3	9.0	9.0	9.8	8.6	8.2	9.7	9.7	9.1	8.7	8.2
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	38 366	21 305	40 883	2 025	2 492	(219 472)	(219 472)	1 334	(3 277)	(6 377
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(0.0%)	(5.6%)	1.6%	(12.0%)	(6.0%)	(6.0%)	(20.3%)	(0.2%)	0.6%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	101.1%	95.5%	89.5%	100.0%	100.0%	100.0%	100.0%	99.7%	100.0%	100.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	1.3%	1.3%	1.3%	1.3%	0.8%	0.8%	0.7%
Capital payments % of capital expenditure	18(1)c;19	8	100.0%	99.7%	99.9%	100.0%	100.0%	100.1%	100.1%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10				100				100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(18.2%)	144.5%	(85.5%)	0.0%	94.7%	0.0%	70.1%	64.4%	21.8%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	19.8%	3.3%	(39.1%)	0.0%	64.1%	0.0%	64.1%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	15.9%	26.6%	18.3%	3.3%	3.3%	12.7%	12.7%	13.4%	14.9%	17.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	37.3%	35.8%	34.0%	0.0%	0.0%	0.0%	0.0%

1.13.4.1 Cash/cash equivalent position

The municipality's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

The forecasted cash and cash equivalents for the 2018/19 MTREF shows R259.4 million, R263.1 million and R263.8 million for each respective financial year.

1.13.4.2 Cash less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table 16, on page 30. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

1.13.4.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the municipality to meet monthly payments as and when they fall due. Notably, the ratio is steady.

1.13.4.4 Surplus/deficit

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. For the 2018/19 MTREF the indicative outcome is a surplus of R1.3 million.

It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

1.13.4.5 Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyze the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 100 per cent for each of the respective financial years. Given that the assumed collection rate was based on a 97 per cent performance target, the cash flow statement has been conservatively determined. Should performance with the mid-year review and adjustments, be positive in relation to actual collections of billed revenue, the adjustments budget will be amended accordingly.

1.13.4.6 Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment has to be increased to offset under-collection of billed revenues. Considering the municipality is a bulk water supplier to local municipalities this ratio is 0.8%.

1.13.4.7 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. The municipality aims to keep this as low as possible through strict compliance with the legislative requirement that debtors be paid within 30 days.

1.13.4.8 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been be excluded. It can be seen that borrowing equates to 0 per cent of own funded capital.

1.13.4.9 Transfers/grants revenue as a percentage of Government transfers/grants available. The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DORA) have been budgeted for. The municipality has budgeted for all transfers.

1.13.4.10 Consumer debtors change (Current and Non-current)

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are 2 measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position.

1.13.4.11 Repairs and maintenance expenditure level to PPE

This measure for 2018/19 is 13.4% and increases to 17.0% in 2020/21. Details of the municipality's strategy pertaining to asset management and repairs and maintenance are contained in Table 49 MBRR SA34c on page 79.

1.14 Expenditure on grants and reconciliations of unspent funds

Table 34 MBRR SA19 - Expenditure on transfers and grant programs

Description	Ref	2014/15	2015/16	2016/17	Cur	rent Year 2017	/18		edium Term R nditure Frame	
D shares and		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yea
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants					į					
National Government:		80 010	86 138	86 658	89 875	89 875	89 875	93 010	96 005	99 69
Local Government Equitable Share		75 984	80 458	82 194	84 972	84 972	84 972	88 405	92 295	95 82
Finance Management		1 250	1 250	1 250	1 250	1 250	1 250	1 000	1 000	1 00
Municipal Systems Improvement		934	787	143	_	-	_	-	_	
EPWP Incentive		1 000	1 000	1 036	1 100	1 100	1 100	1 047	_	-
Rural asset management system		-	2 199	1 980	2 553	2 553	2 553	2 558	2 710	2 8
fresh water tanks		842	444	55	-	-	-	-	-	
Other			_	-	-		_	_	~	
Provincial Government:		837	603	1 168	240	2 718	2 718	2 160	317	
Finance Management Capacity Building		837	551	271	_	498	498	360	-	
Capacity Building Health Services		-	51	129	_	264	264	_	_	
Finance Management Support		-	-	744	240	1 280	1 280	280	280	
Greenest Municipality Competition		-	-	25	-	75	75	_	_	
Community Development Workers Support		-	-	-	-	-	_	37	37	
Finance Management Spacial Development		-	-	-	-	600	600	-	-	
Fire Services Capacity Building		-	-	-	-	-	-	1 483	-	
District Municipality:		_	_	_	_	_	_	_	_	
[insert description]		-	-	-	-	-	_	-	-	
		-	-	-	-	_	-	-	-	
Other grant providers:		_	1 386	1 091	_	1 010	1 010	_	_	
Other		_	748	112	_			_	_)
Working for water		_	638	979	_	1 010	1 010	_	_	
Total operating expenditure of Transfers and C	rants	80 847	88 127	88 917	90 115	93 603	93 603	95 170	96 322	99 7
Capital expenditure of Transfers and Grants										
Notice of Community		0.574								
National Government:		3 571	_	-	_	-				
Regional Bulk Infrastructure		3 571	-	-	-	-	-	-	-	
		-	-	_	_	-		_	_	
		-	-	_	_	-	_		-	
		_	-	_	_	-	_		_	
Other capital transfers/grants [insert desc]		_	_ [_		_	_	_	_	
		_	_	_	1 450	1 450	1 450	_		
Provincial Government: Fire Services Capacity Building Grant					1 450	1 450	1 450			
District Municipality:		-	-	-	-	-		-	-	
[insert description]		_	-	_	_	_	_	_	_	
Oth							***************************************			
Other grant providers: Other			-		-	-	<u>-</u>		-	
Olifei		_	_	_	_	_	_	_	_	
Fotol control companditions of Transfers and Con	t c	3 571	_		1 450	1 450	1 450	_	_	
Total capital expenditure of Transfers and Grai	IIO I	0 01 1		- 1	1 400	1 450	1 700			

Table 35 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds

Description	Ref	2014/15	2015/16	2016/17	Cui	rent Year 2017	/18		ledium Term R enditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yea
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current y ear receipts		80 010	86 138	86 658	89 875	89 875	89 875	93 010	96 005	99 690
Conditions met - transferred to revenue		80 010	86 138	86 658	89 875	89 875	89 875	93 010	96 005	99 690
Conditions still to be met - transferred to liabilities		-	-	_	-	-	_	_	-	-
Provincial Government:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		837	603	1 168	240	2 718	2 718	2 160	317	37
Conditions met - transferred to revenue		837	603	1 168	240	2 718	2 718	2 160	317	3
Conditions still to be met - transferred to liabilities		-	-	-	_	_	-	-	_	-
District Municipality:										
Balance unspent at beginning of the year		_	_	-	_	_	_	_	_	_
Current year receipts		_	_	_	_	_	_	_	_	_
Conditions met - transferred to revenue		_	_	_		_	_		_	_
Conditions still to be met - transferred to liabilities		_	_			_	_		_	_
Other grant providers:										
Balance unspent at beginning of the year		_	_	_	_	_			_	_
Current year receipts		_	1 386	1 091		1 010	1 010			
Conditions met - transferred to revenue		_	1 386	1 091		1 010	1 010	_		
Conditions still to be met - transferred to liabilities			1 300	1 031		1 010	1 010			
Total operating transfers and grants revenue		80 847	88 127	88 917	90 115	93 603	93 603	95 170	96 322	99 727
Total operating transfers and grants revenue	2	00 047	00 127	00 317	30 113	53 003	33 003	33 170	30 322	33 121
	-									
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		3 571	-	-	-	-	_	_	_	-
Conditions met - transferred to revenue		3 571	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	_	-	-	-
Provincial Government:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	- 1	-	1 450	1 450	1 450	_	-	-
Conditions met - transferred to revenue		-	- 1	-	1 450	1 450	1 450	-	-	_
Conditions still to be met - transferred to liabilities		-	-	-	-	-	_	-	-	-
District Municipality:										
Balance unspent at beginning of the year		-	-	-	_	-	_	_	_	-
Current year receipts		_	_	_	_	_	_	_	_	_
Conditions met - transferred to revenue		-	_	-	-	-	_	_	-	-
Conditions still to be met - transferred to liabilities		-	-	_	_	_	_	_	-	-
Other grant providers:										
Balance unspent at beginning of the year		_	_	_	_	_	_	_	_	_
Current year receipts		_	_	_	_	_	_	_	_	_
Conditions met - transferred to revenue		-	_	_	_	_		_	_	-
Conditions still to be met - transferred to liabilities		_	_					_		_
Total capital transfers and grants revenue	-	3 571		·····	1 450	1 450	1 450			
	2	3 3/1				1 430	1 430			
Total capital transfers and grants - CTBM	2		-	-	-			-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		84 418	88 127	88 917	91 565	95 053	95 053	95 170	96 322	99 72
TOTAL TRANSFERS AND GRANTS - CTBM		-	- i	-	_	-	_	_	_	_

1.15 Councillor and employee benefits

Table 36 MBRR SA22 - Summary of councillor and staff benefits

DC1 West Coast - Supporting Table SA	22 Su	mmary coun	cillor and sta	off benefits						
Summary of Employee and Councillor remuneration	Ref	2014/15	2015/16	2016/17	Cur	rent Year 2017	7/18		ledium Term F enditure Frame	
D. th		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
	1	A	В	С	D	Е	F	G	Н	1
Councillors (Political Office Bearers plus Other	r)									
Basic Salaries and Wages		4 783	4 431	4 409	4 671	4 671	4 437	4 811	5 124	5 444
Pension and UIF Contributions		241	274	224	228	228	217	254	270	287
Medical Aid Contributions		114	113	107	107	107	102	133	141	150
Motor Vehicle Allowance		482	488	611	726	726	690	733	780	829
Cellphone Allow ance		218	243	283	271	271	257	475	506	538
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		45	604	_	-	_	-	-	-	-
Sub Total - Councillors		5 883	6 153	5 633	6 003	6 003	5 703	6 405	6 822	7 248
% increase	4		4.6%	(8.4%)	6.6%	-	(5.0%)	12.3%	6.5%	6.3%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		4 332	4 650	4 775	5 336	5 336	5 069	4 582	4 880	5 185
Pension and UIF Contributions		340	417	349	415	415	395	179	190	202
Medical Aid Contributions		117	127	137	145	145	138	88	94	100
Ov ertime		_	_	_		_	_	_	_	_
Performance Bonus		246	263	160	320	320	304	446	472	501
Motor Vehicle Allowance	3	462	462	612	497	497	472	414	441	468
Cellphone Allowance	3	81	64	81	81	81	77	86	92	98
Housing Allowances	3	-	-	-	01	_		_	_	_
Other benefits and allowances	3	73	2	253	0	0	0	0	0	0
Payments in lieu of leave	J	-	_	_	· ·	_	_	_		
Long service awards				_		_				
Post-retirement benefit obligations	6	_	_	_	1 860	1 860	1 767	1 280	885	885
	0	5 650	5 985	6 368	8 654	8 654	8 222	7 076	7 055	7 439
Sub Total - Senior Managers of Municipality % increase	4	2 020	5.9%	6.4%	35.9%	0 034	(5.0%)	(13.9%)	(0.3%)	
	7		3.370	V.470	33.370		(5.070)	(10.570)	(0.570)	3.470
Other Municipal Staff				0.1.000	0= 101			100 100		
Basic Salaries and Wages		74 535	79 234	84 289	95 134	96 244	91 888	100 182	107 463	115 677
Pension and UIF Contributions		13 209	13 860	15 267	17 320	17 163	16 305	18 624	20 020	21 486
Medical Aid Contributions		4 163	5 407	6 557	8 021	7 889	7 495	7 997	8 517	8 980
Overtime		6 011	7 222	8 774	10 264	9 670	9 491	12 169	13 753	14 565
Performance Bonus		2 182	2 323	6 908	7 775	7 613	7 232	8 263	8 979	9 637
Motor Vehicle Allowance	3	6 659	6 692	6 617	7 323	3 833	6 921	4 318	4 667	5 033
Cellphone Allow ance	3	849	838	785	608	659	626	689	689	689
Housing Allowances	3	480	1 252	1 245	1 442	1 442	1 369	1 495	1 592	1 699
Other benefits and allowances	3	6 253	11 547	9 989	3 851	7 373	3 340	7 943	8 185	8 607
Payments in lieu of leave		-	-	835	1 565	1 565	1 487	1 565	1 465	1 341
Long service awards		1 241	1 349	1 364	1 416	1 416	1 345	2 122	1 909	1 900
Post-retirement benefit obligations	6	11 403	10 324	6 986	4 699	4 699	4 464	4 308	3 890	3 918
Sub Total - Other Municipal Staff		126 985	140 048	149 615	159 417	159 565	151 963	169 674	181 127	193 530
% increase	4		10.3%	6.8%	6.6%	0.1%	(4.8%)	11.7%	6.8%	6.8%
Total Parent Municipality		138 518	152 186	161 616	174 074	174 222	165 888	183 155	195 004	208 217

Table 37 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillor's/ senior managers)

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No.	Salary	Contributions 1.	Allowances	Performance Bonuses	In-kind benefits	Total Package 2.									
									Councillors	3							
									Speaker	4		505 293	137 918	111 710			754 921
Chief Whip			257 976	85 124	63 532			406 632									
Executive Mayor			824 460	46 965	60 350			931 775									
Deputy Executive Mayor			538 974	_	215 945			754 919									
Executive Committee			1 225 311	_	242 105			1 467 416									
Total for all other councillors			1 459 365	116 310	514 143			2 089 818									
Total Councillors	8	-	4 811 379	386 317	1 207 785			6 405 481									
	1																
Senior Managers of the Municipality	5																
Municipal Manager (MM)			1 218 070	39 846	149 999	117 326		1 525 241									
Chief Finance Officer			1 261 227	1 910	50 357	109 459		1 422 953									
Director : Corporate and Community Services			991 884	171 611	149 997	109 458		1 422 950									
Director: Technical Services			1 110 862	54 296	149 999	109 459		1 424 616									
			_	_	_	_		_									
			_	_	_	_		_									
List of each offical with packages >= senior manager																	
			-	-	-	-		-									
			-	-	-	_		_									
			-	-	_	-		-									
			-	-	_	-		_									
			-	-	-	-		-									
			_	_	_	-		_									
			_	_	_	_		_									
			_	_	_	_		_									
			_	_	_	_		_									
			_	_	_	_		_									
				_	_			_									
			_	_				_									
			_	_	_	_		_									
Total Senior Managers of the Municipality	8,10	-	4 582 043	267 663	500 352	445 702	***************************************	5 795 760									
A Heading for Each Entity	6,7																
List each member of board by designation	0,7																
			-	-	_	-		_									
			-	-	-	-		-									
			_	į	_	-		-									
				-				l –									
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			-	- - - - - - -	-	- - - - - -		- - - - - -									
			- - - - - -		- - - - -	- - - -		- - - - - -									
Total for municipal entities	8,10	_	-	-	-	- - - - - -		- - - - - -									
Total for municipal entities TOTAL COST OF COUNCILLOR, DIRECTOR and	8,10			-		- - - - - - -		- - - - - - - -									

Table 38 MBRR SA24 – Summary of personnel numbers

Summary of Personnel Numbers	Ref		2016/17		Cui	rent Year 201	7/18	Bu	dget Year 2018	3/19
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employee
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		24	10	14	24	10	14	25	10	•
Board Members of municipal entities	4	-	-	-	-	-	-	-	-	
Municipal employees	5	-	-	-	-	-	-	-	-	
Municipal Manager and Senior Managers	3	4	4	-	4	4	-	4	4	
Other Managers	7	18	18	-	18	18	-	17	17	
Professionals		185	183	176	185	183	176	262	179	
Finance		22	22	5	22	22	5	26	24	
Spatial/town planning		1	1	-	1	1	-	1	1	
Information Technology		2	2	-	2	2	-	2	2	
Roads		-	_	-	-	-	-	-	-	
Electricity		-	_	-	-	-	-	_	-	
Water		_	_	_	_	_	_	_	_	
Sanitation		-	_	_	_	_	_	_	_	
Refuse		-	_	-	_	-	_	_	_	
Other		160	158	171	160	158	171	233	152	
Technicians		331	308	23	331	308	23	337	286	7
Finance		_	-	-	-	-	-	-	-	
Spatial/town planning		-	_	_	_	-	_	_	_	
Information Technology		_	_	_	_	-	_	-	-	
Roads		225	204	21	225	204	21	243	198	
Electricity		_	_	_	_	_	_	94	88	
Water		106	104	2	106	104	2	_	_	
Sanitation		_	_	_	_	_	_	_	_	
Refuse		_	_	_	_	_	_	_	_	
Other		_	_	_	_	_	_	_	_	
Clerks (Clerical and administrative)		_	_	_	_	_	_	_	_	
Service and sales workers		_	_	_	_	_	_	_	_	
Skilled agricultural and fishery workers		_	_	_	_	_	_	_	_	
Craft and related trades		_	_	_	_	_	_	_	_	
Plant and Machine Operators		28	27	1	28	27	1	27	27	
Elementary Occupations		_	_	_	-	_	_	_	_	
TOTAL PERSONNEL NUMBERS	9	590	550	214	590	550	214	672	523	1
% increase					-	-	-	13.9%	(4.9%)	(30.4
Total municipal employees headcount	6, 10	-	-	-	-	-	_	-	_	
Finance personnel headcount	8, 10	{	27	5	28	27	5	30	28	
Human Resources personnel headcount	8, 10		5	1	6	5	1	5	5	

Monthly targets for revenue, expenditure and cash flow

Table 39 MBRR SA25 - Budgeted monthly revenue and expenditure

DC1 West Coast - Supporting Table SA25	5 Bu	dgeted mor	nthly reven	ue and exp	enditure											
Description	Ref						Budget Ye	ear 2018/19						Medium Tern	Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue By Source																
Property rates		_	-	_		_	-	_	_	_	_	_			_	_
Service charges - electricity revenue		60	70	61	53	49	41	50	42	39	52	52	52	620	858	858
Service charges - water revenue		9 112	9 358	8 352	8 444	7 894	8 556	8 482	8 423	7 405	7 472	7 415	7 415	98 327	103 860	110 740
Service charges - sanitation revenue		7	6	7	7	7	7	7	7	7	7	7	7	83	82	82
Service charges - refuse revenue		5	5	5	5	5	5	5	5	5	5	5	5	60	60	60
Service charges - other		-	- 1	-	-	-	-	-	-	-	-	-	-	_	-	_
Rental of facilities and equipment		213	214	247	224	214	129	295	220	240	226	226	226	2 674	2 764	2 864
Interest earned - external investments		310	60	462	286	230	1 484	2 101	187	188	3 592	208	8 923	18 030	18 029	18 030
Interest earned - outstanding debtors		1	2	5	2	2	2	2	2	5	3	3	3	33	33	35
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		0	- 1	-	1	0	0	0	0	0	0	-	-	1	1	1
Licences and permits		10	16	15	34	40	12	14	40	96	11	11	11	310	311	312
Agency services		9 242	7 932	10 755	13 570	15 285	11 882	11 021	15 860	15 860	(398)	_	13 650	124 660	131 110	139 705
Transfers and subsidies		37 175	1 422	179	187	392	29 668	179	211	22 245	176	336	443	92 612	93 612	96 861
Other revenue		1 387	1 171	1 119	1 187	1 119	1 115	1 571	1 181	1 241	1 267	1 227	1 625	15 211	15 939	16 910
Gains on disposal of PPE		-	_	_	_	_	-	_	_	_	_	_	_	_	_	_
Total Revenue (excluding capital transfers and	cont	57 522	20 255	21 208	23 999	25 237	52 901	23 728	26 179	47 330	12 413	9 489	32 360	352 621	366 659	386 458
Expenditure By Type																
Employ ee related costs		13 324	13 324	13 324	13 324	22 032	13 324	13 324	13 324	14 767	13 324	13 324	20 035	176 750	188 182	200 969
Remuneration of councillors		534	534	534	534	534	534	534	534	534	534	534	534	6 405	6 822	7 248
Debt impairment		_	_	_	_	_	_	_	_	_	_	_	800	800	800	800
Depreciation & asset impairment		619	619	619	619	619	619	619	619	619	619	619	619	7 427	7 503	7 503
Finance charges		14	14	14	14	14	14	14	14	14	14	14	14	165	173	182
Bulk purchases		2 674	777	_	_	1 556	_	844	1 490	_	571	664	3 687	12 262	13 489	14 837
Other materials		4 777	4 777	4 777	4 777	4 777	4 777	4 777	4 777	4 777	4 777	4 777	4 778	57 326	58 312	61 541
Contracted services		1 678	1 678	1 678	1 678	1 678	1 678	1 678	1 678	1 678	1 678	1 678	1 679	20 141	20 923	21 436
Transfers and subsidies		223	223	223	223	223	223	223	223	223	223	223	223	2 675	2 421	2 532
Other ex penditure		8 390	6 277	5 570	5 175	5 342	5 940	6 564	4 123	6 261	3 724	6 266	6 262	69 893	74 020	78 652
Loss on disposal of PPE		- 0	0.217	-		00.2	0.010	-	- 120		0.21	-	-	_		
Total Expenditure	ŀ	32 232	28 223	26 739	26 344	36 775	27 109	28 576	26 782	28 872	25 463	28 099	38 630	353 845	372 646	395 701
Surplus/(Deficit)		25 290	(7 968)	(5 531)	(2 345)	(11 538)	25 792	(4 849)	(603)	18 458	(13 051)	(18 610)	(6 270)	(1 224)	(5 987)	(9 243)
Transfers and subsidies - capital (monetary			(1.000)	(5 55.)	(= 515)	(11 555)		(1.0.0)	(555)		(10 00 1)	(10 010)	(,	(,	(0 00.)	(0 = 10)
			175	135	464	173	214		321	135			941	2 558	2 710	2 866
allocations) (National / Provincial and District)		- 1	1/5	135	404	1/3	214	-	321	135	-	-	941	2 558	2710	2 800
Transfers and subsidies - capital (monetary																
allocations) (National / Provincial Departmental																
Agencies, Households, Non-profit Institutions,																
Private Enterprises, Public Corporatons, Higher																
Educational Institutions)		_	_	-	_	_	_	_	_	_	_	_	-	_	-	_
Transfers and subsidies - capital (in-kind - all)		_	_	_	_	_	_	_	_	_	_	_	_	_	-	_
Surplus/(Deficit) after capital transfers &		05.00-	(= ====	(8.000)	44.00	(44.0		(4.0	/0-11	40.800	(40.0-1)	440.045	/= 0		(0.0	(0.0
contributions		25 290	(7 793)	(5 396)	(1 881)	(11 365)	26 006	(4 849)	(281)	18 593	(13 051)	(18 610)	(5 330)	1 334	(3 277)	(6 377)
Taxation		_	_	_	_	_	_	-	_	-	_	_	_	_	_	_
Attributable to minorities		_	_	_	_	_	_	_	_	_	_	_	-	_	_	_
Share of surplus/ (deficit) of associate		_			_	_		_					_	_	_	_
	1	25 290	(7 793)	(5 396)	(1 881)	(11 365)	26 006	(4 849)	(281)	18 593	(13 051)	(18 610)	(5 330)	1 334	(3 277)	(6 377)
an brand and it		10 100	(1,130)	(0.030)	(1.001)	(11.505)	20 000	(- 543)	(=01)	10 030	(10 001)	(10 010)	(0.000)	. 554	(0 211)	(0.011)

Table 40 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref						Budget Ye	ar 2018/19						Medium Tern	Revenue and Framework	i Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue by Vote																
Vote 1 - EXECUTIVE AND COUNCIL		30	30	30	30	46	33	33	33	33	33	33	33	397	37	37
Vote 2 - FINANCE		31 898	1 305	1 687	1 570	1 583	26 717	3 351	1 483	19 552	4 913	1 679	10 871	106 609	109 492	112 224
Vote 3 - ADMINISTRATION		6 975	1 356	115	134	180	5 533	510	132	4 228	134	108	137	19 544	18 781	20 301
Vote 4 - TECHNICAL		9 376	9 805	8 755	9 150	8 295	8 949	8 812	8 989	7 786	7 726	7 669	8 610	103 922	109 903	117 010
Vote 5 - AGENCIES		9 243	7 934	10 756	13 578	15 306	11 883	11 022	15 864	15 866	(394)	-	13 650	124 707	131 157	139 752
Vote 6 - [NAME OF VOTE 6]		_	_	-	_	_	_	_	-	-	_	_	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		_	_	-	_	_	_	_	-	-	-	-	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		-	_	-	-	-	_	-	-	-	-	-	-	_	_	_
Vote 9 - [NAME OF VOTE 9]		_	_	-	_	-	_	-	-	_	-	-	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		-	_	-	_	-	_	_	-	-	-	-	_	_	_	_
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	_	_	-	_	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	_	-	_	-	_	_	-	-	-	_	-	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	-	-	_	-	_	_	-	-	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_	_	-	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_	_	_	_	_ '	_	_	_	_	_	_	_	_	_
Total Revenue by Vote		57 522	20 429	21 343	24 463	25 410	53 115	23 728	26 501	47 465	12 413	9 489	33 301	355 179	369 369	389 324
Expenditure by Vote to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		2 424	2 246	2 236	2 236	3 059	2 236	2 236	2 236	2 236	2 236	2 352	2 237	27 972	29 451	30 976
Vote 2 - FINANCE		2 432	1 947	1 937	1 937	2 877	3 627	1 937	1 937	1 937	1 937	2 032	7 292	31 830	32 403	
Vote 3 - ADMINISTRATION		6 417	5 679	5 679	5 679	8 195	5 679	5 679	5 679	5 679	5 679	5 935	5 680	71 656	75 469	
Vote 4 - TECHNICAL		10 338	8 422	6 958	6 563	10 150	5 638	8 795	7 001	7 648	5 683	7 334	13 151	97 680	104 166	111 052
Vote 5 - AGENCIES		10 621	9 929	9 929	9 929	12 493	9 929	9 929	9 929	11 372	9 929	10 448	10 270	124 707	131 157	139 752
Vote 6 - [NAME OF VOTE 6]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 9 - [NAME OF VOTE 9]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_		_		_		_	_	_		_	_	_	_
Total Expenditure by Vote		32 232	28 223	26 739	26 344	36 775	27 109	28 576	26 782	28 872	25 463	28 099	38 630	353 845	372 646	395 701
Surplus/(Deficit) before assoc.		25 290	(7 793)	(5 396)	(1 881)	(11 365)	26 006	(4 849)	(281)	18 593	(13 051)	(18 610)	(5 330)		(3 277)	
			ì	` '		, ,			, ,		, ,	. /	, ,		(0 211)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Tax ation		_	-	-	-	-	-	_	-	-	-	-	-	_		_
Attributable to minorities		_	-	-	-	-	_	_	-	-	-	-	_	_	_	_
Share of surplus/ (deficit) of associate		_	_	_	_	_	_	_	-	_	_		-	_	_	<u> </u>
Surplus/(Deficit)	1	25 290	(7 793)	(5 396)	(1 881)	(11 365)	26 006	(4 849)	(281)	18 593	(13 051)	(18 610)	(5 330)	1 334	(3 277)	(6 377

Table 41 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

DC1 West Coast - Supporting Table SA	27 Bu	dgeted moi	nthly revenu	e and exp	enditure (fi	unctional c	lassification	1)								
Description	Ref						Budget Ye	ar 2018/19						Medium Teri	m Revenue an Framework	d Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	+1 2019/20	Budget Year +2 2020/21
Revenue - Functional																
Governance and administration		31 876	1 297	1 712	1 518	1 615	26 694	3 382	1 431	19 441	4 824	1 591	10 385	105 766	108 328	110 855
Executive and council		04.070	4 007	- 740	4 540	4.045			- 404	-	-	4 504	-	405 700	400 000	440.055
Finance and administration		31 876	1 297	1 712	1 518	1 615	26 694	3 382	1 431	19 441	4 824	1 591	10 385	105 766	108 328	110 855
Internal audit		7.000	4.007	-	_	-		-	-	-	-	-		-	-	-
Community and public safety		7 293	1 667	386	460	407	5 766	841	460	4 615	509	482	909	23 793	23 286	25 077
Community and social services		-	-	-	_	-	-	-	-	-	-	-	-	- 4.070	4.500	4.707
Sport and recreation		319	312	283	326	228	234	331	328	387	375	374	773	4 270	4 526	4 797
Public safety		3 386	1 484	2	25	2	2 702	395	2	2 035	36	10	10	10 087	9 488	10 248
Housing		0.500	(400)	-		177		-	-		-	-	l .	0.400	0.070	40.000
Health		3 588	(129)	102	109		2 830	115	130	2 192	98	98	127	9 436	9 273	10 033
Economic and environmental services		9 243	8 108	10 891	14 043	15 495	12 100	11 025	16 188	16 004	(391)	3	14 594	127 302	133 904	142 655
Planning and development		-	- 1	-	-	16	3	3	3	3	3	3	3	37	37	37
Road transport		9 243	8 108	10 891	14 043	15 479	12 097	11 022	16 185	16 001	(394)	-	14 590	127 265	133 867	142 618
Environmental protection		2 440	0.057	0.054	0.440	7 893	0.555	0.404	0.400	7.400	7 474	7.444	7 444	00.040	400.050	110 736
Trading services		9 110	9 357	8 354	8 442		8 555	8 481	8 422	7 406	7 471	7 414	7 414	98 318	103 852	110 /36
Energy sources		0.440	0.057	0.054	0.440	7 000	0.555	0.404	0.400	7 400	7 474	7.444	7 444		400.050	440.700
Water management		9 110	9 357	8 354	8 442	7 893	8 555	8 481	8 422	7 406	7 471	7 414	7 414	98 318	103 852	110 736
Waste water management		-	-	-	-	_	-	-	-	-	-	-	_	_	_	_
Waste management Other		_	-	_	_	_	-	_	-	_	-	-	_	_	_	_
	-		_				_	_	_	_	_	_				
Total Revenue - Functional		57 522	20 429	21 343	24 463	25 410	53 115	23 728	26 501	47 465	12 413	9 489	33 301	355 179	369 369	389 324
Expenditure - Functional																
Governance and administration		4 515	3 860	3 840	3 840	5 445	5 530	3 840	3 840	3 840	3 840	4 029	9 196	55 616	57 296	60 226
Executive and council		967	857	857	857	1 011	857	857	857	857	857	924	857	10 616	11 208	11 847
Finance and administration		3 401	2 865	2 845	2 845	4 204	4 535	2 845	2 845	2 845	2 845	2 961	8 201	43 239	44 196	46 350
Internal audit		147	138	138	138	230	138	138	138	138	138	145	138	1 761	1 892	2 029
Community and public safety		6 309	5 565	5 565	5 565	7 968	5 565	5 565	5 565	5 565	5 565	5 823	5 566	70 188	73 909	78 258
Community and social services		197	191	191	191	241	191	191	191	191	191	198	191	2 352	2 445	2 546
Sport and recreation		563	467	467	467	613	467	467	467	467	467	492	467	5 872	6 241	6 624
Public safety		3 450	2 927	2 927	2 927	4 143	2 927	2 927	2 927	2 927	2 927	3 070	2 927	37 001	39 799	42 156
Housing		I											_	_	_	_
Health		2 099	1 981	1 981	1 981	2 972	1 981	1 981	1 981	1 981	1 981	2 064	1 981	24 962	25 424	26 931
Economic and environmental services		11 646	10 890	10 890	10 890	13 880	10 890	10 890	10 890	12 333	10 890	11 434	11 232	136 751	143 976	153 305
Planning and development		812	747	747	747	1 174	747	747	747	747	747	773	748	9 487	10 109	10 688
Road transport		10 834	10 142	10 142	10 142	12 706	10 142	10 142	10 142	11 585	10 142	10 661	10 484	127 265	133 867	142 618
Environmental protection		-	_	_	_	_	_	_	_	_	-	_	_	_	_	_
Trading services		9 495	7 651	6 187	5 792	9 093	4 867	8 025	6 231	6 878	4 912	6 545	12 380	88 056	94 014	100 323
Energy sources		-	-	-	-	_	-	-	-	-	-	-	_	_	_	_
Water management		9 495	7 651	6 187	5 792	9 093	4 867	8 025	6 231	6 878	4 912	6 545	12 380	88 056	94 014	100 323
Waste water management		-	-	-	_	_	-	_	_	_	-	_	_	_	_	_
Waste management		-	_	-	-	_	_	_	_	-	-	_	_	_	_	_
Other		266	257	257	257	388	257	257	257	257	257	268	257	3 233	3 451	3 588
Total Expenditure - Functional		32 232	28 223	26 739	26 344	36 775	27 109	28 576	26 782	28 872	25 463	28 099	38 630	353 845	372 646	395 701
Surplus/(Deficit) before assoc.		25 290	(7 793)	(5 396)	(1 881)	(11 365)	26 006	(4 849)	(281)	18 593	(13 051)	(18 610)	(5 330)	1 334	(3 277	(6 377)
Share of surplus/ (deficit) of associate		-	-	-	_	_	-	_	-	_	-	-	_	_	_	_
Surplus/(Deficit)	1	25 290	(7 793)	(5 396)	(1 881)	(11 365)	26 006	(4 849)	(281)	18 593	(13 051)	(18 610)	(5 330)	1 334	(3 277	(6 377)

Table 42 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

DC1 West Coast - Supporting Table SA	EO DU	ugeteu IIIO	пину сарна	ıı exhemanı	ne (manicit	Jai VOIE								Medium Tern	n Revenue and	l Evnenditure
Description	Ref						Budget Ye	ar 2018/19						medium fem	Framework	Lapenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19		Budget Year +2 2020/21
Multi-year expenditure to be appropriated	1															
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	_	_	-	_
Vote 2 - FINANCE		_	-	44	10	_	_	-	-	-	400	-	_	454	143	140
Vote 3 - ADMINISTRATION		-	3	-	-	-	700	-	-	-	- 1	-	-	703	1 110	1 110
Vote 4 - TECHNICAL		-	89	-	-	_	-	-	-	-	- 1	-	_	89	50	_
Vote 5 - AGENCIES		_	-	-	_	_	-	-	-	_	- 1	-	_	_	_	_
Vote 6 - [NAME OF VOTE 6]		_	-	-	_	_	-	-	_	-	-	-	_	_	-	_
Vote 7 - [NAME OF VOTE 7]		_	-	-	_	_	-	-	_	-	-	-	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		_	-	_	-	_	-	_	_	-	_	-	_	_	-	_
Vote 9 - [NAME OF VOTE 9]		_	-	-	_	_	-	-	-	-	_	-	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		_	-	_	_	_	- 1	-	_	_	_	-	_	_	_	_
Vote 11 - [NAME OF VOTE 11]		_	_	-	_	_	_	_	_	-	- 1	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	-	-	_	_	-	_	_	_	-	_	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	-	-	-	_	-	-	-	_	-	-	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	-	_	-	_	-	_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_	_	_	_	_	_	_	_	_	-	_	_	-	_
Capital multi-year expenditure sub-total	2	_	92	44	10	_	700	-	_	-	400	_	_	1 246	1 303	1 250
Single-year expenditure to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL		_	16	_	_	_	10	_	_	_	-	_	_	26	_	_
Vote 2 - FINANCE		_	8	_	3	_	_	_	_	_	_	_	_	11	_	_
Vote 3 - ADMINISTRATION		60	107	112	60	92	200	60	60	860	60	60	60	1 787	_	_
Vote 4 - TECHNICAL		_	284	_	_	_	_	_	_	_	_	_	_	284	_	_
Vote 5 - AGENCIES		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 6 - [NAME OF VOTE 6]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_ 1	_	_	_	_	_	_	_	_	_
Vote 9 - [NAME OF VOTE 9]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 12 - [NAME OF VOTE 12]		_	_	_	-	_	-	-	_	_	-	-	_	_	_	_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	_	_	-	_	-	_	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	-	-	_	_	-	-	-	-	-	-	_	_	_	_
Vote 15 - [NAME OF VOTE 15]		_	_	-	_	_	_	_	_	_	-	_	_	_	_	_
Capital single-year expenditure sub-total	2	60	415	112	63	92	210	60	60	860	60	60	60	2 108	-	-
Total Capital Expenditure	2	60	507	156	73	92	910	60	60	860	460	60	60	3 355	1 303	1 250

Table 43 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

DC1 West Coast - Supporting Table SA	29 Bu	dgeted mor	nthly capita	l expenditu	ıre (functio	nal classific	ation)									
Description	Ref						Budget Ye	ear 2018/19						Medium Terr	m Revenue and Framework	d Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Capital Expenditure - Functional	1															
Governance and administration		60	499	60	60	60	70	60	460	60	60	60	60	1 565	160	110
Executive and council		-	16	-	-	-	-	-	-	-	-	-	_	16	_	_
Finance and administration		60	483	60	60	60	70	60	460	60	60	60	60	1 549	160	110
Internal audit		-	-	-	-	-	-	-	_	_	_	_	_	_	_	_
Community and public safety		-	8	97	13	32	840	-	-	800	-	-	-	1 790	1 143	1 140
Community and social services		-	-	36	-	-	-	-	-	_	-	-	_	36	-	_
Sport and recreation		_	8	44	13	-	_	-	_	_	_	_	_	65	43	40
Public safety		_	-	17	-	-	781	-	_	-	-	_	_	798	1 100	1 100
Housing		_	_	-	-	-	-	-	_	_	_	-	_	_	_	_
Health		_	_	_	_	32	59	_	_	800	_	_	_	891	_	_
Economic and environmental services		-	-	-	-	_	-	-	_	_	-	-	_	_	_	_
Planning and development		-	-	-	-	-	-	-	_	_	_	_	_	_	_	_
Road transport		_	_	_	-	-	_	_	_	_	_	-	_	_	_	_
Environmental protection		_	_	_	-	-	_	_	_	_	_	-	-	_	_	_
Trading services		_	-	_	_	_	-	_	_	_	_	-	-	_	_	_
Energy sources		_	-	-	-	-	_	-	_	-	-	-	_	_	_	_
Water management		_	_	_	-	_	_	-	_	_	_	_	_	_	_	_
Waste water management		_	_	-	-	_	-	-	_	_	_	_	_	_	_	_
Waste management		_	-	_	-	-	-	-	_	_	-	-	_	_	_	_
Other		-	-	-	-	-	-	-	-	_	-	_	_	_	_	_
Total Capital Expenditure - Functional	2	60	507	156	73	92	910	60	460	860	60	60	60	3 355	1 303	1 250
Funded by:																
National Government		-	-	-	-	-	-	-	-	-	-	-	-	_	_	_
Provincial Government		_	-	-	-	-	-	-	_	-	-	_	_	_	_	_
District Municipality		_	-	_	_	-	_	-	_	_	_	_	_	_	_	_
Other transfers and grants		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Transfers recognised - capital		-	-	-	-	_	_	-	_	_	-	_	-	_	-	-
Public contributions & donations		-	-	-	-	-	-	-	-	-	-	-	_	_	_	_
Borrowing		_	-	_	-	-	_	_	_	_	_	_	_	_	_	_
Internally generated funds		60	507	156	73	92	910	60	460	860	60	60	60	3 355	1 303	1 250
Total Capital Funding		60	507	156	73	92	910	60	460	860	60	60	60	3 355		

Table 44 MBRR SA30 - Budgeted monthly cash flow

DC1 West Coast - Supporting Table SA3	0 Budgeted	monthly ca	sh flow												
MONTHLY CASH FLOWS						Budget Ye	аг 2018/19						Medium Tern	Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Cash Receipts By Source					and the same of th								1		
Property rates	-	-	_	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	61	70	61	53	49	41	50	43	39	52	52	52	624	858	858
Service charges - water revenue	9 114	9 367	8 355	8 452	7 860	8 565	8 494	8 429	7 413	7 424	7 424	7 024	97 921	103 860	110 740
Service charges - sanitation revenue	7	6	7	7	7	7	7	7	7	7	7	7	83	82	82
Service charges - refuse revenue	5	5	5	5	5	5	5	5	5	5	5	5	60	60	60
Service charges - other	131	118	128	134	194	52	582	144	208	208	125	(75)	1 950	-	_
Rental of facilities and equipment	393	382	354	398	299	304	400	401	461	448	447	645	4 933	2 764	2 864
Interest earned - external investments	310	60	462	286	230	1 484	2 101	187	188	3 592	208	8 923	18 030	18 029	18 030
Interest earned - outstanding debtors Dividends received					000000				***************************************		organización copin copin	_	_	33	35 -
Fines, penalties and forfeits	0	-	_	7	14	0	0	0	5	0	-	-	25	1	1
Licences and permits	10	16	15	24	20	12	14	15	16	11	11	11	175	311	312
Agency services	9 242	7 932	10 755	13 570	15 285	11 882	11 021	15 860	15 860	(398)	_	13 650	124 660	131 440	139 705
Transfer receipts - operational	37 175	1 422	179	187	392	29 668	179	211	22 245	176	336	443	92 612	96 322	99 727
Other revenue	1 075	878	886	875	882	881	874	877	883	887	874	874	10 748	15 609	16 910
Cash Receipts by Source	57 522	20 255	21 208	23 999	25 237	52 901	23 728	26 179	47 330	12 413	9 489	31 560	351 821	369 369	389 324
Other Cash Flows by Source					-										
Transfer receipts - capital	-	175	135	464	173	214	- 1	321	135	-	-	941	2 558	-	_
Transfers and subsidies - capital (monetary															
allocations) (National / Provincial Departmental															equation of the second of the
Agencies, Households, Non-profit Institutions,															
Private Enterprises, Public Corporatons, Higher											9				
Educational Institutions) & Transfers and					and the same of th						1				Value of the Control
subsidies - capital (in-kind - all)	-	-	_	_	_	_	_	_	-	-	-	_	-	_	_
Proceeds on disposal of PPE	-	-	_	_	_	-	-	-	_	-	-	_	_	-	-
Short term loans	-	-	_	-	_	-	-	_	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	_	_	_	-	-	_	-	-	-	_	Ξ	-	_
Increase (decrease) in consumer deposits Decrease (Increase) in non-current debtors	_	_	_	_	_		_	_	_	_		_	_	_	_
Decrease (increase) other non-current receivable	_		_		_			_	_			_	_		_
Decrease (increase) in non-current investments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Total Cash Receipts by Source	57 522	20 429	21 343	24 463	25 410	53 115	23 728	26 501	47 465	12 413	9 489	32 501	354 379	369 369	389 324
Cash Payments by Type															
Employ ee related costs	13 324	13 324	13 324	13 324	22 032	13 324	13 324	13 324	14 767	13 324	13 324	20 035	176 750	188 608	201 397
Remuneration of councillors	534	534	534	534	534	534	534	534	534	534	534	534	6 405	6 822	7 248
Finance charges	14	14	14	14	14	14	14	14	14	14	14	14	165	173	182
Bulk purchases - Electricity												_	_	_	_
Bulk purchases - Water & Sew er	2 674	777	_	_	1 556	_	844	1 490	_	571	664	3 687	12 262	13 489	14 837
Other materials	4 777	4 777	4 777	4 777	4 777	4 777	4 777	4 777	4 777	4 777	4 777	4 778	57 326	58 312	61 540
Contracted services	1 678	1 678	1 678	1 678	1 678	1 678	1 678	1 678	1 678	1 678	1 678	1 679	20 141	20 785	21 307
Transfers and grants - other municipalities												_	_	_	_
Transfers and grants - other	223	223	223	223	223	223	223	223	223	223	223	223	2 675	2 421	2 532
Other expenditure	8 261	6 148	5 441	5 046	5 213	5 811	6 435	3 994	6 132	3 595	6 137	6 133	68 345	73 733	78 354
Cash Payments by Type	31 484	27 475	25 991	25 596	36 027	26 361	27 828	26 034	28 125	24 716	27 351	37 082	344 070	364 343	387 397
Other Cash Flows/Payments by Type					· ·				0000000						Therefore
Capital assets	60	507	156	73	92	910	60	460	860	60	60	60	3 355	1 303	1 250
Repay ment of borrowing	_	-	-	_	-	_	_	-	_	_	_	_	- 0 000		. 250
Other Cash Flows/Payments	_	_	_	_	_	_		_	_		_	_	_	_	_
Total Cash Payments by Type	31 544	27 982	26 147	25 669	36 119	27 271	27 888	26 494	28 984	24 775	27 411	37 142	347 425	365 646	388 647
NET INCREASE/(DECREASE) IN CASH HELD	25 978	(7 552)	(4 804)	(1 205)	(10 709)	25 844	(4 160)	7	18 481	(12 363)	(17 922)	(4 641)	6 954	3 724	676
Cash/cash equivalents at the month/year begin:	252 467	278 445	270 893	266 089	264 883	254 175	280 018	275 858	275 865	294 346	281 984	264 062	252 467	259 421	263 144
Cash/cash equivalents at the month/year end:	278 445	270 893	266 089	264 883	254 175	280 018	275 858	275 865	294 346	281 984	264 062	259 421	259 421	263 144	263 821

1.16 Annual budgets and SDBIPs – internal departments

1.16.1 Technical Services Department - Vote 4

The department is primarily responsible for the distribution of bulk water, which includes the purification of raw water, maintenance of the reticulation network and implementation of the departmental capital programme.

Table 45 Water Services Department – total operating revenue, total expenditure by type and total capital expenditure

Vote Description	2014/15	2015/16	2016/17		Current Year 2017,	18	2018/19 Mediu	m Term Revenue & Expe	nditure Framework
Rthousand	Audited	Audited	Audited	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue by Vote									
Vote 4 - TECHNICAL	114 446 516	119 078 967	119 948 988	127 790 290	121 929 290	121 929 290	103 921 760	109 902 549	117 010 222
Total Revenue by Vote	114 446 516	119 078 967	119 948 988	127 790 290	121 929 290	121 929 290	103 921 760	109 902 549	117 010 222
Expenditure by Vote to be appropriated									
Vote 4 - TECHNICAL	88 461 921	114 524 068	93 470 478	122 430 280	114 062 450	350 427 083	97 680 469	104 166 464	111 052 025
Total Expenditure by Vote	88 461 921	114 524 068	93 470 478	122 430 280	114 062 450	350 427 083	97 680 469	104 166 464	111 052 025
Surplus/(Deficit) for the year	25 984 595	4 554 899	26 478 510	5 3 6 0 0 1 0	7 866 840	-228 497 793	6 241 291	5 736 085	5 958 197

Table 46 Technical Services Department – Performance objectives and indicators.

DC1 West Coast - Supporting Table S.	A7 Measureable perfo	rmance obje	ctives							
Description	Unit of measurement	2014/15	2015/16	2016/17	Cu	rrent Year 2017	7/18		edium Term R nditure Frame	
2000 Page 1		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21

			Vote 4 - 1	ECHNICAL						
		Func		ing and Develo	pment					
***************************************	***************************************			nic Developme				***************************************		
Create temporary job opportunities with man days paid through projects by 30 June 2019	Number of man days paid	7763	7016	5896	1200	1200	1200	1200	1200	1200
	<u></u>	I	Function 2 - W	ater Managem	ent		L	J		<u></u>
	WI 1000 WO 000 000 000 WHAT WAT HAVE WATER	Şu		Water Distribu		KA1000A 60KA100KA 10KA10KA 10KA1000A 10		0004-0000-0000-0000-1000-1000-1000-0004-0004-		
Limit av erage % water loss for last 12 months to less than 5% {(Number of Kiloliters Water Punfied - Number of Kiloliters Water Sold) / Number of Kiloliters Water Purified _ 100}	% average water loss for last 12 months {(Number of Kiloliters Water Purified - Number of Kiloliters Water Sold) / Number of Kiloliters Water Purified	n/a	8.18%	2 68%	10%	10%	10%	5%	5%	5%
		S	ub-function 2	 Water Treatm 	ent	·	postar secondo se esta de la constanción del constanción de la con	Q0000000000000000000000000000000000000		
Comply 100% with water quality parameters as per SANS 241 physical and micro parameters for West Coast Bulk Water Supply during the 2018/19 financial year	% compliance with the water quality parameters	100%	100%	100%	100%	100%	100%	100%	100%	100%
		Func	tion 3 - Planni	ng and Develo	pment					
	·····	Sub-fi	unction 1 - De	velopment Fac	ilitation	~~~~~~	······		·····	·
Update the SDF and submit to council by 31 March 2019	Updated SDF submitted to Council by 31 March 2019	1	1	1	1	1	1	1	1	1

The top management structure consists of the Director, senior manager and 1 professional engineer.

The departmental strategy is ensuring the economic value and useful life of the water reticulation network and infrastructure is maintained.

The departmental revenue base is primarily informed by the sale of water of which budget appropriation for the 2018/19 financial year is R103.9 million and increases to R117.0 million by 2020/21 and has been informed by a collection rate of 97 per cent.

The reduction of distribution losses is considered a priority and hence the departmental objectives and targets. Past performance has been steady with a total distribution loss of 2.68 per cent in 2016/17.

1.17 Contracts having future budgetary implications

In terms of the municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

1.18 Capital expenditure details

The following five tables' present details of the municipality's capital expenditure program, firstly on new assets, renewal of existing assets, repair and maintenance of assets, depreciation of assets then on the upgrading of existing assets.

Table 47 MBRR SA 34a - Capital expenditure on new assets by asset class

DC1 West Coast - Supporting Table SA3								2018/10 14	ledium Term R	evenue &
Description	Ref	2014/15 Audited	2015/16 Audited	2016/17 Audited	Original	rent Year 2017 Adjusted	Full Year	Expo	nditure Frame Budget Year	work
R thousand Capital expenditure on new assets by Asset Cir	1	Outcome ub-class	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
Infrastructure	886/3	8 978	2 898	3 753	-	_	_			_
Roads Infrastructure Roads		-								-
Road Structures Road Furniture		-					-			
Capital Spares Storm water infrastructure Drainage Collection		-			-			-		-
Storm water Conveyance		-								
Attenuation Electrical infrastructure										-
Power Plants HV Substations										
HV Switching Station HV Transmission Conductors										
MV Substations MV Switching Stations		-								- 3
MV Networks LV Networks		-	-						-	-
Capital Spares		8 978	2 896	3 753						
Water Supply Infrastructure Dams and Welrs Boreholes		401								
Reservoirs Pump Stations		-		-					-	
Pump stations Water Treatment Works Bulk Mains		1 991	2 432							-
Distribution Distribution Points		6 586	463	3 753	= =					
PRV Stations			-	-					-	-
Capital Spares Sanitation Infrastructure		-	7		_					-
Pump Station Reticulation										
Waste Water Treatment Works Outfall Sewers										-
Tollet Facilities Capital Spares			- 5							
Solid Waste Infrastructure Landfill Sites		-	-	-	-		-	-	-	-
Waste Transfer Stations		-	-							
Waste Processing Facilities Waste Drop off Points Waste Senaration Facilities		-	-		-					
Waste Separation Facilities Electricity Generation Facilities Capital Spares				- 5						-
Capital Spares Rall Infrastructure Rail Lines					-					
Rail Structures		=		100						
Rail Furniture Drainage Collection Storm water Conveyance				100						
Attenuation		=						=		=
MV Substations LV Networks Capital Spares		=							=	=
Coastal Infrastructure		-	-		-		-			-
Send Pumps Piers										-
Revetments Promenades			- 5		- 51					
Capital Spares Information and Communication Infrastructure		-	-		-		-		-	-
Data Centres										
Core Layers Distribution Layers Capital Spares			- 3							- 3
Community Assets				373						
Community Facilities Halls			-	373			-		-	
Centres Crèches										
Clinics/Care Centres Fire/Ambulance Stations Testing Stations				373						=
Museums				_						=
Galleries Theatres			- 5							=
Libraries Cemeteries/Crematoria		-								-
Police Parks			- 3		- 31					
Public Open Space Nature Reserves		-			- 3		-			
Public Ablution Facilities Markets		-			- 3		-			-
Stalls Abattoirs					- 3					- 3
Airports Taxi Renks/Bus Terminals		-								
Capital Spares Sport and Recreation Facilities										=
Indoor Facilities Outdoor Facilities										
Capital Spares										
Heritage assets Monuments		-						-		
Historic Buildings Works of Art		-	-		-				-	-
Conservation Areas Other Heritage										-
Investment properties			17							
Revenue Generating Improved Property Unimproved Property			17 17							-
Non revenue Generating		-			-					-
Improved Property Unimproved Property		-								-
Other assets Operational Buildings		1	-	212 92	86	86	82 82	715 715	-	
Municipal Offices Pay/Enquiry Points		1		92	86	86	82	715		-
Building Plan Offices Workshops		-	-	-	-		-	-	-	-
Yards Stores					-					
Laboratories										
Training Centres Manufacturing Plant Denotes		_	-	-	-		-	-	-	-
Depots Capital Spares										
Housing Staff Housing				120 120						
Social Housing Capital Spares			5	_						=
Biological or Cultivated Assets Biological or Cultivated Assets										
Intangible Assets Servitudes		-	31	_	500		475	800	-	-
Licences and Rights			31		500		475	800		
Water Rights Effluent Licenses									-	=
Solid Waste Licenses Computer Software and Applications			31	_	500		475	800	_	=
Load Settlement Software Applications Unspecified										
Computer Equipment Computer Equipment		410 410	495 495	314 314	337 337	337 337	320 320	639 639	200 200	500 500
Furniture and Office Equipment		41	37	73	109	109	104	107	20	20
Furniture and Office Equipment Machinery and Equipment		41 1 856	37 2 278	73 4 566	109	109	104 2 268	107	20 83	30
Machinery and Equipment		1 856	2 278	4 566	2 387	2 387	2 268	469	83	30
Transport Assets Transport Assets		4 869 4 889	685 685	1 562 1 562	2 200	3 070 3 070	2 917 2 917	625 625	1 000 1 000	1 000 1 000
Land Land		-			-				-	
Land Zoo's, <u>Marine and Non-biological Animals</u> Zoo's, Marine and Non-biological Animals										
		16 155	6 440	10 852	5 620	5 990	6 165	3 355	1 303	1 250

Table 48 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset

DC1 West Coast - Supporting Table SA34										
Description	Ref	2014/15 Audited	2015/16 Audited	2018/17 Audited	Cur	rent Year 2017	718	2018/19 M Expe	ledium Term R nditure Frame	work
R thousand Capital expenditure on renewal of existing asse	1	Audited Outcome Asset Class/S	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	+2 2020/21
Capital expenditure on renewal of existing asset Infrastructure Roads infrastructure	b by	Asset Class/S	ub class		3 255	3 255	3 085			
Roads										
Road Structures Road Furniture							- 8			
Capital Spares Storm water infrastructure								-		
Drainage Collection Storm water Conveyance										
Attenuation Electrical Infrastructure			-	=						
Power Plants HV Substations										
HV Switching Station HV Transmission Conductors							- 8			
6d)/ Substations										
MV Switching Stations MV Networks LV Networks							- 8			
Capital Spares					3 255	3 255	3 085			
Water Supply Infrastructure Dems and Weins					3 200	3 200	3 086			
Boreholes Reservoirs										=
Pump Stations Water Treatment Works					220	220	209			
Bulk Mains Distribution					1 350 1 685	1 350 1 685	1 283 1 593			
Distribution Points PRV Stations										
Capital Spares Sanitation Infrastructure							-			
Pump Station Reticulation										
Weste Water Treatment Works Outfall Sawars				=			- 3	-		
Tollet Facilities										
Capital Spares Solid Waste Infrastructure Landfill Sites										
Weste Transfer Stations										
Weste Processing Facilities Weste Drop off Points										
Waste Separation Facilities Electricity Generation Facilities										
Capital Spares							-			
Rail Lines Rail Structures										
Rell Funiture Drainage Collection										
Storm water Conveyence							-			
Attenuation MV Substations LV Natworks							-			_
Capital Spares										
Coastal Infrastructure Sand Pumps										
Piera Revetments							- 5			
Promensdes Capital Spares								-		
Information and Communication Infrastructure Data Centres										
Core Layers Distribution Layers										
Capital Spares										
Community Assets Community Facilities Halls Centres										
Halls Centres								- 5		
Crèches Clinics/Care Centres								- 5		
Gréches Gentres Frechnisheres Stations Fresting Stations Gentres Gentres Libraries Carries Carries Carries										
Galleries Theatres								- 3		
Libraries Cemeteries/Cremetoria										
							=	- 5		=
Parks Open Space Natur Geosevies Public Ablution Facilities Markets Stalls Abettorn										
Markets Stalls										
Abattoirs Airports								- 3		
Airports Taxi Renks/Bus Terminals Capital Spares										
Sport and Recreation Facilities Indoor Facilities							-			
Outdoor Facilities Capital Spares			-				- 3			
Heritage assets Monuments										
Monuments Historic Buildings						_				
Historic Buildings Works of Art Conserv atton Aress Other Heritage										
Investment properties										
Revenue Generating Improved Property										
Unimproved Property Non revenue Generating										
Improved Property Unimproved Property										
Other essets					90	90	88			
Operational Buildings Municipal Offices										
Psy/Enquiry Points Building Plan Offices										
Workshops Yards										
Stores Laboratories										
Training Centres							-	-		
Manufacturing Plant Dapots Capital Spares										
Housing					90	90	86			
Staff Housing Social Housing					90	90	88	-		
Capital Spares										
Biological or Cultivated Assets Biological or Cultivated Assets				=	-		- 8			
<u>Intangible Assets</u> Servitudes Licences and Rights										
Water Rights										
Effluent Licenses Solid Weste Licenses								-		
Computer Software and Applications Load Settlement Software Applications										
Unspecified										
Computer Equipment Computer Equipment				=		_	-	-		
Furniture and Office Equipment Furniture and Office Equipment								-		
Machinery and Equipment Machinery and Equipment										
Transport Assets Transport Assets										
Land										
Land <u>Zoo's, Marine and Non biological Animala</u> Zoo's Marine and Non biological Animals										
			1			3 345	3 170			

Table 49 MBRR SA34c - Repairs and maintenance expenditure by asset class

DC1 West Coast - Supporting Table SA3								2019/10 **	edium Term R	avenue *
Description	Ref	2014/15 Audited	2015/16 Audited	2016/17 Audited	Cur Original	Adjusted	full Year	Expe	adium Term Ro nditure Framev Budget Year	work
R thousand Repairs and maintenance expenditure by Asse	1 Cla	Outcome ss/Sub-class	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
Infrastructure Roads Infrastructure		45 302 41 852	82 902 74 988	55 590 46 760	3 140	3 140	2 983 190	3 425	3 480	3 619
Roads Road Structures		41 852	74 988	46 760	200	200	190	-	-	- 8
Road Furniture Capital Spares							- 1			
Storm water Infrastructure		-							-	
Stom water Conveyance Attenuation Electrical infrastructure				-		-				
Power Plants					-				-	
HV Substations HV Switching Station		=			=				=	
HV Transmission Conductors MV Substations		- 3			=	=	=		-	
MV Switching Stations MV Networks			=							
LV Networks Capital Spares Water Supply Infrastructure		3 450	7 914	8 830	2 940	2 940	2 793	3 425	3 480	3 619
Dams and Weirs Boreholes		1 450	7 914	8 8 30	2 940	2 940	2 7 93	3 425	5 480	3 6 1 9
Reservoirs Pump Stations		3.1	=		730	730	694	856	797	829
Water Treatment Works Bulk Mains		- 3			1 640	1 640	1 558	1 952	2 033	2 115
Distribution Distribution Points		3 450	7 914	8 830		= 1			=	
PRV Stations Capital Spares				-	570	570	542	617	649	675
Sanitation Infrastructure Pump Station		-			-				-	
Reticulation Waste Water Treatment Works			-						-	
Outfall Sewers		- 3	=						-	
Tollet Facilities Capital Spares Solld Wasts Infrastructure										
Landfill Sites Waste Transfer Stations		5				=		3	-	- 6
Weste Processing Facilities Weste Drop off Points		=	=		=	=			=	
Waste Separation Facilities Electricity Generation Facilities		5	=	-					=	
Capital Spares Rail Infrastructure						-			-	
Rail Lines Rail Structures			= =		-	=			-	
Rail Furniture Drainage Collection		= =		=	=	=			=	
Storm water Conveyance Attenuation			=	-		=			=	
MV Substations LV Natworks Capital Spares					=					
Coastal Infrastructure				-	-	-			_	
Sand Pumps Plers Revetments			=	-	-	-		-	-	
Revelments Promenades Capital Spares		- 3	=				=		-	
Information and Communication Infrastructure Data Centres		-		-	-	-			-	
Core Layers Distribution Layers			=							
Capital Spares										
Community Assets Community Facilities Halls				-	267 267	267 267	253 253	278 278	290 290	301 301
Centres										
Crèches Clinics/Care Centres		=							-	-
Fire/Ambulance Stations Testing Stations			=						-	
Museums Galleries			=			- 3				- 1
Theatres Libraries Cemeteries/Crematoria				-					-	9
Cometenes/Crematoria Police Parks		3	=							
Parks Public Open Space Nature Reserves			=		267	267	253	278	290	301
Public Ablution Facilities Markets			-	-	-			-	-	
Stalls Abattoirs		3.1	_							
Airports Taxi Ranks/Bus Terminals		- 3	=		-					
Capital Spares Sport and Recreation Facilities				-					-	
Indoor Facilities Outdoor Facilities			-			-				- 6
Capital Spares Heritage assets		-							=	
Monuments Historic Buildings		3								
Historic Buildings Works of Art Conservation Areas		-							-	
Other Heritage		-		-					=	
Investment properties Revenue Generaling Improved Property		442 442 442								
Unimproved Property		442	=			-		=	-	
Non ravenue Generating Improved Property Unimproved Property										
Other assets		456	1 953	1 438	2 782	2 782 2 782	2 643	2 235	2 301	2 356
Operational Buildings Municipal Offices		456 458	1 953 1 953	1 438 1 438	2 782 2 782	2 782 2 782	2 643 2 643	2 235 2 235	2 301 2 301	2 355 2 355
Pay/Enquiry Points Building Plan Offices		=		=	=			=	=	
Workshops Yards		- 5		=		-		=	=	
Stores Laboratories		=						=		
Training Centres Manufacturing Plant Depots		=			=	=			=	
Capital Spares		-		-	_			_	-	
Housing Staff Housing Social Housing		-								
Capital Spares		- 5								
Biological or Cultivated Assets Biological or Cultivated Assets					-					
Intangible Assets Servitudes		- 5								
Licences and Rights Water Rights									-	
Effluent Licenses Solid Waste Licenses		- 5		-		-		=	=	
Computer Software and Applications Load Settlement Software Applications		3		=		_			=	
Unspecified Computer Equipment				6	4	4	4	10	10	10
Computer Equipment				6	4	4	4	10	10	10
Furniture and Office Equipment Furniture and Office Equipment			53 53	46 46	62 62	52 52	49	41	42 42	47 47
Machinery and Equipment Machinery and Equipment		2 453 2 453	671 671	1 365 1 365	1 222 1 222	1 222 1 222	1 161 1 161	1 128 1 128	1 165 1 165	1 224 1 224
Transport Assets Transport Assets		7 438 7 438	1 690 1 690	956 956	3 132 3 132	3 132 3 132	2 976 2 976	2 938 2 938	3 024 3 024	3 114 3 114
Land		, 436	. 680	906	3 132	3 132	2 976	2 836	3 024	3 114
Land Zoo's, Marine and Non-biological Animals										
Zoo's Marine and Non-biological Animals										

Table 50 MBRR SA34d – Depreciation by asset class

Description	Ref	epreciation 2014/15	by asset clas	2016/17	e	rent Year 2017	/18	2018/19 M	edium Term R	evenue &
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Expe Budget Year	Budget Year	work Budget Year
Depreciation by Asset Class/Sub-class	-	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
Infrastructure Roads Infrastructure		6 206 6 6	6 407	6 481	6 472	6 472	6 148	79 33 33	79 33 33	79 33 33
Roads Road Structures		6	- 2					33	33	33
Road Fumiture Capital Spares							-	-	-	
Storm water Infrastructure Orainage Collection										
Storm water Conveyance Attenuation										
Electrical infrastructure Power Plants					51	51	48	11	1.1	11
HV Substations HV Switching Station		-			=					
HV Transmission Conductors MV Substations MV Switching Stations		-	=	=	-		-	-	=	
MV Networks					51	51	48	1.1	11	1.1
Capital Spares		6 095	8 407	6 404	6 421	6 421	6 100	34	34	34
Water Supply Infrastructure Dams and Weirs Boreholes		2	23	23						
Reservoirs Pump Stations				8			- 8	- 3		- 6
Water Treatment Works Bulk Mains		527	700	675	=				-	-
Distribution Distribution Points		5 556	5 684	5 706	6 421	6 421	6 100	34	34	34
PRV Stations Capital Spares		-					-			
Sanitation Infrastructure Pump Station		106		77						
Reticulation Waste Water Treatment Works Outfall Sewers		106		7.7		=				
Outfall Sewers Tollet Fecilities Capital Spares			- 5			= =	-		=	
Solid Waste Infrastructure							-		-	
Lendfill Sites Waste Transfer Stations Waste Processing Facilities		-	=		-		-			
Waste Processing Facilities Waste Drop off Points Waste Separation Facilities		=	= =		=	=				
Electricity Generation Facilities		=			-	=				
Capital Spares Rail Infrastructure			-	-	-		-			-
Rail Lines Rail Structures						=				
Rail Furniture Drainage Collection		=		=	=	=			=	
Storm water Conveyance Attenuation MV Substations		=	= =	9	= 1	=	=	= =	=	=
MV Substations LV Networks Capital Spares		-	-	-		_	-		-	-
Coastal Infrastructure					-	_		-	-	
Send Pumps Piers Revetments						=				
Promenades Capital Spares				- 6		-		- 3		- 8
Information and Communication Infrastructure Data Centres				- 5						
Core Layers Distribution Layers				- 8				- 3		
Capital Spares										
Community Assets Community Facilities			1 809	1 813 1 813				1 856 1 856	1 856 1 856	1 856 1 856
Halis Centres			_					581	581	581
Crèches Clinics/Care Centres		-	- 3		-					
Fire/Ambulance Stations Testing Stations		-	1 809	1 813	=		-	1 2/5	1 275	1 275
Museums Gallenes			- 2							
Theatres Libraries Cemeteries/Cremetoria		=	=		-		-			=
Police		-								
Perks Public Open Space		-					=			
Nature Reserves Public Ablution Feoilities Markets										
Markets Stells Abattoirs		=	= =		-		=	-	=	
Airports		=	=	-			-	-	=	=
Texi Renks/Bus Terminels Capital Spares										
Sport and Recreation Facilities Indoor Fecilities										
Outdoor Facilities Capital Spares										
Monuments							-		-	
Historic Buildings Works of Art										
Conservation Areas Other Heritage					-				-	
Investment <u>properties</u> Revenue Generating <i>Improved Property</i>		35 35	33 33 33	33 33 33	33	33	32 32 32	33 33 33	33 33 33	33 33 33
Improved Property Unimproved Property Non-revenue Generating		35	33	33	33	33 33	32	33	33	33
Non revenue Generating Improved Property Unimproved Property				-	-					-
Other annets		1 624	876	878	2 732	2 732	2 595	548	624	624
Operational Buildings Municipal Offices		1 624 1 624	876 876	878 878	2 732 2 732	2 732	2 595 2 595	548 548	624 624	624 624
Pey/Enquiry Points Building Plan Offices		_								
Workshops Yearls			3	- 3	=					
Stores Leboratories		=	-	-	=		-	-	-	
Training Centres Manufacturing Plant		=			=		-			
Depots Capital Spares		-	-		-				-	
Housing Staff Housing					-					
Social Housing Capital Spares			3		=					
Biological or Cultivated Assets Biological or Cultivated Assets		-								
Intangible Assets Servitudes		534	484	487	487	487	462	539	539	539
Servitudes Licences and Rights Water Rights		534	484	487	487	487	462	539	539	539
Water Rights Effluent Licenses Solid Weste Licenses			(=)	(8)	-			-		
Computer Software and Applications Load Settlement Software Applications		534	484	487	487	487	462	539	539	539
Unspecified										
Computer Equipment Computer Equipment		522 522	534 534	597 597	572 572	572 572	543 543	107	10 <i>7</i> 10 <i>7</i>	107
Furniture and Office Equipment Furniture and Office Equipment		218 218	187 187	217 217	327 327	327 327	310 310	1 1 <i>72</i> 1 1 <i>72</i>	1 172 1 172	1 172 1 172
Machinery and Equipment Machinery and Equipment		1 246 1 246	1 318 1 318	1 663 1 663	1 302 1 302	1 302	1 237 1 237	1 490 1 490	1 490 1 490	1 490 1 490
Transport Assets		2 3 1 2	1 949	2 086	1 995	1 995	1 895	1 604	1 604	1 604
Transport Assets		2 312	1 949	2 086	1 995	1 995	1 895	1 604	1 604	1 604
Land										
Land Land Zoo's, Marine and Non-biological Animala										

Table 51 MBRR SA34e - Capital expenditure on the upgrading of existing assets by asset class

DC1 West Coast - Supporting Table SA34e C Description	Ref	2014/15	2015/16	rading of exi 2016/17		by asset cla		2018/19 M	ledium Term R nditure Frame	evenue &
	1 .	Audited	Audited	Audited	Original	Adjusted	Full Year	Expe Budget Year	Budget Year +1 2019/20	work Budget Year
Capital expenditure on upgrading of existing assets	by A	Outcome sast Class/Sub	Outcome	Outcome	Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21
Infrastructure Roeds Infrastructure										
Roads Road Structures	THE REAL PROPERTY.						-	-	=	
Road Furniture Capital Spares										
Storm water Infrastructure Drainege Collection										
Storm water Conveyence Attenuation Electrical Infrastructure										
Power Planta										
HV Substations HV Switching Station HV Transmission Conductors								-		
MV Substations										=
MV Switching Stations MV Networks										
LV Networks Capital Spares										
Water Supply Infrastructure Dams and Weire					-			-		
Borsholes Reservoirs										
Pump Stations Water Treatment Works										
Bulk Mains Distribution					-			-		
Distribution Points PRV Stations										
Capital Spares Sanitation Infrastructure Pump Station										
Reticulation										
Waste Weter Trestment Works Outfell Sewers								-		
Tollet Facilities Capital Spares										
Solid Waste Infrastructure Landfill Sites					-	=	=		=	=
Waste Transfer Stations Waste Processing Facilities										
Waste Drop off Points Waste Separation Facilities								=		=
Electricity Generation Facilities Capital Spares										
Rall Infrestructure Rail Lines Rail Structures									=	
Rall Structures Rall Furniture Drainage Collection								=		
Dreinage Collection Storm water Conveyance Attenuation					=			=		
Attenuation MV Substations LV Networks								=		
Capital Spares										
Coastal Infrastructure Sand Pumps					-			-		
Plors Revelments										
Promenades Capital Spares										
Information and Communication Infrastructure Data Centres					-					
Core Leyers Distribution Layers										
Capital Spares Community Assets								-		
Community Facilities Halls										
Community Facilities Community Facilities Fating Contract Crocker Croc					= -			=		
Clinics/Care Centres Fire/Ambulance Stations Testions		=								
Museums Galleries										
Theetres Libraries										
Police Parks				=				=		
Public Open Space Naturo Reserves										
Nature Reserves Public Ablution Facilities Markets Stalls										
Abattoirs										
Taxi Ranks/Bus Terminals Capital Sparea Sport and Recreation Facilities								-		
Outdoor Facilities Cepitel Speree										
Heritage annote Monuments										
Monuments Historic Buildings Works of Art Conservation Areas Other Heritage								=	=	=
					-			=		
Investment properties Revenue Generating Improved Property										
Improved Property Unimproved Property Non revenue Generating										
Non revenue Generating Improved Property Unimproved Property									=	
Unimproved Property Other assets										
Other sasets Operational Buildings Municipal Offices										
		=								
Building Plan Offices Workshops Yerds					-					
Stores Laboratories										
Training Centres Menufacturing Plant										
Depots Capital Spares										
Housing Staff Housing								-		
Social Housing Capital Spares								1.5		
Biological or Cultivated Assets Biological or Cultivated Assets										
Intengible Assets										
Servitudes Licences and Rights			= -	=	-	=	=	=	=	=
Water Rights Effluent Licenses Solid Waste Licenses								=		
Computer Software and Applications	-									
Load Sattlement Software Applications Unapecified								=		
Computer Equipment Computer Equipment									=	_
Furniture and Office Equipment Furniture and Office Equipment							_			_
Machinery and Equipment Machinery and Equipment					-			-		
Machinery and Equipment Transport Assets Transport Assets										
Transport Assets Land Lend										
					-			_	-	
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non biological Animals Total Capital Expenditure on upgrading of existing	-									

Table 52 MBRR SA35 - Future financial implications of the capital budget

Vote Description	Ref		edium Term R nditure Frame			Fore	casts	
R thousand		Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Present value
Capital expenditure	- 1							
Vote 1 - EXECUTIVE AND COUNCIL		26	_	_	_	_	-	
Vote 2 - FINANCE		465	143	140	_	_	_	
Vote 3 - ADMINISTRATION		2 490	1 110	1 110	_	_	_	
Vote 4 - TECHNICAL		373	50	_	_	_	_	
Vote 5 - AGENCIES		_	_	_	_	_	_	
Vote 6 - [NAME OF VOTE 6]		_	_	_	_	_	-	
Vote 7 - [NAME OF VOTE 7]		_	_	_	_	_	-	
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	-	
Vote 9 - [NAME OF VOTE 9]		_	_	_	_	_	-	
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	-	
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	-	
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	-	
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	-	
Vote 14 - [NAME OF VOTE 14]		_	_	_	_	_	-	
Vote 15 - [NAME OF VOTE 15]		_	_	_	_	_	-	
List entity summary if applicable					_	_	-	
otal Capital Expenditure		3 355	1 303	1 250	-	-	-	
uture operational costs by vote	2							
Vote 1 - EXECUTIVE AND COUNCIL	2		_	_	_	_	_	
Vote 2 - FINANCE								
Vote 3 - ADMINISTRATION			_	_	_	_	_	
Vote 4 - TECHNICAL				_			_	
Vote 5 - AGENCIES								
Vote 6 - [NAME OF VOTE 6]							_	
Vote 7 - [NAME OF VOTE 7]					_		_	
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_	
Vote 9 - [NAME OF VOTE 9]		_	_	_	_	_	_	
Vote 10 - [NAME OF VOTE 10]		_	_	_		_	_	
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	
Vote 11 - [NAME OF VOTE 11]		_	_	_	_	_	_	
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_	
Vote 14 - [NAME OF VOTE 14]		_	_	_	_		_	
Vote 15 - [NAME OF VOTE 15]			_	_	_	_	_	
List entity summary if applicable			_			_	_	
Total future operational costs		***************************************	_					
otal future operational costs		_	_	-	-	_	-	-
uture revenue by source	3							
Property rates		-	-	-	-	-	-	
Service charges - electricity revenue		-	-	_	-	-	-	-
Service charges - water revenue		-	-	_	-	-	-	
Service charges - sanitation revenue		-	-	_	-	-	-	
Service charges - refuse revenue		-	-	-	-	-	-	
Service charges - other		-	-	_	-	-	-	
Rental of facilities and equipment		-	-	_	-	-	-	
List other revenues sources if applicable		-	-	_	-	-	-	
List entity summary if applicable		-		-	_	_	-	
Total future revenue		_	_	_	-	_	_	
Net Financial Implications		3 355	1 303	1 250	_	_	_	

Table 53 MBRR SA36 - Detailed capital budget per municipal vote

R thousand										2018/19 Mediu	m Term Revenue Framework	& Expenditure
Function	Project Description	Project Number	Туре	MTSF Service Outcome	IUD F	Own Strategic Objectives	Asset Class	Audited Outcome 2016/17	Current Year 2017/18 Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Parent municipality:												
List all capital projects grouped by Function	חס											
ADMINISTRATION Urr	rns	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	-	-	7	-	-
ADMINISTRATION Ste	eel Cabinets	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment		-	41	-	-
ADMINISTRATION Ch	hairs: Archives	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment		-	3	10	10
LAND & BUILDINGS Aire	rconditioner	PC002003009_00064	New	6	2	7. Providing Essential Bulk services to the District	Machinery and Equipment	-	_	89	50	-
LAND & BUILDINGS Ne	ew e w heel chair lift	PC002003009_00063	New	3	2	11. Social Well Being of the District	Machinery and Equipment	-	_	254	-	-
ADMINISTRATION Lap	ptop Council Chambers	PC002003004_00065	New	3	2	11. Social Well Being of the District	Computer Equipment		-	16		_
TOURISM Aire	rconditioner	PC002003009_00064	New	6	2	7. Providing Essential Bulk services to the District	Machinery and Equipment		_	20	_	_
ENVIRONMENTAL HEALTH Co.	poling Box	PC002003009_00063	New	3	2	11. Social Well Being of the District	Machinery and Equipment	_	-	2	-	_
ENVIRONMENTAL HEALTH Ch	hairs	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment		_	1	_	_
ENVIRONMENTAL HEALTH De:	esk	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment		_	17	_	_
ENVIRONMENTAL HEALTH Ca	abinet	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	_	_	2	_	_
ENVIRONMENTAL HEALTH Mid	icrow av es	PC002003009_00063	New	3	2	11. Social Well Being of the District	Machinery and Equipment	_	_	4	_	_
	ling cabinet	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	_	_	9	_	_
	redenza	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	_	_	3		_
	asblaasvlam	PC002003009_00063	New	3	2		Machinery and Equipment	_	_	4	_	
	esktop Computer	PC002003004_00065	New	3		11. Social Well Being of the District	Computer Equipment	_	_	50	_	
	ioxide and Particular matter 'analiseerder	PC002003007003_00090	New	9	4	Good Governance and Financial Viability	Licences and Rights		_	800		
	rconditioner	PC002003009_00064	New	6	2	7. Providing Essential Bulk services to the District	Machinery and Equipment			10		
	ah Pressure Gun	PC002003009 00063	New	3	2	11. Social Well Being of the District	Machinery and Equipment			ρ.	_	
	crowaves	PC002003009_00066	New	4	3	9. To Pursue Economic Growth and Facilitation of Job	Machinery and Equipment			8	8	5
	ini Ovens	PC002003009_00066	New	4	3	9. To Pursue Economic Growth and Facilitation of Job	Machinery and Equipment	- 3	_	6	5	
	ridges	PC002003009_00066	New	4	3	9 To Pursue Economic Growth and Facilitation of Job	Machinery and Equipment			15	15	
	Plate stove / oven	PC002003009_00066	New	4	3	9 To Pursue Economic Growth and Facilitation of Job	Machinery and Equipment	_	_	15	5	
		1		10	1	10. Ensuring Environmental Integrity for the West Coast		_	_	10	10	
	Piece Lounge Suits	PC002003005_00062	New	10	1		Furniture and Office Equipment			3	10	10
		PC002003005_00062	New	6	2	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	-	-			_
	omplete steel structure at Clanwilliam Fire Station	PC002003003001001_0008	New	6	-	7. Providing Essential Bulk services to the District	Operational Buildings	-	-	180	-	_
	uild new structure at Malmesbury	PC002003003001001_0008	New	-	2	7. Providing Essential Bulk services to the District	Operational Buildings	-	_	380	-	_
	aving Clanwilliam Fire Station	PC002003003001001_0008	New	6	2	7. Providing Essential Bulk services to the District	Operational Buildings	-	-	155	-	-
	aptop	PC002003004_00065	New	3	2	11. Social Well Being of the District	Computer Equipment	-	-	17	-	-
	esktop Computer (Admin / Fire Stations)	PC002003004_00065	New	3		11. Social Well Being of the District	Computer Equipment	-	-	28	-	-
	canners (Fire Stations)	PC002003004_00065	New	3	2	11. Social Well Being of the District	Computer Equipment	-	-	28	-	_
	retruck (Completing new Fire Truck)	PC002003010_00067	New	6	2	7. Providing Essential Bulk services to the District	Transport Assets	-	~	600	1 000	1 000
	ompleting work on new lveco	PC002003010_00067	New	6	2	7. Providing Essential Bulk services to the District	Transport Assets	-	-	25	-	-
	adio equipment and infrastructure	PC002003004_00069	New	6	2		Computer Equipment	-	-	100	100	100
	nredder machine	PC002003009_00063	New	3	2	11. Social Well Being of the District	Machinery and Equipment		-	2		-
	ind sock pale	PC002003009_00063	New	3	2	11. Social Well Being of the District	Machinery and Equipment		-	4		-
	ipchart	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	-	-	1	-	-
HUMAN RESOURCES Ch	hairs	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	-	-	3	-	_
HUMAN RESOURCES Offi	fice Desks	PC002003005_00062	New	10	1	10. Ensuring Environmental Integrity for the West Coast	Furniture and Office Equipment	-	-	7		-
LAND & BUILDINGS Am	mbulance station · Replace motor	PC002003009_00063	New	3	2	11. Social Well Being of the District	Machinery and Equipment	1	-	29	-	-
INFORMATION TECHNOLOGY: Ser	erver Room Backup Server (W/H)	PC002003004_00065	New	3	2	11. Social Well Being of the District	Computer Equipment	_	-	400	100	
Parent Capital expenditure								-	-	3 355	1 303	1 250

Table 54 MBRR SA37 - Projects delayed from previous financial year

DC1 West Coast - Supporting Table SA37 Projects delayed from pre	evious financial yearls														-	
Rithousand							}				Previous	Current Ye	ar 2017/18		edium Term Re nditure Framew	
Function Project name	Project number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	target year to complete	Original Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019:20	
Parent municipality: List all capital projects grouped by Fundorn														-		
													-	- - -	- - -	
Entities: List all capital projects grouped by Entity					anna kanana ana ana ana ana ana ana ana		ngkanananananananananananananananananana							-	eranenenenen	-
Entity Name Project name															-	-
													-	-	- -	-
		*********					4-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1					-	-	-	-	-

1.19 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) includes monthly published financial performance.

2. Internship programme

The municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial Services Department, Supply Chain Management, Internal Audit and Risk Management.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

An Audit Committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

The detail SDBIP document is in a draft stage and will be finalized after the approval of the final budget on the 23rd of May 2018 directly aligned and informed by the 2018/19 MTREF.

6. Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

7. MFMP Training

The MFMP training is provided in line with the minimum competency levels prescribed in legislation.

1.20 Other supporting documents

Table 55 MBRR Table SA1 - Supporting detail to budgeted financial performance

		2014/15	2015/16	2016/17		Current Ye	ear 2017/18			ledium Term R	
Description	Ref	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Expe Budget Year	nditure Frame Budget Year	·
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2018/19	+1 2019/20	+2 2020/21
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates less Revenue Foregone (exemptions, reductions and											
rebates and impermissable values in excess of											
section 17 of MPRA)		_	_	_	_	_	_	_	_	_	_
Net Property Rates		-	-	-	-	-	-	_	-	-	-
Service charges - electricity revenue	6										
Total Service charges - electricity revenue					728	728	728	728	644	858	85
less Revenue Foregone (in excess of 50 kwh per											
indigent household per month)									25		
less Cost of Free Basis Services (50 kwh per											
indigent household per month)		_				_	_			_	_
Net Service charges - electricity revenue		-	-	-	728	728	728	728	620	858	85
Service charges - water revenue	6										
Total Service charges - water revenue		107 439	113 875	114 321	122 149	114 818	114 818	114 818	98 332	103 864	110 74
less Revenue Foregone (in excess of 6 kilolitres per											
indigent household per month)									5	5	
less Cost of Free Basis Services (6 kilolitres per indigent household per month)											
Net Service charges - water revenue		107 439	113 875	114 321	122 149	114 818	114 818	114 818	98 327	103 860	110 740
· ·		107 400	110 070	114 021	122 140	114010	114010	114 010	00 027	100 000	11014
Service charges - sanitation revenue Total Service charges - sanitation revenue					83	83	83	83	98	82	8
less Revenue Foregone (in excess of free sanitation					83	83	83	8.5	98	82	
service to indigent households)									15		
less Cost of Free Basis Services (free sanitation											
service to indigent households)		_	_	_	_	_	_		_	_	_
Net Service charges - sanitation revenue		-	-	_	83	83	83	83	83	82	82
Service charges - refuse revenue	6										
Total refuse removal revenue		-	-	_	60	60	60	60	71	60	6
Total landfill revenue		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone (in excess of one removal a											
week to indigent households)		-	-	-	-	-	-	-	11		-
less Cost of Free Basis Services (removed once a											
week to indigent households) Net Service charges - refuse revenue					60	- F0	60	ВО	60	BD	6
							00				
Other Revenue by source Other Revenue		13 109	7 713	14 210	83	107	107	107	10 862	11 366	12 09
Camping Fees		-	-	-	4 110	4 110	4 110	4 110	3 709	3 931	4 16
Entrance Fees		-	-	-	2	2	2	2	4	4	
Fire Services		-	-	-	4 475	175 1	175	175 1	500	500	50
Prints Tender Documents			_		92	92	92	92	28	29	3
Consumables		_	-	_	65	65	65	65	21	21	2
Breakages and Losses Recovered		-	-	_	2	2	2	2	2	2	
Transaction Handling Fees		-	-	-	39	39	39	39	64	64	6
Incidental Cash Surpluses Staff Recoveries		_	_	_	- 28	- 28	- 28	28	21	_ 21	2
Insurance Refund	3	_	_	_	-	870	870	870			_
Total 'Other' Revenue	1	13 109	7 713	14 210	8 895	5 490	5 490	5 490	15 211	15 939	16 91
EXPENDITURE ITEMS:	 										
Employee related costs											
Basic Salaries and Wages	2	78 867	83 884	89 064	100 470	101 580	96 957	96 957	104 764	112 343	120 86
Pension and UIF Contributions		13 549	14 277	15 616	17 735	17 579	16 700	16 700	18 802	20 211	21 68
Medical Aid Contributions Overtime		4 280 6 011	5 534 7 222	6 694 8 774	8 166 10 264	8 035 9 670	7 633 9 491	7 633 9 491	8 085 12 169	8 611 13 753	9 08 14 56
Performance Bonus		2 428	2 586	7 068	8 094	7 932	7 536	7 536	8 708	9 451	10 13
Motor Vehicle Allowance		7 121	7 154	7 229	7 820	4 329	7 393	7 393	4 732	5 108	5 50
Cellphone Allowance		930	902	866	689	739	702	702	775	781	78
Housing Allowances Other benefits and allowances		480 6 325	1 252 11 057	1 245 10 241	1 442 3 851	1 442 7 374	1 369 3 340	1 369 3 340	1 495 7 943	1 592 8 185	1 69 8 60
Payments in lieu of leave		- 0 325	-	- 10 241	1 565	1 565	1 487	1 487	1 565	1 465	1 34
Long service awards		1 241	1 349	1 364	1 416	1 416	1 345	1 345	2 122	1 909	1 90
Post-retirement benefit obligations	4	11 403	10 324	7 821	6 559	6 559	6 231	6 231	5 588	4 775	4 80
sub-total Less: Employees costs capitalised to PPE	5	132 635	145 541	155 983	168 071	168 220	160 185	160 185	176 750	188 182	200 96
Less. LITUIUVEES COSIS CADIIAIISED IO PPE	l l	_	_	_	-	_	_	_	_	_	-

Table 55 MBRR Table SA1 - Supporting detail to budgeted financial performance (Continued)

Description	Ref	2014/15	2015/16	2016/17		Current Ye	ear 2017/18			ledium Term R enditure Frame	
2,		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand		•41001110	044001110	041001110	Daugot	Daugo.	7 57 55 55 5	04.660	2010/10		2 2020/21
						ı	1			1	
Contributions recognised - capital											
List contributions by contract		-	-	-	-	-	-	-	-	-	-
		-	-	-	_	_	_	_	_	_	_
			_		_	_	_	_	_		
		_	_	_	_	_	_	_	_	_	_
		_	_	_	_	-	_	_	_	_	_
Total Contributions recognised - capital		-	-	_	_	-	-	_	-	-	-
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		12 695	13 598	14 254	13 919	13 919	13 223	13 223	6 888	6 965	6 965
Lease amortisation		-	-	-	_	-	-	-	539	539	539
Capital asset impairment		-	-	_	_	_	_	_	-	_	_
Depreciation resulting from revaluation of PPE	10	-	-	_	_	-	-	-	-	-	-
Total Depreciation & asset impairment	1	12 695	13 598	14 254	13 919	13 919	13 223	13 223	7 427	7 503	7 503
Bulk purchases											
Electricity Bulk Purchases		-	-	_	_	-	-	_	_	-	-
Water Bulk Purchases		10 615	10 683	8 723	11 148	11 148	10 590	10 590	12 262	13 489	14 837
Total bulk purchases	1	10 615	10 683	8 723	11 148	11 148	10 590	10 590	12 262	13 489	14 837
Transfers and grants											
Cash transfers and grants		_	_	_	350	2 616	2 233	2 233	2 675	2 421	2 532
Non-cash transfers and grants		_		_	-	2010	2 200	2 233	2013	2 421	2 332
Total transfers and grants	1		-		350	2 616	2 233	2 233	2 675	2 421	2 532
•	'	-	-	-	200	2010	2 233	2 233	2 0/3	2 421	2 332
Contracted services					40.007	40.500	47.040	47.040	10.000	40.744	44.007
Other Services		-	-	-	12 887	18 539	17 612	17 612	13 230	13 711	14 267
Burial Services Occupational Health and Safety		-	-	_	10 176	10 190	10	10 181	15	15	15
Clearing and Grass Cutting Services			_	_	90	200	190	190	200	210	221
Fire Services		_	_		900	1 387	1 317	1 317	1 025	1 126	1 127
Hygiene Services		_	_	_	1 011	1 011	960	960	1 014	1 064	1 118
Alien Vegetation		_	-	_	_	_	_	_	100	105	110
Personnel and Labour		-	-	_	60	10	10	10	-	-	-
Electricity		-	-	-	20	20	19	19	20	21	22
Security Services		-	-	-	715	965	917	917	716	752	789
Translators, Scribes and Editors		-	-	-	42	45	43	43	48	50	52
Transport Services		-	-	-	-	-	-	-	-	-	-
Electrical		-	-	-	100	100	95	95	- 000	744	750
Accounting and Auditing Air Pollution		-	-	-	1 455	425 600	404 570	404 570	693 350	714 350	756 350
Air Poliution Lab Servs - Samples		-	-	_	_	277	263	263	350	350	350
Audit Committee		-		_	149	146	138	138	145	152	160
Business and Financial Management		_	_	_	291	566	538	538	391	410	425
Communications		_	-	_	30	30	29	29	250	263	28
Human Resources		-	-	_	255	228	217	217	237	237	237
Medical Services		-	-	-	-	7	7	7	-	-	-
Medical Examinations		-	-	-	180	125	119	119	100	104	108
Occupational Health and Safety		-	-	-	177	174	165	165	297	313	325
Organisational		106		-	-	-	-	-	-	-	-
Project Management		_	_	-	1 571	3 443	2 686	2 686	1 311	1 328	1 326
sub-total	1	-	-	-	20 118	28 497	26 488	26 488	20 141	20 923	21 436

Table 55 MBRR Table SA1 - Supporting detail to budgeted financial performance (Continued)

Description	Ref	2014/15	2015/16	2016/17		Current Ye	ear 20 17/18			ledium Term F enditure Frame	
beautprior.		Audited Outcome	Au dited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-au dit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousand						200900					
			-		-					ā.	
Allocations to organs of state:											
Electricity		-	-	-	-	-	-	_	_	-	_
Water		_	_	_	_	_	_	_	_	_	_
Sanitation		_	_	_	_	_	_	_	_	_	_
Other		-	_	_	_	_	_	_	_	_	_
Total contracted services		-	-	-	20 118	28 497	26 488	26 488	20 141	20 923	21 436
Other Expenditure By Type											
Collection costs		_	_		_			_	_	_	
Contributions to 'other' provisions		_	_	_	_	_	_	_	_	_	
Consultant fees		_	_	_	_		_	_	_	_	
Audit fees		3 028	2 910	3 017	2 775	3 290	3 126	3 126	3 475	3 817	4 071
General ex penses	3	61 482	59 178	65 954	47 561	52 839	48 730	48 730	62 909	66 544	1
Furniture and Office Equipment	,	01102	00 110	- 00 001	-	108	103	103	430	434	
Corporate and Municipal Activities			_	_	298	285	271	271	343	348	
Customer/Client Information		_	_	_	137	_	_		10	10	
Gifts and Promotional Items					55	214	203	203	_	_	10
Municipal Newsletters			_	_	39	29	28	28	29	29	
Signs		_	_	_	19	7	7	7	30	30	
Staff Recruitment		_		_	182	366	348	348		_	_
Tenders					151	178	169	169	147	150	
Custom Duties			_	_	1	1	1	1	1	1	1
Courier and delivery services				_	_'	121	114	114	127	134	
Assets less than the Capitalisation Threshold		_	_	_	3 350	1 415	1 344	1 344	375	394	
Rent Private Bag and Postal Box		_		_	3 330	9	8	8	9	9	
Bank Accounts					60	60	57	57	65	68	
Fleet and Other Credit/Debit Cards			_	_	31	31	29	29	_	_	12
Bargaining Council		_	_	_	1 507	1 507	1 432	1 432	1 596	1 688	
Bursaries (Non-Employees)		_	_	_	1 307	273	259	259	1 090	1 000	1700
Bursaries (Employees)			_	_	340	180	171	171	105	110	
Laundry Services			_		5	5	4	4	100	110	-
Car Valet and Washing Services			_	_	3	3	2	2	3	3	
Cellular Contract (Subscription and Calls)			_		14	14	13	13	14	15	
Licences (Radio and Television)									113		
Postage/Stamps/Franking Machines					111 112	111 92	106	106		119	
Total 'Other' Expenditure	1	64 510	62 088	68 971	56 755	61 137	1	56 613			
	'	01010	02 VVV	90 07 1	30 100	VI 101	00010	00010	00 000	17 020	10 002
Repairs and Maintenance	8										
Employ ee related costs		_	_	_	_	_	_	_	_	_	_
Other materials		56 091	87 268	59 402	10 598	10 598	10 068	10 068	10 054	10 311	10 670
Contracted Services		-	-	-	-	-	_	_	-	_	-
Other Expenditure		_	_		_	_		_	_	_	
Total Repairs and Maintenance Expenditure	9	56 091	87 268	59 402	10 598	10 598	10 068	10 068	10 054	10 311	10 670

Table 56 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

		Vote 1 -	Vote 2 -	Vote 3 -	Vote 4 -	Vote 5 -	Vote 6 -	Vote 7 -	Vote 8 -	Vote 9 -	Vote 10 -	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 -	Total
Description	Ref	EXECUTIVE	FINANCE	ADMINISTRA	TECHNICAL	AGENCIES	[NAME OF	[NAME OF	[NAME OF	[NAME OF	[NAME OF	[NAME OF					
D coorresion	1101	AND		TION			VOTE 6]	VOTE 7]	VOTE 8]	VOTE 9]	VOTE 10]	VOTE 11]	VOTE 12]	VOTE 13]	VOTE 14]	VOTE 15]	
		COUNCIL															
R thousand	1	COUNCIL															
Revenue By Source																	
Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	620	-	-	-	-	_	-	-	-	-	-	-	620
Service charges - water revenue	-	-	-	-	98 327	_	-	-	-	_	-	-	-	-	-	-	98 327
Service charges - sanitation revenue		-	-	-	83	-	-	-	_	-	-	-	-	-	-	-	83
Service charges - refuse revenue		-	-	-	60	-	-	-	-	_	-	-	-	-	-	-	60
Service charges - other		-	-	-	-	-	-	-	-	_	-	-	-	-	-	-	-
Rental of facilities and equipment		-	531	-	2 144	-	-	-	_	-	-	-	-	-	-	-	2 674
Interest earned - external investments		-	18 030	_	_	-	-	-	-	_	-	-	-	-	-	-	18 030
Interest earned - outstanding debtors	-	-	-	-	33	-	-	-	-	-	-	-	-	-	-	-	33
Dividends received	-	-	-	_	-	-	-	-	-	-	-	_	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	1	-	-	-	_	-	-	-	-	-	-	1
Licences and permits		-	25	285	-	-	-	-	-	-	-	-	-	-	-	-	310
Agency services	Commercial	-	-	-	-	124 660	-	-	-	-	-	_	-	-	-	-	124 660
Other revenue	-	-	14 547	521	98	45	-	_	-	_	-	-	-	_	-	-	15 211
Transfers and subsidies		397	73 477	18 738	_	-	-	_	-	_	-	-	-	-	-	-	92 612
Gains on disposal of PPE		-	-	_	-	_	-	_	-	_	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and	cont	397	106 609	19 544	101 364	124 707	-	-	-	_	-	_	_	-	-	-	352 621
Expenditure By Type																	
Employ ee related costs		14 375	22 021	53 065	36 613	50 676	_	_	_		_	_	_	_	_	_	176 750
Remuneration of councillors		6 405	_	_	_	_	_	_	_	_	_	_	_	_	_	_	6 405
Debt impairment		-	400	_	400	_	_	_	_	_	_	_	_	_	_	_	800
Depreciation & asset impairment		100	1 217	6 066	44	_	_	_	_	_	_	_	_	_	_	_	7 427
Finance charges		-	_	15	1	150	_	_	_	_	_	_	_	_	_	_	165
Bulk purchases		_	_	_	12 262	_	_	_	_	_	_	_	_	_	_	_	12 262
Other materials		243	468	3 167	12 372	41 076	_	_	_	_	_	_	_	_	_	_	57 326
Contracted services		2 798	1 687	3 097	5 001	7 558	_	_	_		_	_			_	_	20 141
Transfers and subsidies		360	200	-	_	2 115	_	_	_	_	_	_	_	_	_	_	2 675
Other expenditure		3 690	5 837	6 246	30 988	23 132	_	_	_	_	_	_	_		_	_	69 893
Loss on disposal of PPE		0 000	- 0 001	0 240	- 00 000	20 102			_	_		_	_		_		-
Total Expenditure		27 972	31 830	71 656	97 680	124 707		-				_	_			_	353 845
						124 707											
Surplus/(Deficit) I ransters and subsidies - capital (monetary		(27 575)	74 779	(52 112)	3 683	-	-	-	-	-	-	_	_	-	-	-	(1 224
allocations) (National / Provincial and District)		_	-	-	2 558	-	-	-	-	-	-	_	_	-	-	_	2 558
Transfers and subsidies - capital (monetary																	
allocations) (National / Provincial Departmental																	
Agencies, Households, Non-profit Institutions,																	
Private Enterprises, Public Corporatons, Higher																	
Educational Institutions)		-	-	-	-	_	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-		-	-	-	-	_	-	-	-	_	
Surplus/(Deficit) after capital transfers &		(27 575)	74 779	(52 112)	6 241	_	-	-	-	-	_	_	-	-	-	-	1 33
ontributions				S. S													

Table 57 MBRR Table SA3 – Supporting detail to Statement of Financial Position

		2014/15	2015/16	2016/17		Current Ye	ar 2017/18			ledium Term F enditure Frame	
Description	Ref	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Yea
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2018/19	+1 2019/20	+2 2020/21
R thousand ASSETS											
Call investment deposits		_									
Call deposits		-	_	_	_	_	_	_	_	_	_
Other current investments		-	_	_	_	_	_	_	_	_	_
Total Call investment deposits	2	-	-	_	_	_	_	_	_	_	_
Consumer debtors											
Consumer debtors		9 710	3 981	3 974	6 424	6 424	9 359	9 359	8 589	14 287	17 639
Less: Provision for debt impairment		(56)	(294)	(24)	(2 221)	(2 221)	(1 190)	(1 190)	(1 600)	(2 030)	(2 450
Total Consumer debtors	2	9 654	3 687	3 951	4 204	4 204	8 169	8 169	6 989	12 257	15 189
Debt impairment provision											
Balance at the beginning of the year		160	56	294	294	294	24	24	1 180	1 610	2 030
Contributions to the provision		398	324	17	1 547	1 547	1 547	1 547	800	800	800
Bad debts written off		(502)	(85)	(288)	380	380	(380)	(380)	(380)	(380)	(380
Balance at end of year		56	294	24	2 221	2 221	1 190	1 190	1 600	2 030	2 450
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		475 870	463 141	470 920	479 732	480 102	153 613	153 613	156 167	157 277	158 465
Leases recognised as PPE	3	-	-	-	-	-	-	-	-	-	-
Less: Accumulated depreciation		123 870	135 236	147 180	162 552	162 552	74 166	74 166	81 021	88 201	95 671
Total Property, plant and equipment (PPE)	2	352 000	327 905	323 739	317 180	317 550	79 447	79 447	75 146	69 076	62 794
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		14 127	15 493	17 004	12 853	12 853	_	_	-	-	_
Total Current liabilities - Borrowing		14 127	15 493	17 004	12 853	12 853	-	-	-	-	-
Trade and other payables											
Trade and other creditors		28 592	16 966	15 056	64 114	64 114	7 316	7 316	15 865	11 627	14 501
Unspent conditional transfers		366	1 484	1 713	-	-	-	-	-	-	-
VAT		2 155	917	1 477	-	-	-	-	-	-	-
Total Trade and other payables	2	31 113	19 367	18 245	64 114	64 114	7 316	7 316	15 865	11 627	14 501
Non current liabilities - Borrowing											
Borrowing	4	72 738	57 245	40 243	40 242	40 242	-	-	-	-	-
Finance leases (including PPP asset element)		-	-	-	-	-	_	_	_	-	_
Total Non current liabilities - Borrowing		72 738	57 245	40 243	40 242	40 242	-	-	-	-	-
Provisions - non-current											
Retirement benefits		57 826	63 420	62 477	67 138	67 138	67 432	67 432	67 432	67 432	67 432
List other major provision items											
Refuse landfill site rehabilitation Other		6 919	7 460	7 281	7 963	7 963	_	_	_	_	_
Total Provisions - non-current	1	64 745	70 880	69 758	75 101	75 101	67 432	67 432	67 432	67 432	67 432
	-		10 000		70 101		0. 102				
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)		000 50	40= 0.15	107.00	071 700	A=1 AA=	400.045	100.01	000.00	000.00	
Accumulated Surplus/(Deficit) - opening balance		363 531	405 010	427 330	371 729	371 632	468 216	468 216	288 986	290 320	287 043
GRAP adjustments Restated balance		363 531	1 015 406 026	427 334	371 729	371 632	468 216	468 216	288 986	290 320	287 043
Surplus/(Deficit)		38 366	21 305	427 334	2 025	2 492	(219 472)	(219 472)		(3 277)	
Appropriations to Reserves		-	-	-		2 432	(210 412)	(210 712)	-	(0 277)	(0 311
Transfers from Reserves		_	_	_	_	_	_	_	_	_	_
Depreciation offsets		-	-	_	-	_	_	-	-	-	-
Other adjustments		_	_	_	_	_	40 242	40 242	_	_	_
Accumulated Surplus/(Deficit)	1	401 897	427 330	468 216	373 754	374 124	288 986	288 986	290 320	287 043	280 660
Reserves											
Housing Development Fund		-	-	-	-	-	-	_	40.055	44.0001	/4.05
Capital replacement Self-insurance		_	_				_	_	(3 355)	(1 303)	(1 25
Other reserves		_	_ [_	_ [_	_	_		
Revaluation		_	_			_			_		
Total Reserves	2	_	_	_		_		_	(3 355)	(1 303)	(1 25
TOTAL COMMUNITY WEALTH/EQUITY	2	401 897	427 330	468 216	373 754	374 124	288 986	288 986	286 966	285 740	·

Table 58 MBRR Table SA9 – Social, economic and demographic statistics and assumptions

Description of economic indicator		Basis of calculation	2001 Census	2007 Survey	2011 Canous	2014/15	2015/16	2016/17	Current Year 2017/18		edium Term R nditure Frame	
Description of economic mulcator	Ref.	Basis of Calculation	2001 Gelişus	2007 Survey	ZVII Gelisus	Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcom
emographics												
Population						-	-	-	-	-	-	
Females aged 5 - 14						-	-	-	-	-	-	
Males aged 5 - 14						-	-	-	-	-	-	
Females aged 15 - 34						-	-	-	-	-	-	
Males aged 15 - 34						-	-	-	-	-	-	
Unemploy ment						-	-	-	-	-	-	
	4 40											
fonthly household income (no. of households)	1, 12											
No income						-	-	-	-	-	_	
R1 - R1 600						-	-	-	-	_	_	
R1 601 - R3 200						-	-	-	-	-	-	
R3 201 - R6 400						-	-	-	-	-	-	
R6 401 - R12 800						-	-	-	-	-	-	
R12 801 - R25 600						-	-	-	-	-	-	
R25 601 - R51 200						-	-	-	-	-	-	
R52 201 - R102 400						-	-	-	-	-	-	
R102 401 - R204 800						-	-	-	-	-	-	
R204 801 - R409 600						-	-	-	-	-	-	
R409 601 - R819 200						-	-	-	-	-	-	
> R819 200						-	-	-	-	-	-	
overty profiles (no. of households)												
< R2 060 per household per month	13					0.00	0.00	0.00	0.00	0.00	0.00	0.00
Insert description	2					0.00	0.00	0.00	0.00	0.00	0.00	0.00
lousehold/demographics (000)										************	***************************************	
Number of people in municipal area						-	-	-	-	-	-	
Number of poor people in municipa, area						-	-	-	-	-	-	
Number of households in municipal area						-	-	-	-	-	-	
Number of poor households in municipal area						-	-	-	-	-	-	
Definition of poor household (R per month)						-	-		-	-		
lousing statistics	3											
Formal	3											
							-			•		
Informal Tatal number of households			************************	***********	***************************************	-	-	-	•		*****************	***********
Total number of households	,			-			-					
Dwellings provided by municipality	4						-					
Dwellings provided by province/s										1		
Dwellings provided by private sector Total new housing dwellings	5					-	-	-			-	
conomic	6											
Inflation/inflation outlook (CPIX)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.09
Interest rate - borrowing						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.09
Interest rate - inv estment						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.09
Remuneration increases						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.09
Consumption growth (electricity)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.09
Consumption growth (water)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.09
is the offer market												
Ollection rates	7		-			0.0%	0.00/	0.00/	0.00	0.00	0.00	0.00
Property tax/service charges						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.09
Rental of facilities & equipment						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.09
Interest - ex ternal inv estments						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.09
Interest - deptors						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.09
Revenue from agency services						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0

Table 58 MBRR Table SA9 – Social, economic and demographic statistics and assumptions (Continued)

til on the provision of municipal ser Total municipal services			2014/15	2015/16	2016/17		rent Year 2017		2018/19 Medium Term Revenue & Expenditure Framework		
Total municipal services	Ref		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Y +2 2020/
		Household service targets (000) Water:				_					
		Piped water inside dwelling	-	-	-	-	- :	-	-	-	
		Piped water inside yard (but not in dwelling)	_	-	-	-	- 1	_	-	-	
	10	Using public tap (at least min.service level) Other water supply (at least min.service level)	_	_	_			_	_	-	
	10	Minimum Service Level and Above sub-total	-	-		-		_			
	9	Using public tap (< min service level)	_	_	_	-		-	_	-	
	10		-	-	-	-	- 1	-	-	-	
		No water supply				-	-			-	
		Below Minimum Service Level sub-total Total number of households		-		-	_				
		Sanitation/sewerage:	_	_	_		_	_	_	_	
		Flush toilet (connected to sewerage)	_	_	_	_		-	_	-	
		Flush toilet (with septic tank)	-	-	-	-	-	-	-	-	
		Chemical todet	-	-	-	-	-	-	-	-	
		Pit toilet (v entilated)	_	_	_		_	_	_	_	
		Other tollet provisions (> min.service level) Minimum Service Level and Above sub-total								-	
		Bucket tollet	-	_	_		_	_	_	_	
		Other toilet provisions (< min service level)	_	-	_	_	-	-	_	-	
		No toilet provisions	_	-	_	-	-	-	_	-	
		Below Minimum Service Level sub-total	_			-		_	-		
		Total number of households	-	-	-	- 1	-	-	-	-	
		Energy: Electricity (at least min.service level)	_	_	_	_	_ :	_	_	_	
		Electricity (at least min.service level) Electricity - prepaid (min.service level)	_	_	_	_	_	_	_	_	
		Minimum Service Level and Above sub-total	_	-	-	-	-	_	-	-	
		Electricity (< min service level)	-	-	-	-	-	-	-	-	
		Electricity - prepaid (< min_service level)	-	-	-	-	- 1	-	-	-	
		Other energy sources	-	-	-	-	-		-	-	
		Below Minimum Service Level sub-total Total number of households		<u> </u>	<u> </u>		-			-	-
		Refuse:		_	_				_	_	
		Removed at least once a week	_	_	_	-	-	-	_	-	
		Minimum Service Level and Above sub-total	-	-	-	-	-	-	-	-	
		Removed less frequently than once a week	-	-	-	-	-	-	-	-	
		Using communal refuse dump	-	-	-	-	- :	-	-	-	
		Using own refuse dump Other rubbish disposal	_	-	_	-		_	_	_	
		Oliei lubbiali disposal				_				_	
		No rubbish disposal	_	_	_	-		_	_	_	
		No rubbish disposal Below Minimum Service Level sub-total		-	-	-	-	-	-		
				i	1	-				L	
		Below Minimum Service Level sub-total	_	-	-	-	_	-	2018/19 M	ledium Term R	
Municipal in-house services	Pof	Below Minimum Service Level sub-total	-	-	-	- Cui	rrent Year 2017 Adjusted	- '/18 Full Year	2018/19 M Expe Budget Year	ledium Term R enditure Frame Budget Year	work Budget
Municipal in-house services	Ref	Below Minimum Service Level sub-total Total number of households Household service targets (900)	2014/15	2015/16	2016/17	- Cui	rrent Year 2017	718	2018/19 M Expe	ledium Term R	work Budget
Municipal in-house services	Ref	Below Minimum Service Level sub-total Total number of households Household service targets (908) Water:	2014/15	2015/16	2016/17	- Cui	rrent Year 2017 Adjusted	- '/18 Full Year	2018/19 M Expe Budget Year	ledium Term R enditure Frame Budget Year	work Budget
Municipal in-house services	Ref	Below Minimum Service Level sub-total Total number of households Household service targets (999) Water: Piped water inside dw elling	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Cur Original Budget	rrent Year 2017 Adjusted	7/18 Full Year Forecast	2018/19 M Expe Budget Year 2018/19	ledium Term R enditure Frame Budget Year +1 2019/20	work Budget
Municipal in-house services		Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside yard (but not in dwelling)	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Cui Original Budget	rrent Year 2017 Adjusted	7/18 Full Year Forecast	2018/19 M Expe Budget Year 2018/19	ledium Term R enditure Frame Budget Year +1 2019/20	work Budgel
Municipal in-house services	8	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public lag (taleast imit-service level)	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Cur Original Budget	rrent Year 2017 Adjusted	7/18 Full Year Forecast	2018/19 M Expe Budget Year 2018/19	ledium Term R enditure Frame Budget Year +1 2019/20	work Budge
Municipal in-house services		Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public lag (taleast imit-service level)	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Cui Original Budget	rrent Year 2017 Adjusted	7/18 Full Year Forecast	2018/19 M Expe Budget Year 2018/19	ledium Term R enditure Frame Budget Year +1 2019/20	work Budgel
Municipal in-house services	8 10 9	Beton Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dw elling Piped water inside yard (but not in dw elling) Using public lap (all east min.service level) Other w ater supply (at least min.service level) Minimum Service Level and Above sub-total Using public lap (~ min service level)	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Cur Original Budget	rrent Year 2017 Adjusted Budget	7/18 Full Year Forecast	2018/19 M Expe Budget Year 2018/19	ledium Term R enditure Frame Budget Year +1 2019/20	work Budgel
Municipal in-house services	8 10	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Other water supply (at least rinis.service level) Minimum Service Level and Above sub-total Using public tap (< min service level) Other water supply (< min service level)	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Cui Original Budget	rrent Year 2017 Adjusted Budget	Full Year Forecast	2018/19 M Expe Budget Year 2018/19	ledium Term R nditure Frame Budget Year +1 2019/20	work Budge
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Water service targets (900) Water service targets (900) Water service targets (900) Using public tag (taleast min.service level) Other water supply (at least min.service level) Minimum Service Level and Above sub-total Using public tap (< min service level) Other water supply (< min service level) No water supply	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Cur Original Budget			2018/19 M Expe Budget Year 2018/19	edium Term R enditure Frame Budget Year +1 2019/20	work Budgel
Municipal in-house services	8 10 9	Betox Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Using public tap (at least min.service level) Minimum Service Level and Above sub-total Using public tap (x min service level) Other water supply (< min service level) No water supply Betox Minimum Service Level sub-total	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Cui Original Budget		Full Year Forecast	2018/19 M Expe Budget Year 2018/19	ledium Term R nditure Frame Budget Year +1 2019/20	work Budgel
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Water service targets (900) Water service targets (900) Water service targets (900) Using public tag (taleast min.service level) Other water supply (at least min.service level) Minimum Service Level and Above sub-total Using public tap (< min service level) Other water supply (< min service level) No water supply	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Cur Original Budget			2018/19 M Expe Budget Year 2018/19	edium Term R enditure Frame Budget Year +1 2019/20	work Budgel
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Other water supply (at least rini.service level) Minimum Service Level and Above sub-total Using public tap (< min service level) No water supply Below Minimum Service level sub-total Total number of households Sanitation/sewrage: Flush theils (connected to sewerage)	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Cur Original Budget			2018/19 M Expe Budget Year 2018/19	edium Term R enditure Frame Budget Year +1 2019/20	work Budge
Municipal in-house services	8 10 9	Beton Minimum Service Level sub-total Total number of households Household service targets (900) Water: Fiped water enside dw elling Piped water enside yard (but not in dw elling) Using public lap (at least min.service level) Other water supply (at least min.service level) Minimum Service Level and Above sub-total Using public tap (< min service level) Other water supply (< min service level) No water supply (< min service level) Total number of households Sanitation/sewerage: Flush bald (connected to sewerage) Flush bald (connected to sewerage)	2014/15 Outcome		2016/17 Outcome	Cui Original Budget	Adjusted Budget	Full Year Forecast	2018/19 M Expe Budget Year 2018/19		work Budgel
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside yard (but not in dwelling) Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Minimum Service Level and Above sub-total Using public tap (x min service level) Other water supply (< min service level) No water supply (< min service level) Total number of households Sanifation/servage: Flush botel (vonnected to sewerage)	2014/15 Outcome		2016/17 Outcome	Cuu Original Budget	Adjusted Budget		2018/19 M Expe Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budge
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public lap (all east min-service level) Other water supply (at least min-service level) Minimum Service Level and Above sub-total Using public tap (< min service level) Other water supply (in service level) No water supply Setow Minimum Service Level sub-total Total number of households Sanifation/sewerage: Flush bilet (connected to sewerage) Flush bilet (with septic tank) Chemical bilet Ventaled	2014/15 Outcome		2016/17 Outcome	Cui Original Budget	Adjusted Budget	Full Year Forecast	2018/19 M Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budgel
Municipal in-house services	8 10 9	Betox Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside of welling Piped water inside yard (but not in dwelling) Using public lap (aleast min.service level) Other water supply (aleast min.service level) Minimum Service Level and Above sub-total Using public lap (s min service level) Other water supply (s min service level) No water supply (s min service level) Total number of households Sanitation/sewerage: Flush botel (connected to sewerage) Flush botel (win septic tank) Chemical botel Pit botel (ventilated) Other totels provisions (> min.service level)	2014/15 Outcome		2016/17 Outcome	Cuu Original Budget	Adjusted Budget		2018/19 M Expe Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budgel
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public lap (all east min-service level) Other water supply (at least min-service level) Minimum Service Level and Above sub-total Using public tap (< min service level) Other water supply (in service level) No water supply Setow Minimum Service Level sub-total Total number of households Sanifation/sewerage: Flush bilet (connected to sewerage) Flush bilet (with septic tank) Chemical bilet Ventaled	2014/15 Outcome		2016/17 Outcome	Cuu Original Budget	Adjusted Budget		2018/19 M Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budgel
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside yard (but not in dwelling) Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Minimum Service Level and Above sub-total Using public tap (x min service level) Other water supply (< min service level) No water supply Below Minimum Service Level sub-total Total number of households Sanifation/servage: Flush balet (connected to sewerage) Flush balet (vent septic tank) Chemical biory since (> min.service level) Minimum Service Level and Above sub-total Bucket balet Other tollet provisions (> min.service level) Bucket balet Other tollet provisions (> min.service level)	2014/15 Outcome		2016/17 Outcome	Cut Original Budget	Adjusted Budget	7/18 Full Year Forecast	2018/19 M Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budgel
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside yard (but not in dwelling) Using public lap (at least min.service level) Other water supply (at least min.service level) Minimum Service Level and Above sub-total Using public lap (< min service level) Other water supply (< min service level) No water supply (< min service level) Total number of households Sanitation/sewerage: Flush bald (connected to sew erage) Flush bald (ventilated) Chemical bald Minimum Service Level sub-total Minimum Service (> min.service level) Other tollet prov sions (< min.service level) Other tollet prov sions (< min.service level) No tollet prov sions (< min.service level)	2014/15 Outcome			Cuu Original Budget	Adjusted Budget	Full Year Forecast	2018/19 M Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budgel
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dw elling Piped water inside yard (but not in dw elling) Piped water inside yard (but not in dw elling) Piped water inside yard (but not in dw elling) Piped water inside yard (but not in dw elling) Piped water inside yard (but not in dw elling) Using public lap (all east min.service level) Minimum Service Level and Above sub-total Using public lap (e min service level) No water supply (e min service level) No water supply Sanitation/servage: Flush balet (connected to sew erage) Flush balet (vin septic tank) Chemical balet Pit balet (ventiated) Minimum Service Level and Above sub-total Bucket ballet Other bolde provisions (< min.service level) No ballet provisions (< min.service level sub-total				Cut Original Budget			2018/19 M Expe Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budget
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Wetter: Piped water inside yard (but not in dw elling) Piped water inside yard (but not in dw elling) Using public tap (at least min.service level) Minimum Service Level and Above sub-total Using public tap (s min service level) Other water supply (< min service level) No water supply Below Minimum Service Level sub-total Total number of households Sanifation/servage: Flush balet (connected to sewerage) Flush balet (connected to sewerage) Flush balet (vent septic tank) Chemical balet Pit balet (vent septic tank) Other bollet provisions (> min.service level) Minimum Service Level and Above sub-total Bucket balet Other bollet provisions (> min.service level) No ballet provisions (< min.service level sub-total Total number of households	2014/15 Outcome			Cuu Original Budget	Adjusted Budget	Full Year Forecast	2018/19 M Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budget
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside of welling Piped water inside yard (but not in dwelling) Using public tap (a least min.service level) Other water supply (a least min.service level) Minimum Service Level and Above sub-total Using public tap (s min service level) Other water supply (s min service level) Total number of households Sanitation/serwarge: Flush total (vin Septic tank) Chemical brief Pit total (vin Septic tank) Other total provisions (s min.service level) Minimum Service Level and Above sub-total Bucket total Other total provisions (s min.service level) Other total provisions (s min.service level sub-total Total number of households Energy:				Cut Original Budget			2018/19 M Expe Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budget
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Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dw elling Piped water inside yard (but not in dw elling) Using public tay (at least min.service level) Minimum Service Level and Above sub-total Using public tay (at least min.service level) Minimum Service Level and Above sub-total Using public tay (min service level) No water supply (< min service level) No water supply (< min service level) No water supply (< min service level) For water supply (< min service level) No water supply (< min service level) For water supply (< min service level) Minimum Service Level and Above sub-total Bucket bilet Other tolet provisions (< min.service level) No tolet provisions Balow Minimum Service Level sub-total Total number of households Energy Electricity - prepad (min.service level)	2014/15 Outcome		2016/17 Outcome	Cut Original Budget	Adjusted Budget	7/18 Full Year Forecast	2018/19 M Expe Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budget
Municipal in-house services	8 10 9	Betox Minimum Service Level sub-total Total number of households Household service targets (900) Water: Fiped water inside yard (but not in dwelling) Piped water inside yard (but not in dwelling) Piped water inside yard (but not in dwelling) Using public tap (set least min.service level) Other water supply (set least min.service level) Minimum Service Level and Above sub-total Using public tap (s min service level) Other water supply (s min service level) No water supply (s min service level) No water supply (s min service level) Salitation/sewerage: Flush bald (connected to sewerage) Flush bald (vin septic tank) Chemical bald Other bald (ponnected to sewerage) Flush bald (win septic tank) Chemical bald Other bald provisions (> min.service level) Minimum Service Level and Above sub-total Balcot Minimum Service Level sub-total Total number of households Energy: Electricity (s least min.service level) Minimum Service Level and Above sub-total Electricity (s min service level) Electricity - prepad (s min service level) Other energy sources Belox Minimum Service Level sub-total			2016/17 Outcome	Cuu Original Budget			2018/19 M Expe Budget Year 2018/19		work Budget
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dw elling Piped water inside yard (but not in dw elling) Using public tay (at least min.service level) Minimum Service Level and Above sub-total Using public tay (at least min.service level) Minimum Service Level and Above sub-total Using public tay (min service level) No water supply (< min service level) No water supply (< min service level) No water supply (< min service level) For water supply (< min service level) No water supply (< min service level) For water supply (< min service level) Minimum Service Level and Above sub-total Bucket bilet Other tolet provisions (< min.service level) No tolet provisions Balow Minimum Service Level sub-total Total number of households Energy Electricity - prepad (min.service level)				Cut Original Budget	Adjusted Budget	7/18 Full Year Forecast	2018/19 M Expe Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budget
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Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside jard (but not in dwelling) Using public lap (a least min-service level) Other water supply (a least-min-service level) Minimum Service Level and Above sub-total Using public tap (< min service level) Other water supply (in service level) No water supply Below Minimum Service Level sub-total Total number of households Sanifation/sewerage: Flush bilet (connected to sewerage) Flush bilet (virth septic tank) Chemical bilet Other totelet provisions (> min.service level) Minimum Service Level and Above sub-total Bucket bilet Other bilet provisions (> min.service level) No bilet provisions (> min.service level sub-total Total number of households Energy: Electricity (at least min.service level) Electricity (at least min.service level) Electricity (at least min.service level) Electricity - prepad (min.service level) Electricity - prepad (cmin.service level) Electricity - prepad (cmin.ser	2014/15 Outcome		2016/17 Outcome	Curiginal Budget	arrent Year 2017 Adjusted Budget		2018/19 M Expe Budget Year 2018/19 M	edium Term R noliture Frame Budget Year +1 2019/20	work Budget
Municipal in-house services	8 10 9	Household service targets (900)	2014/15 Outcome			Cut Original Budget	Adjusted Budget		2018/19 M Expe Budget Year 2018/19		work Budgel
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dw elling Piped water inside dw elling Piped water inside yard (but not in dw elling) Using public lag (aleast min.service level) Other water supply (at least min.service level) Using public lag (ellina similar service level) Other water supply (at least min.service level) Other water supply (at least min.service level) Other water supply (ellina service level) Other water supply Below Minimum Service Level sub-dotal Total number of households Sanitation/service; Flush total (vin septic tank) Chemical total Pit total (ventilated) Other total provisions (> min.service level) Minimum Service Level and Above sub-dotal Bucket total Using commissions (> min.service level) No belet provisions (> min.service level sub-dotal Total number of households Energy: Electricity - prepad (finili, service level) Minimum Service level and Above sub-dotal Electricity - prepad (finili, service level) Other energy sources Below Minimum Service Level sub-dotal Electricity - prepad (finili service level) Other energy sources Below Minimum Service Level sub-dotal Total number of households Refuse: Removed at least once a week Minimum Service Level and Above sub-dotal Removed less frequently finian once a week				Cut Original Budget	Adjusted Budget		2018/19 M Expe Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budget
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dw elling Piped water inside jard (but not in dw elling) Using public lag (taleast min.service level) Other water supply (at least min.service level) Minimum Service Level and Above sub-total Using public tap (< min service level) Minimum Service Level sub-total Using public tap (< min service level) No water supply (< min service level) No water supply Below Minimum Service Level sub-total Total number of households Sanifation/sewerage: Flush biel (connected to sewerage) Flush biel (vonitaled) Other totel provisions (> min.service level) Minimum Service Level and Above sub-total Buchet bielt Other bield provisions (> min.service level) Minimum Service Level sub-total Total number of households Energy: Electricity - prepaid (min.service level) Electricity - prepaid (min.service	2014/15 Outcome			Cut Original Budget			2018/19 M Expe Budget Year 2018/19 M	edium Term R noliture Frame Budget Year +1 2019/20	work Budget
Municipal in-house services	8 10 9	Betox Mannum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dw elling Piped water inside of unit in the welling Using public tap (sel mast min.service level) Other water supply (sel least min.service level) Other water supply (sel least min.service level) Other water supply (se min service level) Other water supply (se min service level) Other water supply (se min service level) No water supply (se min service level) Sanitation/sewerage: Flush total (vin Septic tank) Chemical total Pit total (ventilated) Other total provisions (semin.service level) Mannum Service Level and Above sub-total Bucket total Other total provisions (semin.service level) No tolled provisions (semin.service level) No tolled provisions (semin.service level) No tolled provisions (semin.service level) Electricity (semin service level) Electricity (semin service level) Electricity (semin service level) Electricity (semin service level) Other energy sources Batox Minimum Service Level sub-total Electricity (semin service level) Other energy sources Batox Minimum Service Level sub-total Total number of households Electricity (semin service level) Other energy sources Batox Minimum Service Level sub-total Total number of households Electricity (semin service level) Other respect (semin service level) Other service service service service service service service services services services services sub-total Total number of households Electricity (semin service level) Other mobiles services services sub-total Total number of households Removed elses sequently than once a week Minimum Service Level and Above sub-total Total number of households Other h				Cut Original Budget	Adjusted Budget		2018/19 M Expe Expe Budget Year 2018/19	edium Term R nditure Frame Budget Year +1 2019/20	work Budget
Municipal in-house services	8 10 9	Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dw elling Piped water inside jard (but not in dw elling) Using public lag (taleast min.service level) Other water supply (at least min.service level) Minimum Service Level and Above sub-total Using public tap (< min service level) Minimum Service Level sub-total Using public tap (< min service level) No water supply (< min service level) No water supply Below Minimum Service Level sub-total Total number of households Sanifation/sewerage: Flush biel (connected to sewerage) Flush biel (vonitaled) Other totel provisions (> min.service level) Minimum Service Level and Above sub-total Buchet bielt Other bield provisions (> min.service level) Minimum Service Level sub-total Total number of households Energy: Electricity - prepaid (min.service level) Electricity - prepaid (min.service				Cut Original Budget			2018/19 M Expe Budget Year 2018/19 M	edium Term R noliture Frame Budget Year +1 2019/20	work

Table 58 MBRR Table SA9 – Social, economic and demographic statistics and assumptions (Continued)

			2014/15	2014/15 2015/16 2016/17			Current Year 2017/18			2018/19 Medium Term Revenue & Expenditure Framework		
Municipal entity services			Outcome	Outcome	Outcome	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yea	
	Ref	Household service targets (000)				Budget	Budget	Forecast	2018/19	+1 2019/20	+2 2020/21	
Name of municipal entity		Water:										
		Piped water inside dwelling Piped water inside vard (but not in dwelling)		-	_	-	-	-	-		_	
	8	Using public tap (at least min.service level)	1 0	_	_		1 1	_	_	_	_	
	10	Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-	
		Minimum Service Level and Above sub-total	-	-	-	-	-	_	-	-	-	
	9	Using public tap (< min service level) Other water supply (< min service level)		-	-	1	-	1 -		_		
	10	No water supply	_	_	_			I -	_		_	
		Below Minimum Service Level sub-total		-	-	-	_	-	-	-	-	
		Total number of households	_	-	-	-	-	-	_	_	_	
Name of municipal entity		Sanitation/sewerage: Flush toilet (connected to sewerage)	_	-	_				_	_	_	
		Flush toilet (with septic tank)	1	_	_		1				_	
		Chemical to let	-	-	-	-	-	-	-	-	-	
		Pit toilet (v entilated)	-	-	-	-	-	-	-	-	-	
		Other toilet provisions (> min.service level) Minimum Service Level and Above sub-total	-	-	_	-	-	_	_	-	_	
		Bucket tollet	_	_	_	_		_	_	_		
		Other toilet provisions (< min.service level)	_	-	-	_	-	-	-	-	_	
		No toilet provisions	_	-	-	-	-	-	-	-	-	
		Below Minimum Service Level sub-total Total number of households			-	-	-	-	-			
Name of municipal entity		Energy:	_	_	_		_	_	_	_	_	
		Electricity (at least min.service level)	-	-	-	-	-	-	-	-	-	
		Electricity - prepaid (min.service level)	-	-	-	_		_	-	-	-	
		Minimum Service Level and Above sub-total Electricity (< min service level)	-	-	-	-	-	-	-	_	-	
		Electricity (< min service level) Electricity - prepaid (< min service level)	1	_	_					_		
		Other energy sources	_	_	_	_	_	-	_	_		
		Below Minimum Service Level sub-total	_	-	-	-	-	-	_	-	-	
Name of municipal entity		Total number of households	-	-	-	-	-	-	-	-	-	
Name of municipal entity		Removed at least once a week	_	_	_	_		_	_	_		
		Minimum Service Level and Above sub-total	_	-					_	-		
		Removed less frequently than once a week	-	-	-	-	-	-	-	-		
		Using communal refuse dump Using own refuse dump	-	-	-	-	-	-	-	-		
		Using own refuse dump	-	-	_			1	_			
			-						_			
		Other rubbish disposal No rubbish disposal		_	_	_	_	_	_	-	-	
		Other rubbish disposal No rubbish disposal Below Minimum Service Level sub-total		<u>-</u> -		<u>-</u>	-	-	-	-		
		Other rubbish disposal No rubbish disposal	_	-	_	<u>-</u> -	<u>-</u> -	-		-	<u>-</u> -	
		Other rubbish disposal No rubbish disposal Below Minimum Service Level sub-total		<u>-</u>	<u>-</u>	- - - Cus	- - - - -	-		ledium Term R	- evenue &	
Services provided by 'external mechanisms'		Other rubbish disposal No rubbish disposal Below Minimum Service Level sub-total	-	-	-	Original	rrent Year 201	7/18 Full Year	Expe Budget Year	nditure Frame Budget Year	evenue & work Budget Yea	
	Ref	Other rubbsh disposal No rubbsh disposal Below Muranum Service Level sub-total Total number of households	2014/15	2015/16	2016/17		rrent Year 2017	7/18	Expe	nditure Frame	evenue & work Budget Yes	
Services provided by 'external mechanisms' Names of service providers	Ref	Other rubbish disposal No rubbish disposal Below Minimum Service Level sub-total	2014/15	2015/16	2016/17	Original	rrent Year 201	7/18 Full Year	Expe Budget Year	nditure Frame Budget Year	evenue &	
	Ref	Other rubbsh disposal No rubbsh disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside dwelling	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Original Budget	rrent Year 201	7/18 Full Year	Expe Budget Year 2018/19	Budget Year +1 2019/20	evenue & work Budget Yes	
		Other nibbeh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped w alter inside dwelling Piped water inside y and (but not in dwelling)	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Original Budget	rrent Year 201 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	Budget Year +1 2019/20	evenue & work Budget Ye +2 2020/2	
	Ref	Other nubbsh disposal No nubbsh disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water nisite dwelling Piped water nisite yard (but not in dwelling) Using public tap (at least mini, service level)	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Original Budget	rrent Year 201	7/18 Full Year	Expe Budget Year 2018/19	Budget Year +1 2019/20	evenue & work Budget Ye +2 2020/2	
	8 10	Other nibbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside dwelling Piped water inside dwelling Using public tap (at least min. service level) Other water supply (at least min. service tevel) Minimum Service Level Above sub-total	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Original Budget	rrent Year 201 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	Budget Year +1 2019/20	evenue & work Budget Ye +2 2020/2	
	8 10 9	Other indbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside owelling Piped water inside owelling Piped water inside yard (but not in dwelling) Using public by (at least min.service level) Other water supply (at least min.service level) Minimum Service Level and Above sub-total Using public by (~min service level)	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	enditure Frame Budget Year +1 2019/20	evenue & work Budget Ye +2 2020/2	
	8 10	Other rubbeh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Wafer: Piped water inside dwelling Piped water inside y and (but not in dwelling) Using public bap (salleast min.service level) Other water supply (salleast min.service level) Minimum Service Level and Above sub-total Using public bap (nin service level) Other water supply (<min.service level)<="" td=""><td>2014/15 Outcome</td><td>2015/16 Outcome</td><td>2016/17 Outcome</td><td>Original Budget</td><td>Adjusted Budget</td><td>Full Year Forecast</td><td>Expe Budget Year 2018/19</td><td>Budget Year +1 2019/20</td><td>evenue & work Budget Ye +2 2020/2</td></min.service>	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	Budget Year +1 2019/20	evenue & work Budget Ye +2 2020/2	
	8 10 9	Other indbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside owelling Piped water inside owelling Piped water inside yard (but not in dwelling) Using public by (at least min.service level) Other water supply (at least min.service level) Minimum Service Level and Above sub-total Using public by (~min service level)	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	enditure Frame Budget Year +1 2019/20	evenue & work Budget Ye +2 2020/2	
Names of service providers	8 10 9	Other nubben disposal No rubben disposal Below Minamum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside dwelling Piped water inside dwelling Using public tap (at least min. service level) Other water subply (at least min. service level) Using public tap (< material macro level) Using public tap (< min service level) Other water supply (< min service level) No water supply Below Minamum Service level sub-total Using public tap (< min service level) No water supply Below Minamum Service Level sub-total Total number of households	2014/15 Outcome		2016/17 Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	enditure Frame Budget Year +1 2019/20	evenue & work Budget Ye +2 2020/2	
Names of service providers	8 10 9	Other nabesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside owelling Piped water inside owelling Piped water inside owelling Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Other water supply (at least min.service level) Using public tap (at least min.service level) Other water supply (< min service level) No water supply No water supply In miservice level In maker of households Sanitation/servage.	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	## Description of the control of the	evenue & work Budget Ye +2 2020/2	
Names of service providers	8 10 9	Other rubbeh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (969) Wafer: Piped water inside dwelling Piped water inside of welling Piped water inside y and (but not in dwelling) Using public bap (sat least min.service level) Other water supply (at least min.service level) Minimum Service Level and Above sub-total Using public tap (< min service level) No water supply Below Minimum Service Level sub-total Total number of households San Italian Sewerage: Flush ballet (connected to sewerage)				Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	Budget Year +1 2019/20	evenue & work Budget Ye +2 2020/2	
Names of service providers	8 10 9	Other nabesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside owelling Piped water inside owelling Piped water inside owelling Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Other water supply (at least min.service level) Using public tap (at least min.service level) Other water supply (< min service level) No water supply No water supply In miservice level In maker of households Sanitation/servage.	2014/15 Outcome	2015/16 Outcome	2016/17 Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	## Description of the control of the	avenue & work Budget Ye +2 2020/2	
Names of service providers	8 10 9	Other rubbeh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside yard (but not in dwelling) Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Other water supply (at least min.service level) Other water supply (at least min.service level) Water: Using public tap (< min service level) No water supply No water supply No water supply Total number of households SanItation/sewerage: Flush tollet (connected to sew erage) Flush tollet (connected to sew erage) Flush tollet (venitated)	2014/15 Outcome	- 2015/16 Outcome	2016/17 Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	Holditure Frame Budget Year +1 2019/20	evenue & work Budget Ye +2 2020/2	
Names of service providers	8 10 9	Other rubben disposal No rubbsh disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside of the time of time of time of the time of ti	2014/15 Outcome	- 2015/16 Outcome	2016/17 Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	Head	evenue & work Budget Ye +2 2020/2	
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Names of service providers	8 10 9	Other rubbsh disposal No rubbsh disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside wat (but not in dwelling) Using public by p(a least min service level) Other water supply (a least min service level) Minimum Service Level and Above sub-total Using public tap (< min service level) Other water supply (< min service level) No water supply (< min service level) Total number of households Sanitation/sewerage: Flush bilet (connected to sewerage) Flush bilet (win septic tank) Chemical total Minimum Service level) Minimum Service level and Above sub-total Bucket bilet provisions (> min service level) Minimum Service Level and Above sub-total Bucket bilet	2014/15 Outcome	- 2015/16 Outcome	2016/17 Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	Head	levenue & work Budget Ye +2 2020/2	
Names of service providers	8 10 9	Other rubbsh disposal No rubbsh disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside wat (but not in dwelling) Using public by p(aleast min.service level) Other water supply (aleast min.service level) Minimum Service Level and Above sub-total Using public top (< min service level) Other water supply (< min service level) Other water supply (< min service level) Total number of households Sanifation/severage: Flush bitel (connected to sewerage) Flush bitel (vientiated) Other tollet provisions (< min service level) Minimum Service Level and Above sub-total Bucket bitel Other tollet provisions (< min.service level) Other tollet provisions (< min.service level) No tollet provisions	- 2014/15 Outcome	- 2015/16 Outcome	- 2016/17 Outcome	Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	nditure Frame Budget Year +1 2019/20	levenue & work Budget Ye +2 2020/2	
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Names of service providers Names of service providers	8 10 9	Other rubbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside of unit of indeed welling Piped water inside yard (but not in dwelling) Using public bap (at least min.service level) Mommum Service Level and Above sub-total Using public tap (< min service level) No water supply (< min service level) No water supply (< min service level) Total number of households Sanitation/sewerage: Flush biblet (with septic tank) Chemical biblet Pit balet (venitation) Other tolet provisions (< min.service level) Minimum Service Level and Above sub-total Bucket bilet Other tolet provisions (< min.service level) No bilet provisions (< min.service level) No bilet provisions (< min.service level) No bilet provisions (< min.service level sub-total Bucket bilet Other tolet provisions (< min.service level sub-total Bucket provisions Service Level sub-total Total number of households		- 2015/16 Outcome	- 2016/17 Outcome	Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	Budget Year	evenue & Work Budget Ye +2 2020/2	
Names of service providers	8 10 9	Other inbbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside dwelling Piped water inside of the time service level Other water supply (at least min.service level) Other water supply (at least min.service level) Minimum Service Level and Above sub-total Using public buy (min service level) Other water supply (at least min.service level) Other water supply (at least min.service level) Other water supply (at least min.service level) Other water supply Below Minimum Service Level sub-total Total number of households Sanitation/swarzae: Flush bielt (connected to sewerage) Flush bielt (venitated) Cherical kinder Detail (venitated) Other total provisions (> min.service level) No biet provisions Below Minimum Service Level sub-total Bucket totale Other totalet provisions (> min.service level) No biet provisions Below Minimum Service Level sub-total Total number of households Energy:		- 2015/16 Outcome	- 2016/17 Outcome	Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expa Budget Year 2018/19	Budget Year	evenue & Work Budget Ye +2 2020/2	
Names of service providers Names of service providers	8 10 9	Other rubbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside of unit of indeed welling Piped water inside yard (but not in dwelling) Using public bap (at least min.service level) Mommum Service Level and Above sub-total Using public tap (< min service level) No water supply (< min service level) No water supply (< min service level) Total number of households Sanitation/sewerage: Flush biblet (with septic tank) Chemical biblet Pit balet (venitation) Other tolet provisions (< min.service level) Minimum Service Level and Above sub-total Bucket bilet Other tolet provisions (< min.service level) No bilet provisions (< min.service level) No bilet provisions (< min.service level) No bilet provisions (< min.service level sub-total Bucket bilet Other tolet provisions (< min.service level sub-total Bucket provisions Service Level sub-total Total number of households		- 2015/16 Outcome	- 2016/17 Outcome	Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expa Budget Year 2018/19	Budget Year	evenue & Budget Ye 42 2020/2	
Names of service providers	8 10 9	Other rubben disposal No rubbsh disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside of the time of ti			- 2016/17 Outcome	Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expa Budget Year 2018/19	nditure Frame Budget Year +1 2019/20	evenue & Budget Ye 2020/2	
Names of service providers Names of service providers	8 10 9	Other rubbeh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside y ard (but not in dwelling) Using public bap (satleast min.service level) Other water supply (at least min.service level) Mommum Service Level and Above sub-total Using public tap (c min service level) No water supply Below Minimum Service Level sub-total Total number of households Sanitation/sewerage. Flush bitel (connected to sewerage) Flush bitel (with septic tank) Chemical total Mannum Service Level and Above sub-total Bucket bitet Other tolet prov sions (> min.service level) No bitet prov sions (> min.service level) No bitet prov sions (> min.service level) No bitet prov sions (> min.service level sub-total Bucket bitet Other tolet prov sions (> min.service level) No bitet prov sions Below Minimum Service Level sub-total Total number of households Energy: Electricity - prepaid (min.service level) Mannum Service Level and Above sub-total Electricity (valleast min.service level) Mannum Service Level and Above sub-total	- 2014/15 Outcome		2016/17 Outcome	Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19		levenue & Budget Yc 42 2020/2	
Names of service providers Names of service providers	8 10 9	Other inbbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside dwelling Piped water inside of the time of			- 2016/17 Outcome	Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expa Budget Year 2018/19	nditure Frame Budget Year +1 2019/20	evenue & Budget Ye +2 2020/2/	
Names of service providers	8 10 9	Other inbbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside of welling Piped water inside of welling Piped water inside yard (but not in dwelling) Using public by (at least min.service level) Other water supply (at least min.service level) Minimum Service Level and Above sub-total Using public by (in mis service level) Other water supply (at least min.service level) Other water supply (at least min.service level) Other water supply (min service level) Other water supply (min service level) Sanitation/sewerage: Flush bield (connected to sewerage) Flush bield (vin septic tank) Chemical tolet Pit bald (ventilated) Other tolet provisions (> min.service level) Minimum Service Level and Above sub-total Bucket boilet Other bield provisions (> min.service level) No belet provisions Below Minimum Service Level sub-total Total number of households Energy; Electroity (at least min.service level) Minimum Service Level and Above sub-total Electroity (> min.service level) Minimum Service Level and Above sub-total Electroity (> min.service level) Minimum Service Level and Above sub-total Electroity (> min.service level) Minimum Service Level and Above sub-total	2014/15 Outcome		2016/17 Outcome	Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19		evenue & Budget Ye 42 2020/2	
Names of service providers Names of service providers	8 10 9	Other inbbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside of the time of			2016/17 Outcome	Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19	nditure Frame Budget Year +1 2019/20	svenue & Work Budget Y 2 2 2020/7	
Names of service providers Names of service providers	8 10 9	Other rubbsh disposal No rubbsh disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside wat (but not in dwelling) Using public by pa (faleat min.service level) Other water supply (al least min.service level) Minimum Service Level and Above sub-total Using public top (s min service level) Other water supply (s min service level) No water supply (s min service level) No water supply (s min service level) No water supply (s min service level) Flood of the supply service level sub-total Total number of households Sanifation/severage: Flush bible (connected to sewerage) Flush bible (win septic tank) Chemical total Minimum Service Level and Above sub-total Bucket bilet Other bilet provisions (s min.service level) Minimum Service Level sub-total Total number of households Senergy: Electricity (al least min.service level) Minimum Service Level sub-total Flectricity (- prepaid (min.service level) Electricity - prepaid (min.service level) Other energy sources Below Minimum Service Level sub-total Total number of households Refuse:	- 2014/15 Outcome			Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19		svenue & work Budget Yt 2 2020/7	
Names of service providers Names of service providers	8 10 9	Other inbbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside of the time of time			2016/17 Outcome	Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19		avenue & Work Budget Ye	
Names of service providers Names of service providers	8 10 9	Other rubbsh disposal No rubbsh disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside wat (but not in dwelling) Using public by pa (faleat min.service level) Other water supply (al least min.service level) Minimum Service Level and Above sub-total Using public top (s min service level) Other water supply (s min service level) No water supply (s min service level) No water supply (s min service level) No water supply (s min service level) Flood of the supply service level sub-total Total number of households Sanifation/severage: Flush bible (connected to sewerage) Flush bible (win septic tank) Chemical total Minimum Service Level and Above sub-total Bucket bilet Other bilet provisions (s min.service level) Minimum Service Level sub-total Total number of households Senergy: Electricity (al least min.service level) Minimum Service Level sub-total Flectricity (- prepaid (min.service level) Electricity - prepaid (min.service level) Other energy sources Below Minimum Service Level sub-total Total number of households Refuse:	2014/15 Outcome		2016/17 Outcome	Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19		Levenue & Budget Ye 42 2020/2	
Names of service providers Names of service providers	8 10 9	Other inbbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside of the time of time				Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expa Budget Year 2018/19	nditure Frame Budget Year +1 2019/20	evenue & Budget Ye +2 2020/2	
Names of service providers Names of service providers	8 10 9	Other rubbsh disposal No rubbsh disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside wat (but not in dwelling) Using public bip (a felast min.service level) Other water supply (a least min.service level) Minimum Service Level and Above sub-total Using public hip (a min service level) Other water supply (a min service level) Now atter supply (a min service level) Now atter supply (a min service level) Now atter supply (a min service Level sub-total Total number of households Sanitation/sewerage: Flush bilet (connected to sewerage) Flush bilet (win septic tank) Chemical toilet Other toilet provisions (a min.service level) Minimum Service Level and Above sub-total Buchet roilet Other toilet provisions (a min.service level) No toilet provisions Below Minimum Service Level sub-total Total number of households Energy: Electricity - prepaid (min.service level) Minimum Service Level and Above sub-total Electricity - prepaid (min.service level) Using communal reliase dump Using communal reliase dump				Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19		bevenue & work Budget Ye +2 2020/2	
	8 10 9	Other inbbesh disposal No rubbish disposal Below Minimum Service Level sub-total Total number of households Household service targets (000) Water: Piped water inside dwelling Piped water inside of the time of time				Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expa Budget Year 2018/19	nditure Frame Budget Year +1 2019/20	etevenue & work Budget Yet +2 2020/21	
Names of service providers Names of service providers Names of service providers	8 10 9	Other rubbsh disposal No rubbsh disposal Below Minimum Service Level sub-total Total number of households Household service targets (900) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside wat (but not in dwelling) Using public bip (a felast min.service level) Other water supply (a least min.service level) Minimum Service Level and Above sub-total Using public hip (a min service level) Other water supply (a min service level) Now atter supply (a min service level) Now atter supply (a min service level) Now atter supply (a min service Level sub-total Total number of households Sanitation/sewerage: Flush bilet (connected to sewerage) Flush bilet (win septic tank) Chemical toilet Other toilet provisions (a min.service level) Minimum Service Level and Above sub-total Buchet roilet Other toilet provisions (a min.service level) No toilet provisions Below Minimum Service Level sub-total Total number of households Energy: Electricity - prepaid (min.service level) Minimum Service Level and Above sub-total Electricity - prepaid (min.service level) Using communal reliase dump Using communal reliase dump				Original Budget	rrent Year 2012 Adjusted Budget	Full Year Forecast	Expe Budget Year 2018/19		evenue & work Budget Yes	

Table 58 MBRR Table SA9 – Social, economic and demographic statistics and assumptions (Continued)

Detail of Free Basic Services (FBS) provided			2014/15	2015/16	2016/17	Current Year 2017/18			2018/19 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Electricity	Ref.	Location of households for each type of FBS				_					
		Formal settlements - (50 kwh per indigent									
List type of FBS service		household per month Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	- 1	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	- 7	-	-	-	-	_	-	-	-
		Other (Rands)	- 1	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Total cost of FBS - Electricity for informal settlements	-	-	-	_	-	_	_	-	_
Water	Ref.	Location of households for each type of FBS									
		Formal settlements - (6 kilolitre per indigent									
List type of FBS service		household per month Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	- 1	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	- 1	-	-	-	-	-	-	-	-
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	_	-	-	-	_	-	-
		Total cost of FBS - Water for informal settlements	-	-	-	-	-	-	-	-	-
Sanitation	Ref.	Location of households for each type of FBS									
		Formal settlements - (free sanitation service to									
List type of FBS service		indigent households)	- 1	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	- 1	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Total cost of FBS - Sanitation for informal settlements	-	-	-	-	-	-	-	-	-
Refuse Removal	Ref.	Location of households for each type of FBS									
		Formal settlements - (removed once a week to									
List type of FBS service		indigent households)	-	-	_	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	_	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-			-	-
	_	Total cost of FBS - Refuse Removal for informal settlements	-	-	-	-	-	-	-	-	-

Table 59 MBRR SA32 – List of external mechanisms

DC1 West Coast - Supporting Table Sa External mechanism	Yrs/	Period of agreement 1.	nechanisms Service provided	Expiry date of service delivery	Monetary value of agreement 2.
Name of organisation	Mths	Number		agreement or contract	R thousand
					-
					-
					-
					-
					-
					-
					-
					-
					-
					-

Table 60 Schedule of Service Delivery Standards

Description	
Standard	Service Level
Water Service	
Water Quality rating (Blue/Green/Brown/N0 drop)	Blue
s free w ater available to all? (All/only to the indigent consumers)	All
Frequency of meter reading? (per month, per year)	Per Month
Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)	
One service connection affected (number of hours)	48 Hours
Up to 5 service connection affected (number of hours)	48 Hours
Up to 20 service connection affected (number of hours)	48 Hours
Feeder pipe larger than 800mm (number of hours)	48 Hours
What is the average minimum water flow in your municipality?	1 meter per second
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	Yes
How long does it take to replace faulty water meters? (days)	3 Days
Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)	Yes
To w hat extend do you subsidize your indigent consumers?	6kl water
Financial Management	
s there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)	Not Applicable
Are the financial statement outsources? (Yes/No)	No
Are there Council adopted business process structuing the flow and managemet of documentation feeding to Trial Balaince?	Yes
How long does it take for an Tax/hyoice to be paid from the date it has been received?	within 30 Days
is there advance planning from SCM unit linking all departmental plans quaterly and annualy including for the next two to three years procurement plans?	Yes
Administration	
Reaction time on enquiries and requests?	Immediately
Time to respond to a verbal customer enquiry or request? (working days)	1 - 5 Days
Time to respond to a written customer enquiry or request? (working days)	1 - 5 Days
Time to resolve a customer enquiry or request? (working days)	1 - 5 Days
Does the municipality have control over locked enquiries? (Yes/No)	Yes
is there a reduction in the number of complaints or not? (Yes/No)	Yes
How long does in take to open an account to a new customer? (1 day/ 2 days/ a w eek or longer)	30 Min
How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management	
meetings?	Weekly
Fannamia develanmant	
Economic development	EDWD Desired
How many economic development projects does the municipality drive?	EPWP Project
What percentage of the projects have created sustainable job security?	None
Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	Yes
Other Service delivery and communication	
Is a information package handed to the new customer? (Yes/No)	Voc a Contract
	Yes a Contract
Does the municipality have training or information sessions to inform the community? (Yes/No) Are customers treated in a professional and humanly manner? (Yes/No)	No Yes

1.21 Municipal manager's quality certificate

I, D Joubert, municipal manager of West Coast District Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name		
Municipal mana	ager of West Coast District Municipality (DC1)	
Signature		_
Date		